

Ministry of Higher Education and Scientific Research Scientific Supervision and Scientific Evaluation Apparatus



Quality Assurance and Academic Accreditation Department

Al-Huda University College

Course description

Department of Business Administration Techniques

2026-2025



Module Information							
Module Title	Funda	nt	Module	Delivery			
Module Type		□ Theory					
Module Code		FM1101	□ Theory □ Lecture □ Lab				
ECTS Credits			[☐ Tutorial ☐ Practical			
SWL (hr/sem)	200				⊠ Seminar		
Module Level	1		Semester	of Delivery 1		1	
Administering Department	BIVII		College	HAD)	
Module Leader	Mohammed	Abdel Fattah Hamad	e-mail	mohmmed.abdf@uoalhuda.edu.iq		oalhuda.edu.iq	
Module Leade Title	er's Acad.	Assistant Lecturer	Module L Qualificat	N.		M.S.C	
Module Tutor	Mohammed Abdel Fattah Hamad		e-mail	mohmmed.abdf@uoalhuda.edu.iq		oalhuda.edu.iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		du.iq	
Scientific Committee Approval Date		22 / 7 / 2025	Version Number			1	

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module	None	Semester		
Co-requisites module	None	Semester		

Modu	lle Aims, Learning Outcomes and Indicative Contents
Module Aims	The objectives of the curriculum are: 1. To introduce students to the concepts and foundations of management, as well as to provide them with theoretical concepts related to the theory of administrative work and its applications to achieve comprehensive goals in many areas of life. 2. To enable students to work in the administrative field and make decisions, and to provide them with experience in general management and develop their research capabilities, as this is a subject needed at every career level. 3. To provide students with a basic knowledge base on how to manage themselves in the future and how to make decisions. .3To establish a basic knowledge base for students, and to enable them to understand and comprehend the contents of this subject, which constitutes the primary gateway to their specialization, especially since work is accomplished in two ways: (accurate knowledge of the work, and the shortest and most costeffective methods).
Module Learning Outcomes	 Understand the role of the manager, the duties they perform, and how they manage them. Understand the evolution of the concept of management over time and which schools of thought can be adopted. Understand the modern approach to management and the models that can be used in practice. Learn how to plan at the individual level and then at the organizational level, and how to prepare a strategic plan. Learn how to prepare operational plans and the tools used for this. Identify appropriate alternatives and options for a given administrative situation and how to make decisions about them, and how to use information in decision-making. Understand functional design and the forces affecting the organizational structure.
Indicative Contents	1.1Knowledge of administrative functions and organizational functions, and how to define future goals and how to plan and organize to achieve those goals in different work environments [20 hours]. 2Knowledge of how to prepare organizational structures, define the chain of command and scope of supervision, and define powers and responsibilities by learning how to work within a teamwork system. Learning how to monitor plan implementation and identify and address deviations [20 hours]. 3. Acquiring a number of skills, including (the ability to think creatively and analyze objectively, the ability to represent theoretical material with examples from real life, and the ability to sequence ideas and connect topics) [19 hours].

Learning and Teaching Strategies

Strategies

1- Lectures: These present the course material, introducing the basic concepts and necessary knowledge.

2- Discussions with students by organizing interactive sessions on various topics, which enhances interaction, the exchange of ideas and opinions, and strengthens students' understanding of the scientific material.

3- Case studies: These are an educational tool for illustrating the practical applications of theoretical concepts and motivating students to think analytically and make decisions.

4- Continuous assessment: Using a variety of assessment methods to measure students' progress and understanding of the material, including tests

Structured SWL (h/sem) 59 Structured SWL (h/w) 4 Unstructured SWL (h/sem) 141 Unstructured SWL (h/w) 8 Total SWL (h/sem) 200

Module Evaluation

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formativ	Quizzes	2	20% (20)	5,10	LO #1,2,7
e	Assignments	2	10% (10)	7, 8	LO # 8
assessmen t	Seminar	1	10% (10)	11	LO # 11
Summati ve	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessmen t	Final Exam	3hr	50% (50)	16	All
Total assess	sment		100% (100 Marks)		

Delivery Plan (Weekly Syllabus)						
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered					
	A conceptual introduction to management and managers, the concept of management and					
Week 1	managers, approaches to studying management, organizational activities, challenges					
	facing contemporary management.					
Week 2	Manager's tasks and skills, administrative skills, manager's roles, manager's functions,					
WCCK 2	development of administrative thought, scientific management movement.					
	The development of administrative thought: the classical school, the scientific					
Week 3	management school, the administrative divisions school, the bureaucratic school, the					
	humanistic school, the contemporary school.					
Week 4	Open organization theory, quantitative management, Japanese management.					
	Management environment, the concept of environment and its types, the private					
*** 1.5	anyironment and its components, the general environment and its components, the					
Week 5	environment and its components, the general environment and its components, the					
	mutual impact between the organization and the work environment.					
	Organizational goals and administrative planning, goals and objectives, types of					
Week 6	organizational goals, requirements for setting goals, management by objectives.					
Week 7	Strategic planning, concept of strategy, important factors in determining strategy,					
Week 7	components of an organization's strategy.					
Week 8	Steps for making strategic decisions, strategic levels,					
Week 9	Management functions, planning, nature of planning, types of operational plans.					
Week 10	Organizing the planning function, organizational components and planning practice,					
WCCK 10	planning obstacles and treatments.					
	Administrative decision making, concept of decision making, types of decisions, basic					
Week 11	models of decision making, information needed for decision making, steps of decision					

	making, methods of developing organizational creativity.
	Job design, organization and forces affecting the organizational structure, organizational
Week 12	design patterns, human aspects related to formulating the organizational structure,
week 12	authority, chain of command, delegation of authority, decentralization, internal
	organizational relations.
	The leadership function of the manager, participatory management, the nature of
Week 13	communication, communication channels, communication obstacles, effective
, , con 10	communication, groups in the organization, meeting management, the nature and types
	of control.
Week 14	Control in its strategic and social framework, social responsibility of organizations,
WCCK 14	management ethics, control tools and methods.
Week 15	Final Exam Preparation

Delivery Plan (Weekly Lab. Syllabus)					
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	A case study on the concept of management, its importance, objectives, and its relationship to other sciences				
Week 2	A case study on the development of administrative thought, the scientific management movement, the bureaucratic school, and administrative divisions.				
Week 3	A case study on behavioral schools, human relations school, system theory, situational school				
Week 4	A case study on administrative functions, planning, its objectives, and the theory of management by objectives.				
Week 5	A case study on organization, its objectives, steps, types, advantages and principles of organization.				
Week 6	A case study on organization, its objectives, steps, types, advantages and principles of organization.				
Week 7	Authority and responsibility, centralization and decentralization, communication and its theories, motivation, motivation theories, leadership, concept, importance, leadership styles, control, concept, elements, types of control.				

Learning and Teaching Resources

مصادر التعلم والتدريس

	Text	Available in the Library?
Recommended Texts	 Al-Amri and Al-Ghalbi, Saleh Mahdi, and Taher Mohsen, (2008), "Business Administration," Wael Publishing House, Amman, Jordan. Barnouti, Suad Naif, (2008), "Management - Fundamentals of Business Administration," Wael Publishing House, 4th ed., Amman, Jordan. Ziara, Farid Fahmi, (2009), "Management Functions," Al-Yazouri Scientific Publishing and Distribution House, Arabic Edition, Amman, Jordan. Al-Shamaa, Khalil Muhammad Hassan, (2022), "Principles of Management," Wael Publishing and Distribution House, Amman, Jordan. 	No

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A – Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C – Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D – Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E – Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0-49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information						
	معلومات المادة الدراسية					
Module Title	Func		mentals of Computer		ule Delivery	
		أساسيات الحاسوب			·	
Module Type		Basic			☐ Theory	
Module Code		MTU1004		⊠ Lecture ⊠ Lab		
ECTS Credits		3			\square Tutorial	
SWL (hr/sem)				☑ Practical☑ Seminar		
Module Level		UGI	Semester of Deli		ery	2
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Mushtaq Mohammed		e-mail	mushtaq.m@uoalhuda.edu.iq		.edu.iq
Module Leader'	s Acad. Title	Assistant Lecturer	Module L	Module Leader's Qualification		M.Sc.
Module Tutor	Mushtaq Mo	hammed	e-mail	mushtaq.m@uoalhuda.edu.io		.edu.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		iq	
Scientific Committee Approval Date		22 / 7 / 2025	Version Number			1.0

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module None Semester				
Co-requisites module	None	Semester		

Module	e Aims, Learning Outcomes and Indicative Contents			
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية			
Module Aims	 Utilize the computer for fundamental tasks. Identify and discuss the hardware components of the computer system. Creating documents using a word processor and creating presentations. To describe the evolution of computer networks and the Internet. To describe the difference between a computer network and a distributed system. To explain the difference between LAN, MAN, WAN. 			
Module Learning Outcomes	Upon completion of the course, students should be able to: 1. Understand the basics of computers, their types and classifications. 2. Understand the physical input units. 3. Understand the physical output units. 4. Understanding operating systems and application programs. 5. Dealing with the Windows 10 operating system. 6. Knowing how to work with Word, Excel, Presentation programs. 7. Knowledge of the concepts of the Internet and the Web. 8. Knowledge of the concept of computer networks. 9. Know how to compare computer networks. 10. Know how to computer troubleshoot.			
Indicative Contents				

Learning and Teaching Strategies استر اتیجیات التعلم و التعلیم			
Strategies	Assessment is based on hand-in assignments, written exam, Case study, Quizzes, Practical testing.		

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem)	45	45 Structured SWL (h/w) 3			
Unstructured SWL (h/sem)	30 Unstructured SWL (h/w) 2				
Total SWL (h/sem)	75				

Module Evaluation تقييم المادة الدراسية					
			Weight (Marks)	Week Due	Relevant Learning Outcome
E	Quizzes	mber 1	20% (10)	5	LO #1,2-9
Formative assessment	Assignments	2	10% (20)	7, 10	LO # 10
	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessn	Total assessment 100% (100 Marks)				

Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
	Material Covered			
	Introduction to Computer: Concepts of hardware and software with their components,			
Week 1	concept of computing, data and information, applications of information electronics and			
	communication technology (IECT), connecting input/output devices, and peripherals to CPU.			
Week 2-3	Computer components: computer portions, hardware parts, i/o units, memory types, basic			
WEER 2-3	CPU components, computer ports, personal computer, personal computer (features and type).			
Week 4-	Operating system and graphical user interface GUI: Operating system, basics of common			

5-	operating system, the user interface, using mouse techniques, use of common icons, status
	bar, using menu and menu-selection, concept of folders and directions, opening and closing
	of different windows, creating short cuts.
Week 6	Mid-Term Exam
	Word Processing: word processing basics, opening and closing of documents, text creation
Week 7-8	and manipulation, formatting of text, table handling, spell check, language setting and
	thesaurus, printing of word document.
Week 9-	Spreadsheet: basics of spreadsheet, manipulation of cells, formulas and functions, editing of
10	spreadsheet, printing of spreadsheet.
Week 11-	Presentation Software: Basics of presentation software, creating presentations, preparation
12	and presentation of slides, slide show, taking printouts of presentation/ handouts.
	Introduction to internet and web browsers: Computer networks basics, LAN, WAN, concept
Week 13	of internet and its applications, Connecting to internet, world wide web, web browsing
	software, search engines, understanding URL, domain name, IP address.
	Communications and Emails: Basics of electronic mail, getting an email account, sending
	and receiving emails, Accessing sent emails, using emails, document collaboration.
Week 14	Computer Troubleshooting: Identify and solving common hardware and software problems
	that computer users encounter. Basic troubleshooting techniques and tools for diagnosing and
	resolving issues (Electronic Intrusion & Viruses)
Week 15	Final Exam

Delivery Plan (Weekly Lab. Syllabus)		
المنهاج الاسبوعي للمختبر		
	Material Covered	
Week 1	Explaining input and output devices practically.	
Week 2-3	Explain the internal structure of the computer.	
Week 4-5	Explanation of operating systems and application programs.	
Week 6-8	Explain the Word Program.	
Week 9-10	Explain the Excel Program.	
Week 11-	Explain the Presentation Program.	
12	Explain the Hesenation Hostain.	
Week 13	Explain computer networks basics.	

Week 14	Explain communications and Emails, Computer Troubleshooting (Electronic Intrusion & Viruses).
Week 15	Final Exam.

Learning and Teaching Resources مصادر التعلم والتدريس					
	Text Available the Libra				
Recommended Texts	 □ Al-Khader Ali Al-Khader, researcher, "Computer Basics", 2016. □ Ziad Muhammad Abboud, researcher," Computer Basics and Office Applications", 2014. □ G. Brown and D. Watson, "Cambridge IGCSE Information and Communication Technology," 3rd ed. Cambridge, U.K.: Cambridge Univ. Press, 2020. □ A. Evans, K. Martin, and M. A. Poatsy, "Technology in Action Complete," 16th ed. Boston, MA, USA: Pearson, 2020. 	No			

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C - Good	جيد 70 - 79 Sound v		Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	راسب F – Fail		(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدراسية							
Module Title			Mod	ule Delivery			
Module Type		Core			☐ Theory		
Module Code		S1203			☑ Lecture☑ Lab☐ Tutorial		
ECTS Credits		5					
SWL (hr/sem)				□ Practical ⊠ Seminar			
Module Level		UGI	Semester of Delivery		2		
Administering I	Department	BMT	College	HAD			
Module Leader	Salem Badr Mohammed		e-mail	salm.b@uoalhuda.edu.iq		iq	
Modulo Londor's Acad Title		Assistant Professor	Module L	eader's	Qualification	Ph.D.	
Module Tutor	Salem Badr Mohammed		e-mail	salm.b@uoalhuda.edu.iq		iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Number			1	

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	None	Semester	None		
Co-requisites module	None	Semester	None		

Module Aims, Learning Outcomes and Indicative Contents						
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims	1. To explain the fundamental concepts of descriptive statistics. 2. To describe the techniques of sampling to select samples. 3. To represent data via figures and plots. 4. To describe central tendency measures for data. 5. To describe dispersion measures for data points. 6. To explain the correlation among variables. 7. To explain the fundamentals of regression analysis and its concepts.					
Module Learning Outcomes	 Upon completion of the course, students should be able to: Understand the basic concepts of statistics science. Determine the proper sample size for survey studies and researches. Visualize different types of data in more informative plots Summarize data in frequency tables. Summarize data by using central tendency measures. Compute the dispersion in data. Identify the relationships among variables. Compute and measure the effects of one variables on other variables. with comment. 					
Indicative Contents	Indicative content includes the following. 1- Statistics Definition and its important, [6 hrs.] 2- The sampling techniques for sample size determination, [6 hrs.] 3- Construct of frequency table, [6 hrs.] 4- Compute central tendency measures with properties, [6 hrs.] 5- Compute dispersion measures with its properties, [10 hrs.] 6- Determine the relationship among variables, [14 hrs.] 7- Compute the regression analysis for dependent and explanatory variables, [11 hrs.]					

Learning and Teaching Strategies					
استراتيجيات التعلم والتعليم					
Strategies	Assessment is based on hand-in assignments, written exam, Case study,				
Suaregres	Quizzes, seminars, Practical testing and Online testing.				

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem)	59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	66 Unstructured SWL (h/w) 5				
Total SWL (h/sem)	125				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	6,10	LO #1,2,6
assessment	Assignments	2	10% (10)	7, 11	LO#6
assessment	Seminar	1	10% (10)	13	LO # 5
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)						
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
Week	Material Covered					
Week 1	Introduction to statistics, its important, types of variable and samples. Statistical summation					
WCCK 1	notation symbols with its properties.					
Week 2	Statistical multiplication notation symbols with its properties.					
Week 3	Construction frequency tables and its types for discrete variable.					
Week 4	Construction frequency tables and its types for continuous variable.					
Week 5	Geometrical representational of data (single and double bar charts, Rectangular, Pie and Line					
WCCK 3	Chart					
Week 6	Mid-Term Exam					
Week 7	Central tendency measures: arithmetic mean.					
Week 8	Median, mode, geometric and hormonal mean with its relationships					
Week 9	Dispersion measures: Range, standard deviation, mean deviation, coefficient of variation and					
WCCK 7	standard score.					
Week 10	Correlation analysis, Pearson correlation coefficient.					
Week 11	Coefficient of rank correlation "Spearman" and coefficient of association.					
Week 12	Coefficient of contingency for association measure.					
Week 13	Regression analysis					
Week 14	Simple linear regression fitting					
Week 15	Final Exam					

	Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبو عي للمختبر				
	Material Covered				
Week 1	None				
Week 2	None				
Week 3	None				
Week 4	None				
Week 5	None				
Week 6	None				
Week 7	None				

Learning and Teaching Resources				
مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	 A. Statistics for Administrative and Accounting Specialties, Prof. Dhafer Hussein Rashid and Kamal Alwan Al-Mashhadani, University of Baghdad, 2016. B. Statistics, Dr. Mahmoud Hassan Al-Mashhadani and Amir Hanna Hormuz, University of Mosul, 1989. C. Introduction to Statistics, Khasha Al-Rawi, University of Mosul, 1980 	No No No		

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	جيد 70 - 79 Sound work with notable		Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية						
Module Title			Mod	ule Delivery		
Module Type		Supplementary			☐ Theory	
Module Code		MB3104			⊠ Lecture □ Lab	
ECTS Credits		7			\square Tutorial	
SWL (hr/sem)		175			□ Practical ⊠ Seminar	
Module Level		1	Semester o	er of Delivery 1		1
Administering I	Department	BMT	College	HAD		
Module Leader	Salem Ba	adr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		iq
Module Leader'	's Acad. Title	Assistant Professor	Module Leader's Qualification Ph.I		Ph.D.	
Module Tutor	tor None		e-mail	E-mail		
Peer Reviewer Name Salem Badr Mohammed			e-mail salm.b@uoalhuda.edu.iq		iq	
Scientific Committee Approval Date		22 / 7 / 2025	Version Number			1

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module None Semester						
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents					
Module	e Anns, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
 Build a foundational understanding of key mathematical principle rules that support quantitative methods in business-related subject Equip students with the skills to solve mathematical problems usi various techniques, including fractions, exponents, factors, and line equations. Enable students to apply mathematical concepts such as matrices, determinants, and functions to analyze data and solve real-world business problems. Develop the ability to use mathematical methods for interpreting evaluating business-related data in order to support decision-making processes. Prepare students to utilize mathematical tools in various contexts, as solving equations, understanding functions, and working with vectors and matrices. 					
Module Learning Outcomes	 Upon completion of the course, students should be able to: Understand and apply basic mathematical concepts, including fractions, exponents, factors, and their operations. Solve linear and quadratic equations using appropriate methods, such as the root method and Cramer's rule. Work with matrices, including operations such as transpose, adjoint, cofactor, and inverse matrices. Calculate determinants and use them in solving systems of linear equations. Identify and understand different types of functions, including quadratic functions, and determine their domain and range. Apply mathematical methods for analyzing data and solving business-related problems. Utilize vectors and their operations in mathematical modeling and business applications. Solve systems of equations using matrices and determinants and apply these methods in real-world scenarios. Analyze and simplify complex mathematical expressions and equations for decision-making purposes. 				
Indicative Contents	Indicative content includes the following. Review of Numbers, Types, and Properties – Overview of number types (integers, rational, irrational, etc.), and their properties. [6 hrs.] Fractions and Their Operations – Introduction to fractions, and operations including addition, subtraction, multiplication, and division, along with practical examples. [6 hrs.] Solving Linear Equations (First-Degree) – Methods for solving first-degree linear equations using the root method. [6 hrs.] Quadratic Equations (Second-Degree) – Techniques for solving second-degree				

(quadratic) equations using the root method. [6 hrs.]

Matrices: Types and Operations – Introduction to matrices, including transpose matrix, adjoint matrix, cofactor matrix, and inverse matrix, with application examples. [6 hrs.]

Determinants – Explanation of determinants and methods for finding their values, and application in solving systems of equations. [6 hrs.]

Vectors and Their Operations – Introduction to vectors, operations on vectors, and their application in solving business problems. [6 hrs.]

Combinations of Functions – Analysis and manipulation of combined functions. [6 hrs.]

Solving Systems of Equations Using Matrices – Application of matrices, including Cramer's rule, in solving systems of linear equations. [6 hrs.]

Learning and Teaching Strategies

استراتيجيات التعلم والتعليم

Strategies

Assessment is based on hand-in assignments, written exam, Case study, Quizzes, seminars, Practical testing and Online testing.

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem)	59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	116 Unstructured SWL (h/w) 8				
Total SWL (h/sem)	175				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	3, 10	LO #1,2,5,
assessment	Assignments	2	10% (10)	7, 11	LO#9
assessment	Seminar	1	10% (10)	13	LO # 8
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	General review of numbers, their types, and properties.				
Week 2	Fractions and their operations.				
Week 3	Exponents and their operations.				
Week 4	Factors.				
Week 5	Simplification of linear equations and solving first-degree equations using the root method.				
Week 6	Standard method for solving first-degree equations.				
Week 7	Coefficients method for solving linear equations.				
Week 8	Matrix method for solving.				
Week 9	Double exponents and their calculation methods.				
Week 10	Factors and their simplifications.				
Week 11	Linear and quadratic equations.				
Week 12	Functions, their types, and finding domain and range.				
Week 13	Vectors and their operations.				
Week 14	Matrices and their types.				
Week 15	Preparatory week before the final Exam				

Learning and Teaching Resources						
مصادر التعلم والتدريس						
Text Available in the Library?						
Recommended Texts	 □ Anton.Havward"calculus" 6th ed.New York: Wiley 8 son .Inc 1999 □ Tan s.T. "Applied Finite Mathematies" 2th ed. Pws-kent pub. Company 1998 □ Al-Bayati, Dr. Mahmoud Mahdi, Al-Qadi, Dr. Dalal, "Mathematics and its Applications in Administrative and Economic Sciences, First Edition 2006, Dar Al-Jahid for Publishing and Distribution - Amman" 	No				

Grading Scheme مخطط الدر جات					
Group	Group Grade التقدير Marks (%) Definition				
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	اعبد ا	80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدراسية						
Module Title	F		Mod	ule Delivery		
Module Type		Basic			⊠ Theory	
Module Code		MTU1002			☐ Lecture ☐ Lab	
ECTS Credits		2			☐ Tutorial	
SWL (hr/sem)		50			⊠ Practical □ Seminar	
Module Level		1	Semester of Delivery		1	
Administering I	Department	BMT	College	HAD		
Module Leader	Mohammed Abdul Mahal		e-mail	mohm	med.abdm@uo	palhuda.edu.iq
Module Leader'	s Acad. Title	Assistant Lecturer	Module Leader's Qualification M.S.		M.S.C	
Module Tutor	None		e-mail	e-mail		
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		u.iq
Scientific Committee Approval Date		22/7/2025	Version Number	10		1.0

Relation with other Modules						
	العلاقة مع المواد الدراسية الأخرى					
Prerequisite module None Semester						
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents					
أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims	This semester aims to develop students' knowledge, understanding, and fluency in English and build their skills as effective communicators in daily activities and universal topics. Students improve their language control by reading and viewing a range of texts, listening to various audios, practicing speaking, discovering grammar used in everyday activities, and learning basic writing skills.				
Module Learning Outcomes	 Learn about Parts of speech and how to make a sentence, use vocabulary related to greetings ("How are you?" and "What's this in English?") and be able to greet others using greeting phrases. Learn about Four Basic sentence structures: (simple sentence, compound sentence, compound-complex sentences) to write a paragraph and develop sentences. Develop the ability to form questions. Differentiate between adjectives and nouns. Use "am/is/are" in negatives, questions, and short answers. Learn about jobs and personal information vocabulary. Use possessive adjectives, possessives ('s), and "has/have.", Learn about family members and describe a friend. Write about "my best friend" and how to describe it. Use present simple tense, "a" and "an," and adjective + noun structure; learn about sports, food, drinks, adjectives, verbs, languages, and nationalities vocabulary. Engage in Holidays Focus on adverbs of frequency, questions, and negatives. Learn about time, verbs and nouns, words that go together. Use question words, pronouns, and "this" and "that." Learn about adjectives, opposite adjectives, and places. Read and write postcards. Have the ability to use "there is/are" and prepositions, talk about hometown, and make sentences containing vocabulary about rooms, furniture, and locations. Use "was/were" and past simple tense (regular and irregular verbs), Sports and Leisure listen and write Your Last Holiday (develop sentences) can express weekend activities such as sports, leisure, and seasons. know how to request and offer, use can and can't. learn Vocabulary, verbs and nouns that go together Reading and listening to the passage; The Internet! and Answer the Questions 				

	13-study about making a question using I'd like, some and any, like and would like.
	Reading the passage "She only eats junk food (BURGER
	QUEEN)" and Answer the Questions.
	Indicative content includes the following. 1. Vocabulary: Building a basic vocabulary for (sports, food)
Indicative Contents	 Vocabulary: Building a basic vocabulary for (sports, food, drink, shops, birthday wishes, seasons, weekends, hometowns, jobs, and furniture) and increasing word knowledge related to everyday topics and situations. (7 h) Grammar: Introducing and practicing essential grammatical structures and concepts, such as verb to be, verb tenses, sentence formation, making questions, and basic sentence patterns. (15 h) Reading: Developing reading skills through texts and activities that enhance comprehension, vocabulary, and critical thinking. (10 h) Writing: Building writing skills by practicing sentence and paragraph construction and simple compositions. (5 h) Listening: Enhancing listening comprehension through audio materials, dialogues, and exercises. (8 h) Speaking: Encouraging oral communication skills by engaging in conversations and discussions about the introduction, greeting, talking about family and best friends, and expressing weekend activities. (5h)

Learning and Teaching Strategies					
استر اتيجيات التعلم والتعليم					
Strategies	Assessment is based on hand-in assignments, written exams, and quizzes.				

Student Workload (SWL)				
الحمل الدراسي للطالب				
Structured SWL (h/sem)	31 Structured SWL (h/w) 2			
Unstructured SWL (h/sem)	19	Unstructured SWL (h/w)	1	
Total SWL (h/sem)	50			

Module Evaluation

تقييم المادة الدراسية

		Time/Nu	Weight (Marks)	Week	Relevant Learning	
			Weight (Warks)	Due	Outcome	
	Quizzes	1	10% (10)	7, 14	LO#1-10	
Formative	Assignments 1	1	10% (10)	4	LO # 1-14	
assessment	Assignments 2	1	10% (10)	6	LO # 1-8	
	Reports	1	10% (10)	11	LO #4-8	
Summative assessment	Midterm Exam	1hr	10% (10)	8	LO # 1-6	
	Final Exam	3hr	50% (50)	15	All	
Total assessment		100% (100 Marks)				

Delivery Plan (Weekly Syllabus)					
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered				
	Grammar: Parts of speech: (n., v., adj., adv.),				
Week 1	Sentence type: Four Basic Sentences structure: (simple sentence,				
.,	compound sentence, compound-complex sentences)				
	Vocabulary: How are you? Countries, adjectives, nouns.				
Week2	Read and listen: where are they from?				
	Writing: Develop sentences				
	Grammar: Am, is, are, Negatives, Questions, Short Answers,				
Week 3	possessive 's, has/have, adjective + noun.				
	Vocabulary : jobs, personal information, the family, describing a friend.				
	Reading and writing: My Best Friend, a description of a friend				
Week 4	Listening: Describe your best friend (podcast) - Assignment				
	<u></u>				
	Grammar: Present Simple / Things I Like				
Week 5	Vocabulary: sports/food/drinks, adjectives, verbs, languages and				
	nationalities. words that go together.				
	Speaking: Katya's Day				
Week 6	Listening and speaking: Daily Routine (podcast) - Assignment				
	Listening and speaking. Daily Routine (podedst) - Assignment				

Week 7	Review + QUIZ
Week 8	Midterm Exam
Week 9	Grammar: Past Simple - Irregular verbs. There is/ are, any Vocabulary: Nouns, prepositions, rooms and furniture, in and out of town.
Week 10	Reading and speaking: Sydney- Answer the Question Listening and Repeat: a podcast about describing a city/ house
Week 11	Grammar: Was/ Were born, Past Simple- Regular and Irregular verbs Vocabulary: Sports and Leisure
WCCK 11	Reading and speaking: Holidays (podcast) Writing: Your Last Holiday (develop sentences) — Report
Week 12	Grammar: Can / Can't - Request and offers
WEEK 12	Vocabulary: verbs and nouns that go together Reading and listening: The Internet! - Answer the Question
W. J. 12	Grammar: I'd like, some and any, like and would like.
Week 13	Reading: She only eats junk food (BURGER QUEEN)-Answer the Question
Week 14	Preparatory week before the Final Exam

Learning and Teaching Resources مصادر التعلم والتدريس					
Text Available in the Library?					
Recommended Texts	 □ New Headway Plus Special Edition Beginner, By John Soars, Liz Soars. □ "Longman Preparation Course for the TOEFL Test", Second edition, Deborah Phillips. 	Yes			

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	اعبد ا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work is required, but credit is awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information							
Module Title	Arabic Language			Mod	Module Delivery		
Module Type		Basic		☑ Theory			
Module Code		MTU1001			□ Lecture □ Lab		
ECTS Credits		2			☐ Tutorial		
SWL (hr/sem)			□ Practical □ Seminar				
Module Level		UGI	Semester	of Delivery 2		2	
Administering Department Business Management Techniques			College	HAD			
Module Leader	Imad Abdullal	h Mansi	e-mail	emad.abd@uoalhuda.edu.iq		edu.iq	
Module Leader Title	lle Leader's Acad. Assistant Lecturer			Module Leader's Qualification		M.S.C	
Module Tutor	Tutor None		e-mail	E-mail			
Poor Roviower Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		u.iq	
Scientific Committee Approval Date		22 / 7 / 2025	Version Number		1.	0	

Relation with other Modules								
Prerequisite module None Semester								
Co-requisites module	None	Semester						

Mod	ule Aims, Learning Outcomes and Indicative Contents
Module Aims	The course objectives are for the student to be able to: 1. Identify common grammatical errors, explain their causes, and how to avoid them. 2. Learn the rules related to the tied taa, the long taa, and the open taa, and how to write them correctly. 3. Learn the rules for writing the extended alif and the short alif, and how to use the solar and lunar letters correctly. 4. Identify the letters dad and dha and know how to distinguish between them in writing. 5. Learn how to write the hamza correctly according to grammatical rules. 6. Identify punctuation marks and use them correctly in texts. 7. Understand the differences between nouns and verbs and distinguish between them in sentences. 8. Understand the objects and how to use them correctly in texts. 9. Learn numbers and numbers and their use in expressing quantities. 10. Avoid common grammatical errors in practical contexts to enhance grammar understanding and improve language skills. 11. Study nun and tanween, understand the meanings of prepositions, and use them correctly in sentences. 12. Focus on the formal aspects of administrative discourse and how to write it correctly and appropriately. 13. Learn the language of administrative discourse and understand its use in administrative communication. 14. Understand examples of administrative correspondence to apply the concepts and skills acquired in administrative discourse.
Module Learning Outcomes	The learning outcomes for this course are: 1. Students will be able to analyze and identify common grammatical errors and apply correct rules to avoid them. 2. Students will be able to correctly use the grammatical rules related to the closed, long, and open taa. 3. Students will be able to correctly use the extended and shortened alif and use the solar and lunar letters. 4. Students will be able to distinguish between the letters Dād and Dād and apply correct writing rules. 5. Students will be able to correctly write the hamza according to grammatical rules. 6. Students will use punctuation correctly in written texts. 7. Students will understand the differences between nouns and verbs and be able to use them correctly in sentences. 8. Students will be able to correctly use objects in written texts. 9. Students will be able to correctly use numbers and numbers to express quantities. 10. Students will be able to correctly apply common grammatical errors in practical contexts and correct them appropriately. 11. Students will understand the use of nun and tanween, the meanings

	of prepositions, and use them correctly in sentences. 12. The ability to write administrative letters in a correct and appropriate style and understand the language of administrative letters. 1. 13. Apply the concepts and skills acquired in writing administrative correspondence correctly and effectively.
Indicative Contents	The guiding content in the language course includes a set of concepts and topics covered throughout the learning process. Important guiding content includes: 1. An introduction to linguistic errors and a definition of the connected taa', the extended taa', and the open taa'. (4 hours) 2. Rules for writing the extended and shortened alif and identifying the solar and lunar letters. (4 hours) 3. Studying the letters dad and dha' and learning how to write them correctly. (4 hours) 4. Learning to write the hamza correctly according to linguistic rules. (4 hours) 5. Studying punctuation marks and learning how to use them correctly in linguistic texts. (4 hours) 6. Recognizing nouns and verbs, distinguishing between them, and understanding the rules related to them. (4 hours) 7. Studying objects and learning how to use them in linguistic sentences. (4 hours) 8. Recognizing numbers and using them correctly in phrases and sentences. (4 hours) 9. Studying common linguistic errors and their applications in linguistic texts. (4 hours) 10. Learn the use of nun and tanween, understand the meanings of prepositions, and use them correctly in sentences. (3 hours) 11. Identify the formal aspects of administrative discourse and understand its language and grammar. (3 hours) 12. Study examples of administrative correspondence and apply them in writing. (3 hours) This guiding content provides students with a comprehensive understanding of linguistic concepts, grammar, and practical applications that help them develop their language skills.
	Learning and Teaching Strategies
	استراتيجيات التعلم والتعليم
Strategies	The teaching and learning strategies used in the language course include a variety of approaches and techniques that enhance students' learning. These strategies include: 1. Active Interaction: Students are encouraged to participate and actively participate in lessons through group discussions and interactive activities. 2. Cooperative Learning: Students are encouraged to collaborate and cooperate through group work and group projects, where students collaborate with each other to achieve specific learning objectives. 3. Practical Application: Students are provided with opportunities to apply acquired concepts and skills in practical and realistic contexts,

which enhances effective interaction with the subject.

- 4. Use of Modern Technologies: Students benefit from the use of technology in the learning process, such as using computers and the internet for research and self-study.
- 5. Providing Immediate Feedback: Students are provided with immediate feedback and continuous assessment, both oral and written, which helps them improve their performance and develop their skills.
- 6. Diversifying Communication Methods: A variety of communication and teaching methods are used, such as explanatory lectures, group discussions, practical activities, and presentations, to meet the different learning needs and styles of students.

By using these strategies, students' interaction and effective .7 learning are enhanced, motivating them to participate and acquire knowledge and skills in a comprehensive and engaging manner.

Student Workload (SWL)						
الحمل الدراسي للطالب محسوب لـ ١٥ أسبو عا						
Structured SWL (h/sem) 131 Structured SWL (h/w) 14 I I I I I I I I I I I I I I I I I I I						
Unstructured SWL (h/sem) 19 Unstructured SWL (h/w) الحمل الدراسي غير المنتظم للطالب خلال الفصل			1			
Total SWL (h/sem) الحمل الدراسي الكلي للطالب خلال الفصل	50					

Module Evaluation تقييم المادة الدر اسية

		Time/Nu mber	Weight (Marks) Week Du		Relevant Learning Outcome	
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,8	
assessment	Assignments	2	10% (10)	7, 8	LO#8	
	Seminar	1	10% (10)	11	LO # 11	
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12	
assessment	Final Exam	3hr	50% (50)	16	All	
Total assessment		100% (100 Marks)				

Delivery Plan (Weekly Syllabus)						
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered					
Week 1	Introduction to Grammatical Mistakes - The Taa Marbuta, the Long Taa, and the Open Taa					
Week 2	Rules for Writing the Extended and Shortened Alif - The Solar and Lunar Letters					
Week 3	The Dhad and the Dhad					
Week 4	Writing the Hamza					
Week 5	Punctuation Marks: Nouns, Verbs, and Differentiating Between Them					
Week 6	Mid-Term Exam					
Week 7	Effects					
Week 8	Number					
Week 9	Applications of common linguistic errors					
Week 10	Noon and Tanween - Meanings of prepositions					
Week 11	Formal aspects of administrative discourse					
Week 12	Language of administrative discourse					
Week 13	Samples of administrative correspondence					
Week 14	Samples of administrative correspondence					
Week 15	Final Exam					

Learning and Teaching Resources مصادر التعلم والتدريس						
Text Available in the Library?						
Required Texts	 ملزمة اللغة العربية (المعممة من وزارة التعليم العالي والبحث العلمي) 	Yes				
Recommended Texts		No				
Websites	The Collage E-Library					

Grading Scheme مخطط الدرجات						
Group	Grade التقدير Marks (%)			Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX - Fail	ر اسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0 - 49)	F - Fail	راسب	(0-44)	Considerable amount of work required		

Module Information							
معلومات المادة الدراسية							
Module Title	Financial Accounting المحاسبة المالية			Mod	ule Delivery		
Module Type		Core			☐ Theory		
Module Code		FA1202		☑ Lecture☐ Lab			
ECTS Credits		8			☐ Tutorial		
SWL (hr/sem)	200				☐ Practical ⊠ Seminar		
Module Level		UGI	Semester o	mester of Delivery 2			
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Omar Ibrahim	e-mail	moham	mohammed.omer@uoalhuda.edu.iq		
Module Leader'	's Acad. Title	Lecturer	Module Leader's Qualification Ph.D.			Ph.D.	
Module Tutor None		e-mail	E-mail				
Peer Reviewer Name Salem Badr Mohammed			e-mail	salm.b@uoalhuda.edu.iq		<u>.iq</u>	
Scientific Committee Approval Date		22 / 7 / 2025	Version Number		1.0		

Relation with other Modules			
العلاقة مع المواد الدراسية الأخرى			
Prerequisite module	FA1102	Semester	1
Co-requisites module	None	Semester	

Module	e Aims, Learning Outcomes and Indicative Contents		
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية		
Module Aims	 To describe the importance of financial accounting. To know the purchase & sales discount. To know the purchase and sales by check. To get knowledge of Notes payable and Notes. To get knowledge of deferrals and accruals. To correct accounting Errors. 		
Module Learning Outcomes	 Upon completion of the course, students should be able to: know Concepts Financial accounting, The impotance of financial accounting ,its objectives , and benefits and the Characteristics of Financial accounting. know The Financial accounting system , Elements of the Financial accounting system , The nature of Financial accounting and its role as an information system. know the types of loans. know the extinction, the reasons for calculating the extinction and the factors that are taken in calculating the extinction know the accounting entries for the sale of fixed assets. correct errors in accounting entries in both ways, the abbreviated method and the lengthy method. have knowledge of the financial statements set up a trading account and prepare a profit and loss account prepare the trial balance prepare a statement of financial position and prepare final accounts and financial statements.		
Indicative Contents	Indicative content includes the following. Purchase & sales discount (Trade discount).[6 hrs] Purchase & sales discount (cash discount, quantity discount). Purchase & sales by check, refusing check collection. [6 hrs] Loan transactions and its interest. [3 hrs] Collection in real deserting time, collection by bank. Notes payable and Notes receivable. [6 hrs] Notes discounting, refusing of notes. Endorsement of notes, Notes renew. Deferrals and Accruals-(prepaid expenses, Unearned Revenue) [10 hrs] Correcting of accounting Errors (long a broach) [3 hrs]		

Correcting of accounting Errors (short a broach). [3 hrs]

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
Ctuatoring	Assessment is based on hand-in assignments, written exam, Case study,			
Strategies Quizzes, seminars, Practical testing and Online testing.				

Student Workload (SWL)				
الحمل الدراسي للطالب				
Structured SWL (h/sem)	59 Structured SWL (h/w) 4			
Unstructured SWL (h/sem)	141 Unstructured SWL (h/w) 10			
Total SWL (h/sem)	200			

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,8
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

	Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبو عي للمختبر		
	Material Covered		
Week 1			
Week 2			
Week 3			
Week 4			
Week 5			
Week 6			

Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
	Material Covered			
Week 1	Concepts Financial accounting, The importance of financial accounting, its objectives, and			
	benefits and the Characteristics of Financial accounting.			
Week 2	The Financial accounting system, Elements of the Financial accounting system, The nature			
	of Financial accounting and its role as an information system.			
Week 3	Loan transactions and its interest.			
Wools 4	Deprecetion ,Reason for Calculating Deprecetion ,Factors taken into account of Deprecetion.			
week 4	Week 4 Selling fixed assets.			
Week 5 Correcting of accounting Errors (long a broach).				
Week 6 Mid-Term Exam				
Week 7	Correcting of accounting Errors (short a broach).			
Week 8	Trial Balance			
Week 9	Financial statements, Income statement .			
Week 10	The closing Account (Trading Account - operational account)			
Week 11	Week 11 The closing Account (Trading Account - operational account)			
Week 12	Week 12 The closing Account (Profit and Loss Account).			
Week 13	Week 13 The closing Account (Profit and Loss Account).			
Week 14	The closing Account (Balance sheet).			
Week 15	Final Exam			

	Learning and Teaching Resources مصادر التعلم والتدريس	
	Text	Available in the Library?
Recommended Texts	 □ Philip E. Warren, & Carl S. Warren, Accounting principles, 1998 15 ed. □ Jar R. Williams & others, Financial Accounting, 2006 12 ed. □ John J Wild, Fundamental Accounting principles. 2008, 18 ed. □ Kieso, Donald, et al., "Intermediate Accounting 	No

IFRS edition' , John Wiley and sons Inc, U.S.A, 2018.
Kieso, Donald, et al., "Intermediate Accounting",
John Wiley and sons Inc, U.S.A, 2010.

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 – 89	Above average with some errors	
Group	Group C - Good		70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 – 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 – 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information						
Module Title	Huma	ocracy	Mod	ule Delivery		
Module Type		Basic			⊠ Theory	
Module Code		MTU1006			□ Lecture □ Lab	
ECTS Credits		2			☐ Tutorial ☐ Practical	
SWL (hr/sem)		50		□ Fractical □ Seminar		
Module Level		1	Semester	r of Delivery		1
Administering	Department	ВМТ	College	HAD		
Module Leader	Imad Abdullah Mansi		e-mail	ema	ıd.abd@uoalhu	da.edu.iq
Module Leader	's Acad. Title	Lecturer	Module Leader's Qualification M		M.s.c.	
Module Tutor	None		e-mail	E-mail		
Peer Reviewer Name		Salem Badr Mohammed	e-mail <u>salm.b@uoalhud</u>		<u>@uoalhuda.edı</u>	pi.u
Scientific Comm Approval Date	nittee	22 / 7 / 2025	Version N	umber	1.	0

Relation with other Modules			
Prerequisite module	None	Semester	
Co-requisites module	None	Semester	

Module	Aims, Learning Outcomes and Indicative Contents
Module Aims أهداف المادة الدر اسية	 The module aims to: To provide students with a comprehensive understanding of the historical development of human rights and their significance in contemporary society. To familiarize students with the concept and characteristics of human rights, enabling them to analyze and evaluate various human rights issues and challenges. To explore the different generations of human rights, their evolution over time, and the implications for individuals and communities. To examine the role of human rights in ancient civilizations and Abrahamic religions, highlighting the contributions and influences of these historical contexts.
	 5. To investigate the international and regional recognition of human rights through the study of key charters, conventions, and declarations, enabling students to comprehend the global framework for human rights protection and promotion. 1. Demonstrate a comprehensive understanding of the fundamental concepts and techniques of differential calculus, including limits, derivatives, and their applications in engineering contexts. 2. Apply differentiation techniques proficiently to solve a wide range
Module Learning Outcomes مخرجات التعلم للمادة الدر اسية	 2. Apply differentiation techniques proficiently to solve a wide range of engineering problems, such as optimization, motion analysis, and cost and revenue optimization. 3. Utilize transcendental functions effectively in engineering applications, demonstrating competence in working with exponential, logarithmic, and inverse trigonometric functions. 4. Apply the principles of differential equations to model and analyze engineering systems, including growth and decay phenomena and electrical circuits. 5. Employ critical thinking and analytical skills to tackle real-world engineering scenarios, utilizing differential calculus concepts to develop innovative solutions.

tracing the historical development of human rights, from ancient civilizations to the modern era. It will explore significant milestones and events that shaped the concept of human rights over time. [11 hrs.] 2. Conceptual Foundations of Human Rights: This section will delve into the theoretical underpinnings and key concepts of human rights. It will cover topics such as universality, indivisibility, and the inherent dignity of every individual as the basis for human **Indicative Contents** rights. [11 hrs.] المحتوبات اإلر شادبة 3. Generations of Human Rights: This content will examine the different generations or categories of human rights, including civil and political rights, economic, social, and cultural rights, and solidarity rights. Students will explore the interdependence and interrelatedness of these rights. [11 hrs.] 4. Human Rights in Practice: This section will analyze real-world examples and case studies to illustrate the application of human rights principles. It may include topics such as human rights violations, human rights advocacy, and the role of international and regional human rights mechanisms. [11 hrs.] 5. Emerging Issues in Human Rights: This content will explore contemporary challenges and emerging issues in the field of

human

rights

1. Historical Evolution of Human Rights: This content will focus on

rights. It may cover topics such as technology and human

Learning and Teaching Strategies

The module will employ various learning and teaching strategies to enhance students' understanding and engagement. These strategies will include:

- 1. Lectures: Traditional lectures will be delivered by the instructor to provide foundational knowledge and concepts related to human rights. Lectures will offer comprehensive explanations, historical context, and theoretical frameworks.
- 2. Discussions and Debates: Interactive discussions and debates will be conducted to encourage critical thinking and active participation. Students will have the opportunity to express their opinions, engage in thoughtful debates, and analyze different perspectives on human rights issues.
- 3. Case Studies: Real-life case studies will be examined to illustrate the application of human rights principles in different contexts. Students will analyze and discuss these cases to develop problem-solving skills and gain a deeper understanding of the practical implications of human rights.
- 4. Group Projects: Collaborative group projects will be assigned to promote teamwork and research skills. Students will work together on specific human rights topics, conduct research, and present their findings to the class. This approach fosters teamwork, communication, and research abilities.
- 5. Guest Speakers: Inviting guest speakers, such as human rights activists, legal experts, or representatives from relevant organizations, will provide students with firsthand insights into the practical aspects of human rights work. Guest speakers can share their experiences, expertise, and engage in interactive discussions with students.
- 6. Multimedia Resources: Utilizing multimedia resources such as videos, documentaries, and online platforms will enhance students' understanding and engagement with human rights topics. These resources can present real-life examples, testimonies, and visual representations to complement the theoretical aspects of the module.
- 7. Critical Analysis and Reflection: Assignments and assessments will encourage students to critically analyze human rights issues, reflect on their personal perspectives, and evaluate the impact of human rights violations and advancements. This will develop their analytical skills and foster a deeper understanding of the complex nature of human rights.
- 8. Independent Study: Students will be encouraged to engage in independent study, including reading relevant textbooks, scholarly articles, and reports. This will enable them to deepen their understanding of specific human rights topics, broaden their knowledge base, and develop self-directed learning skills.
- 9. Overall, these learning and teaching strategies aim to create an interactive and engaging learning environment, fostering critical thinking, active participation, and a deeper understanding of

Strategies

Student Workload (SWL)			
Structured SWL (h/sem)	31	Structured SWL (h/w)	2
Unstructured SWL (h/sem)	19	Unstructured SWL (h/w)	1
Total SWL (h/sem)	50		

Module Evaluation					
		Time/N	Weight (Marks)	Week	Relevant Learning
		umber	weight (Marks)	Due	Outcome
	Quizzes	1	20% (10)	3, 7,11	LO #1, 3, and 5
Formative	Assignments	2	10% (20)	2, 6, 13	LO # 2, 4, and 5
assessment	Report	1	10% (10)	14	LO # 1-5
Summative	Midterm Exam	2 hours	10% (10)	7	LO # 1-3
assessment	Final Exam	3 hours	50% (50)	16	All
Т	Total assessment 100% (100 Marks)				

Delivery Plan (Weekly Syllabus)				
	Material Covered			
Week 1:	 Introduction to Human Rights (1 week). Historical Development of Human Rights. Concept and Characteristics of Human Rights. Importance and Relevance of Human Rights. 			
Week 2:	 Human Rights in Ancient Civilizations (1 week). Examination of Human Rights in Ancient Societies. Contributions of Ancient Civilizations to Human Rights Principles. 			
Week 3:	 Human Rights in Abrahamic Religions (1 week). Exploration of Human Rights in Judaism, Christianity, and Islam. Emphasis on the Personality of Prophet Muhammad (PBUH) and his Contribution to Human Rights. 			
Week 4:	 Human Rights in the Medieval and Modern Ages (1 week). Evolution of Human Rights during the Middle Ages and Modern Era. Impact of Enlightenment and Renaissance on Human Rights. 			
Week 5:	 Contemporary International Recognition of Human Rights (1 week). Analysis of International Human Rights Instruments and Treaties. Focus on the Universal Declaration of Human Rights (1948). 			
Week 6:	Regional Recognition of Human Rights (1 week). • Examination of Regional Human Rights Systems and Mechanisms. • Exploration of Non-Governmental Organizations' Role in Promoting Human Rights.			
Week 7:	 Human Rights in International Charters (1 week). Study of Key International Charters and Conventions. In-depth Analysis of the Universal Declaration of Human Rights (1948). 			

Week 8:	Human Rights in National Constitutions (Iraqi Constitutions) (1 week). • Examination of Human Rights Provisions in Iraqi Constitutions. Comparative Analysis of Constitutional Safaguards for Human Rights
Week 9:	 Comparative Analysis of Constitutional Safeguards for Human Rights. Human Rights in Iraq after 2003 (Iraqi Constitution 2005) (1 week). Overview of Human Rights Developments in Iraq post-2003. Analysis of the Iraqi Constitution of 2005 and its Impact on Human Rights.
Week 10:	 Safeguards of Human Rights at Various Levels (1 week). Exploration of International, Regional, and National Mechanisms for Protecting Human Rights. Focus on Genocide as a Violation of Human Rights.
Week 11:	 Financial and Administrative Corruption (1 week). Understanding the Phenomenon of Financial and Administrative Corruption. Causes and Consequences of Corruption and Efforts to Combat it.
Week 12:	 Week 12: Right to Water and Sustainable Management (1 week). Importance of the Right to Water as a Human Right. Strategies for Sustainable Water Management and Ensuring Access to Clean Water.
Week 13:	 Week 13: Terrorism and its Impact on State and Society (1 week). Examination of Terrorism and its Threat to Human Rights. Analysis of Counter-Terrorism Measures and Balancing Human Rights Considerations.
Week 14:	 Human Rights in Contemporary Issues (1 week). Exploration of Current Human Rights Challenges and Debates. Discussion on Emerging Human Rights Issues in the Modern World.
Week 15:	Review and Conclusion (1 week). • Recap of Key Concepts and Themes Covered in the Module. Discussion on the Importance of Upholding and Promoting Human Rights in Today's Society.
Week 16	Preparatory week before the final Exam.

Learning and Teaching Resources				
مصادر التعلم والتدريس				
	Text	Available in		
		the Library?		
Required Texts	 "Human Rights in the Arab World: Issues and Challenges," by Ali Hijazi and Jamal Shaat. Edition: Second Edition, 2017. "Human Rights Principles: Modern Concepts and Issues," by Ahmed Al-Majali and Ghassan Hamdan. Edition: First Edition, 2019. 	Yes		
Recommen ded Texts	 "Human Rights and Democracy," by Mustafa Kamel Mahmoud, First Edition, 2015. "History of Human Rights in Ancient and Medieval Times," by Nabil Rizk, Third Edition, 2012. "Human Rights in Iraq: Reality and Challenges," by Saadallah Abbas, First Edition, 2014. "Human Rights in Iraq: Concept and Development," by Abdul Karim Al-Samarrai, First Edition, 2018. 	No		

Grading Scheme مخطط الدر جات Mark Group التقدير Grade **Definition** s (%) امتياز A - Excellent 90 - 100 **Outstanding Performance** جيد جدا 80 - 89 **B** - Very Good Above average with some Success errors Group C - Good 70 - 79 Sound work with notable خند (50 -100) D -Fair but with major متوسط 60 - 69 Satisfactory shortcomings مقبول 50 - 59 **E** - Sufficient Work meets minimum criteria More work required but credit راسب)قيد المعالجة (FX - Fail (45-49)awarded Fail Considerable amount of work Group (0 F - Fail ر اسب (0-44)

Note: Marks Decimal places above or below 0.5 will be rounded to the higher or lower full mark (for example a mark of 54.5 will be rounded to 55, whereas a mark of 54.4 will be rounded to 54. The University has a policy NOT to condone "near-pass fails" so the only adjustment to marks awarded by the original marker(s) will be the automatic rounding outlined above.

-49)

required

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدر اسية **English Readings for Management Module Title Module Delivery** قراءات ادارية **Module Type** Core ☐ Theory **⊠** Lecture **Module Code** ERM1205 **⊠** Lab ☐ Tutorial **ECTS Credits** ☐ Practical **⊠** Seminar 100 SWL (hr/sem) **Module Level** UGI **Semester of Delivery** 2 **Business** HAD **Administering Department** Management College **Techniques** mohmmed.abdm@uoalhuda.edu.iq **Mohammed Abdul Mahal Module Leader** e-mail **Assistant Lecturer** Module Leader's Acad. Title **Module Leader's Qualification** M.S.C مدرس مساعد **Module Tutor Mohammed Abdul Mahal** mohmmed.abdm@uoalhuda.edu.iq e-mail Salem Badr e-mail **Peer Reviewer Name** salm.b@uoalhuda.edu.iq **Mohammed Version Number Scientific Committee Approval Date** 22/7/2025

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module	MTU1002	Semester	I	
Co-requisites module		Semester		

Module Aims, Learning Outcomes and Indicative Contents					
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
Module Aims	 providing students with the common English terminologies used in the various fields of business administration in English Improving the student's ability in the future to engage in any practical or academic activity and expansion of the student's ability to search for information in English Developing the research skills in the English language Explaining the basic methods of business management in English. The student's ability to engage in any practical or academic activity improves in the future. 				
Module Learning Outcomes	 Upon completion of the course, students should be able to: The ability to understand the terms of administrative and managerial concepts in English. Ability to relate between the gained knowledge and practical application The ability to perform administrative functions in the field of business. Enabling the student to understand the characteristics of the field of business management. Acquiring theoretical administrative concepts. 				
Indicative Contents	Indicative content includes the following. - Management functions (Planning - Organizing - Staffing – Directing- Controlling). [9 hrs] - The concept and importance of production and operations management and its policies, production and operations systems, the concept of productivity and some related terms, the concept of productivity and factors affecting production efficiency and methods of measuring it, [9 hrs] - The concept and importance of marketing, its beginnings, characteristics, functions, and its relationship with other departments in the organization. It also addresses the elements of the marketing mix and the most important strategies followed in this regard. [9 hrs] - The concept and importance of materials management and the most prominent authorities and responsibilities of this department in the organization. It includes two parts: the purchasing function, which includes all work related to purchasing the organization's needs for materials, and the storage function, which includes all work related to preserving stored materials and their safety until the time they are needed for use or resale. [9 hrs] - Human Resource Development - Leadership Styles - Decision Making - Influencing Decision Making - Business and technology. [9 hrs]				

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
Strategies	Assessment is based on hand-in assignments, written exam, Case study, Quizzes, seminars,			
Practical testing and Online testing.				

Student Workload (SWL)				
الحمل الدراسي للطالب				
Structured SWL (h/sem) 45 Structured SWL (h/w) 3			3	
Unstructured SWL (h/sem)	55 Unstructured SWL (h/w) 4			
Total SWL (h/sem)	100			

Module Evaluation

تقييم المادة الدر اسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)						
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered					
Week 1	Definition of English terms related to the basic topics of the Business Administration Department					
Week 2	Readings on selected topics in the field of management					
Week 3	Practical uses of selected terms in management					
Week 4	Classroom discussions in management					
Week 5	Readings on selected topics in marketing Practical uses of selected terms in marketing					
Week 6	Mid-Term Exam					
Week 7	Classroom discussions in marketing					
Week 8	Readings on selected topics in business administration					
Week 9	Practical uses of selected terms in business administration					
Week 10	Classroom discussions in business administration					
Week 11	Readings on selected topics in materials and storage management					
Week 12	Practical uses of selected terms in materials and storage management					
Week 13	Classroom discussions in materials and storage management					
Week 14	Readings on selected topics in strategic management					
Week 15	Final Exam					

Delivery Plan (Weekly process. Syllabus)					
المنهاج الاسبوعي العملي					
	Material Covered				
Week 1	Practical examples on defining English terms related to the basic topics				
Week 2	For the specializations of the Department of Business Administration				
Week 3	Practical examples on readings for selected topics in the field of management				
Week 4	Practical examples on practical uses of selected terms in the field of management				
Week 5	Practical examples on classroom discussions in the field of management				
Week 6	Practical examples on readings for selected topics in the field of marketing				
Week 7	Practical examples on practical uses of selected terms in the field of marketing				
Week 8	Classroom discussions in the field of marketing				
Week 9	Practical examples on readings for selected topics in the field of business administration				
Week 10	Practical uses of selected terms in the field of business administration				
Week 11	Week 11 Classroom discussions in the field of business administration				
Week 12	Week 12 Readings for selected topics in the field of materials and storage management				
Week 13	Practical uses of selected terms in the field of materials and storage management				
Week 14	Classroom discussions in the field of materials and storage management				
Week 15	Preparatory week before the final Exam				

	Learning and Teaching Resources	
	مصادر التعلم والتدريس	
	Text	Available in the Library?
Recommended Texts	 "David , Fred r.& David ,Forest r. (2017),"Strategic Management",1st edition, published by Vivar in Malaysia. "Philip Kotler, Armstrong, Gary & Balasubramanian, Sridhar (2024),principles of marketing", 9th edition, published by Pearson Education. "Krajewski, Lee J. , Malhotra Manoj K., & Ritzman ,Larry P.,(2016), Operations Management, Processes and Supply Chains", 1st edition, published by Courier Kendallville in The United States of America. "Gomez – Mejia ,Luis R., Balkin , David B. ,& Cardy , Robert L. (2012), "Management Human Resources", 5th edition, published by Pearson Education. "Gopal Ca .C Rama,(2008), Financial Management", 1st edition, published by new Delhi. "Hopkin. paule, C. A.,(2017), fundamentals of Risk Management Understanding, evaluating and implementing effective risk management ", 4th edition, published by Jellyfish,Hong Kong. MULLINS .LAURIE J. & REES GARY , (2023), " management & organizational Behavior", 13th edition, published by Pearson Education. 	No

Grading Scheme مخطط الدر جات							
Group	Group Grade التقدير Marks (%) Definition						
	A - Excellent	امتياز	90 - 100	Outstanding Performance			
	B - Very Good اجيد جدا		80 - 89	Above average with some errors			
Success Group (50 - 100)	C - Good	गॅंं >	70 - 79	Sound work with notable errors			
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings			
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria			
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded			
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required			

Module Information معلومات المادة الدراسية							
Module Title	Principles of Business Management				ule Delivery		
Module Type		Core			☐ Theory		
Module Code		PBM1201			⊠ Lecture ⊠ Lab		
ECTS Credits		8			☐ Tutorial		
SWL (hr/sem)		200		☐ Practical ☐ Seminar			
Module Level		UGI	Semeste	r of Deli	of Delivery 2		
Administering I	Department	Business Management Techniques	Colleg e	HAD			
Module Leader	Moha	mmed Abdel Fattah Hamad	e-mail	mohmr	mohmmed.abdf@uoalhuda.edu.iq		
Module Leader	s Acad. Titl	e Assistant Lecturer		Module Leader's Qualification		M.S.C	
Module Tutor	Mohammed Abdel Fattah Hamad		e-mail	mohmr	mohmmed.abdf@uoalhuda.edu.iq		
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		<u>.iq</u>		
Scientific Comn Approval Date	nittee	22/7/2025	Version Number	Version 1 Number			

Relation with other Modules							
العلاقة مع المواد الدراسية الأخرى							
Prerequisite module	Prerequisite module FM1101 Semester I						
Co-requisites module	None	Semester					

Module	e Aims, Learning Outcomes and Indicative Contents				
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
	Introducing students to the basic concepts and principles of the				
	organization and its fundamental characteristics, which form the basis for				
	understanding management as a science and practice.				
	2. Studying the evolution of management thought and developing				
	administrative capabilities to confront the changing environment, as well as				
Module Aims	equipping students with the ability to plan and make decisions.				
اهداف المادة الدراسية	3. Enabling students to transfer the knowledge of management to develop				
	practical skills by teaching them self-reliance through applying the functions of				
	the organization and its relationships with departments (production				
	management, marketing management, human resources management,				
	financial and accounting management), and expanding students'				
	understanding of the concept of business administration.				
	1. The student will understand the organization, its legal forms, the				
	importance of organizations in society, its legal form, and the factors				
	influencing it. This will be achieved through an understanding of management				
	mechanisms, techniques, and theories, as well as an understanding of the				
	nature of management thought and its role in the development and evolution				
Module Learning Outcomes	of organizations. Furthermore, they will be familiar with all administrative				
outcomes نتائج التعلم	theories and the models that explain them.				
	2. Students will be introduced to the development of organizational thought				
	(contemporary trends) and strategic management, as well as their				
	understanding of the nature of the mutual influence between business				
	organizations.				
	3. Students will be encouraged to think, analyze, and provide opinions.				
	1. Knowledge of administrative functions and organizational functions, and				
	how to define future goals and how to plan and organize to achieve those goals				
	in different work environments [20 hours].				
Indicative Contents	2. Knowledge of how to prepare organizational structures, define the chain of				
المحتويات الارشادية	command and scope of supervision, and define powers and responsibilities by				
	learning how to work within a teamwork system. Learning how to monitor plan				
	implementation and identify and address deviations [20 hours]. 3. Acquiring a number of skills, including (the ability to think creatively and				
	3. Acquiring a number of skins, including (the ability to think creatively and				

Student Workload (SWL) الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	WL (h/sem) 141 Unstructured SWL (h/w) 9					
Total SWL (h/sem)	200					

analyze objectively, the ability to represent theoretical material with examples from real life, and the ability to sequence ideas and connect topics) [19 hours].

Learning and Teaching Strategies					
	استر اتيجيات التعلم والتعليم				
	1- Lectures: These present the course material, introducing the basic				
	concepts and necessary knowledge.				
	2- Discussions with students by organizing interactive sessions on various				
	topics, which enhances interaction, the exchange of ideas and opinions, and				
	strengthens students' understanding of the scientific material.				
Strategies	3- Case studies: These are an educational tool for illustrating the practical				
	applications of theoretical concepts and motivating students to think				
	analytically and make decisions.				
	4- Continuous assessment: Using a variety of assessment methods to				
	measure students' progress and understanding of the material, including tests				
	(exams) and group activities.				

تقييم المادة الدراسية						
		Time/Nu mber	Weight (Marks) Week Due		Relevant Learning Outcome	
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,8	
assessment	Assignments	2	10% (10)	7, 8	LO # 8	
assessment	Seminar	1	10% (10)	11	LO # 11	
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12	
assessment	Final Exam	3hr	50% (50)	16	All	
Total assessn	ient		100% (100 Marks)			

Module Evaluation

Delivery Plan (Weekly Syllabus) المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد **Material Covered** The concept of the organization, its types, characteristics, and importance to society, the Week 1 development of administrative thought for the functions of the organization Week 2 Production and Operations Function, Concept, Importance, and Advantages Week 3 Production managers, sub-activities of the production function Week 4 The relationship of the production department to other functions of the organization Marketing function, concept, importance, advantages, marketing managers, sub-activities of Week 5 the marketing function Week 6 **Mid-Term Exam** Week 7 The relationship of the marketing department to other functions of the organization Week 8 Human Resources Management Function, Concept, Importance, and Benefits Week 9 Human Resources Managers, Sub-Activities of the Human Resources Function The relationship of the human resources management department to other functions of the Week 10 organization Week 11 The function of financial and accounting management, concept, importance and advantages Week 12 Financial management managers, and sub-activities of the financial management function Week 13 The relationship of the financial management department to other functions of the organizati Other organizational functions - Public Relations - Information and Knowledge Resources Week 14 Research, Development and Creativity. Week 15 **Final Exam**

	Delivery Plan (Weekly Lab. Syllabus)
	المنهاج الاسبوعي للمختبر
	Material Covered
Week 1	A case study on the concept of the organization, its types and functions
Week 2	A case study on the development of administrative thought for organizational
Week 3	A case study on the production function, the concept, importance, advantages and sub-activities of the production function as well as the relationship of the production department to other functions of the organization.
Week 4	A case study on the marketing function, the concept, importance, advantages and sub-activities of the marketing function
Week 5	A case study on the human resources function, the concept, importance, benefits and sub-activities of the human resources function and the relationship of the human resources department with other functions of the organization.
Week 6	A case study on the finance function, concept, importance, advantages, finance managers, sub-activities of the finance function, and the relationship of the finance department to other functions of the organization.
Week 7	A case study on research and development, and a general introduction to e-management.

Learning and Teaching Resources						
مصادر التعلم والتدريس						
	Available in the Library?					
Recommended Texts	 1- Al-Asadi, Khalil Muhammad Al-Shamaa, (2022), "Management in a Changing World - Focus on Business Administration", Wael Publishing House, 1st ed., Amman,. 2- Jalab, Ihsan Dahash, (2016), "Managing Human Behavior in Organizations", Safaa Publishing and Distribution House, Amman, Jordan. 3- Al-Amri and Al-Ghalbi, Taher Mohsen and Saleh Mahdi, (2008), "Management and Business", Wael Publishing and Distribution House, 2nd ed., Amman, Jordan. 4- Maryam, Hussein, (2006), "Principles of Modern Management - Administrative Theories and Processes and Functions of the Organization", Al-Hamed Publishing and Distribution House, 1st ed., Amman, Jordan. Al-Otaibi, Subhi Jabr, (2005), "The Evolution of Thought and Methods in Management", Al-Hamed Publishing and Distribution House, Amman. 	No				

Grading Scheme مخطط الدر جات							
Group	Group Grade التقدير Marks (%) Definition						
	A – Excellent	امتياز	90 - 100	Outstanding Performance			
Success	B - Very Good	اعبد ا	80 - 89	Above average with some errors			
Group	C – Good	ختر	70 - 79	Sound work with notable errors			
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings			
	E – Sufficient	مقبول	50 - 59	Work meets minimum criteria			
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded			
	F – Fail	راسب	(0-44)	Considerable amount of work required			

Module Information معلومات المادة الدر اسية							
Module Title	Principles of Economics				ule Delivery		
Module Type		Supplementary			☐ Theory		
Module Code		PE3106			⊠ Lecture □ Lab		
ECTS Credits		3			☐ Tutorial		
SWL (hr/sem)				☐ Practical ☑ Seminar			
Module Level	1		Semester o	f Delivery		1	
Administering I	Department	BMT	College	College HAD			
Module Leader	Mohai	mmed Adil Awed	e-mail	e-mail mohammed.adil@uoalhuda.		oalhuda.edu.iq	
Module Leader's Acad. Title Ass		Assistant Lecturer	Module Leader's Qualification		M.Sc.		
Module Tutor	None		e-mail	E-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq		
Scientific Comn Approval Date	entific Committee proval Date 22/7/2025 Version Number		1				

Relation with other Modules							
العلاقة مع المواد الدراسية الأخرى							
Prerequisite module None Semester							
Co-requisites module None Semester							

Module Aims, Learning Outcomes and Indicative Contents							
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية						
Module Aims	 Providing students with the skills to understand the concepts of macroeconomics and microeconomics and their interrelationship. Enabling students to deal with and interpret economic concepts in a way that supports administrative work. Teaching students the concepts of supply and demand and the factors affecting them within the business environment. Empowering students with the concepts of various pricing policies. 						
	After completing the semester, the student will be able to:						
	1. Explain economic concepts and human needs for the purpose of satisfying them.						
	2. Understand economic problems and their dimensions.						
Module Learning Outcomes	3. Distinguish between macroeconomic and microeconomic concepts and economic variables.						
Outcomes	4. Understand the concepts of demand and supply and determine the						
	equilibrium price.						
	5. Distinguish between the factors affecting demand and the demand function.						
	6. Understand supply, the concept of supply, and the law of supply.						
	7. Explain the mandatory pricing policy.						
	The indicative content includes the following:						
	1- Basic Economic Concepts, Concept of Economics. [6 hrs.]						
	2- The Economic Problem: First: Characteristics of the Economic Problem,						
	Main Economic Problems. [6 hrs.]						
	3- Other Economic Concepts: First: The Economic System, Second: Economic						
Indicative Contents	Theory, Third: Microeconomics and Macroeconomics. [12 hrs.]						
indicative Contents	4- Demand and Supply and Determining the Equilibrium Price. [12 hrs.]						
	5- Demand Schedule, Demand Curve, Income Effect, and Substitution Effect.						
	[12 hrs.]						
	6- Factors Affecting Demand, Demand and Supply Function, and Supply						
	Function. [6 hrs.]						
	7- Forced Pricing Policy. [5 hrs.]						

Learning and Teaching Strategies					
استر اتيجيات التعلم والتعليم					
Assessment is based on hand-in assignments, written exam, Case study,					
Strategies Quizzes, seminars, Practical testing and Online testing.					

Student Workload (SWL)							
الحمل الدراسي للطالب							
Structured SWL (h/sem) 59 Structured SWL (h/w) 4							
Unstructured SWL (h/sem)	SWL (h/sem) 16 Unstructured SWL (h/w) 1						
Total SWL (h/sem)	75						

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	3, 10	LO #1,2,5,
assessment	Assignments	2	10% (10)	7, 11	LO#9
assessment	Seminar	1	10% (10)	13	LO#8
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

Delivery Plan (Weekly Syllabus)					
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered				
Week 1	Basic economic concepts, the concept of economics, human needs and means of satisfying				
Week 2	The Economic Problem: First: Characteristics of the Economic Problem, Main Economic Problems, *Economic Activities: First: Production, Second: Exchange, Third: Distribution, Fourth: Consumption				
Week 3	Other economic concepts: First: The economic system, Second: Economic theory, Third: Microeconomics and macroeconomics, Fourth: Economic variables.				
Week 4	Demand, supply, and determining the equilibrium price, *demand, the concept of demand, the law of demand				
Week 5	Demand, supply, and determining the equilibrium price, *demand, the concept of demand, the law of demand				
Week 6	Factors affecting demand, demand function, exceptions to the law of demand				
Week 7	Elasticity of demand, first: price elasticity of demand, 1- elastic demand				

Week 8	Inelastic or slightly elastic demand, unitary elastic demand, inelastic demand -
	Perfectly elastic demand (infinitely elastic)
Week 9	Internal elasticity of demand, factors affecting price elasticity of demand, importance of
, , com y	studying price elasticity of demand
Week 10	Supply, concept of supply, law of supply
Week 11	Supply schedule, supply curve, factors affecting supply
	Elasticity of Supply
	Types of Elasticity of Supply
	1- Inelastic Supply
Week 12	2- Slightly Elastic Supply
	3- Monoelastic Supply
	4- Elastic Supply
	5- Perfectly Elastic Supply
Week 13	Factors Affecting Supply
WCCK 13	Determining Equilibrium Price and Equilibrium Quantity Changes in Supply and Demand Condition
	1- Supply changes while demand remains constant
Week 14	2- Demand changes while supply remains constant
WCCK 14	3- Both supply and demand change
	Forced Pricing Policy
Week 15	Preparatory week before the final Exam

Learning and Teaching Resources					
مصادر التعلم والتدريس					
	Text	Available in the Library?			
	> - Dr. Afaf Abdul-Jabbar and Dr. Majeed Ali,				
	"Introduction to Microeconomic Analysis," Dar Wael,				
	Amman, 1997.				
Recommended	> 2- Dr. Salem Tawfiq Al-Najfi, ''Introduction to				
Texts	Economics," University of Mosul, Dar Al-Kutub for	No			
Texts	Printing and Publishing, 1993.				
	➤ 3- Dr. Muwaffaq Ali Al-Khalil and others, "Principles				
	of Economics," Dar Al-Hikma for Printing and				
	Publishing, Technical Education Authority, Baghdad,				

1990.4-Microeconomic Theory, Schaum's Outline
Series,1990.

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	راسب (45-49) More work required but cr awarded			
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية							
Module Title	Fu	Fundamentals of Accounting مبادئ المحاسبة			Module Delivery		
Module Type		Core		☐ Theory			
Module Code		FA1102		⊠ Lecture ⊠ Lab			
ECTS Credits		8 □ Tutorial					
SWL (hr/sem)		200		☐ Practical ☑ Seminar			
Module Level		1	Semester o	er of Delivery		1	
Administering Department		BMT College		HAD			
Module Leader	Mohan	nmed Omar Ibrahim	e-mail mohan		nammed.omer@uoalhuda.edu.iq		
Module Leader' Title	's Acad.	Lecturer	Module L	Module Leader's Qualification Ph.D.			
Module Tutor	Moh	ammed Omar Ibrahim	e-mail mohammed.omer@uoalhuda.edu.iq			alhuda.edu.iq	
Peer Reviewer N	Name	Salem Badr Mohammed	e-mail	e-mail salm.b@uoalhuda.edu.iq			
Scientific Comm Approval Date	nittee	22/7/2025	Version Number				

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module None Semester None						
Co-requisites module None Semester None						

Module	e Aims, Learning Outcomes and Indicative Contents
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية
Module Aims	 To describe the importance of financial accounting. To prepare of accounting entries and records. To Prepare of a statement of financial position. To evaluate accounting. To explain relationships between accounting and other related fields. To apply accounting principles and assumptions on various systems. To apply balance as base to double entry theory. To build trail balance, income statements and balanced sheet.
Module Learning Outcomes	 Upon completion of the course, students should be able to: Know the concept, definition and objectives of accounting and the beneficiaries of accounting and the accounting cycle Know the assumptions, principles and accounting determinants. Introduce flow of data, categories of network, different topologies. Able to analyze financial operations, single entry theory, double entry theory. Choose the best topology to his application. Knowing the types of accounting entries, the method of budget, accounting records, and the trial balance. Able to prepare the balance sheet, accounting records, capital operations. Know the buying and selling operations and how to record them in the journal record. Know the operations of expenses and revenues and how to record them in the journal record. Able to migrate to the teacher's account. Able to prepare a statement of property rights. Know the returns and permits of purchases and sales. Know the expenses of transporting the goods, and the conditions of delivery of the goods. Know the discount of the three types: commercial discount, cash discount, quantity discount, commercial papers. Know the bill of exchange and discount the bill of exchange.
Indicative Contents	Indicative content includes the following. Accounting concepts, Importance and Evaluation of accounting, Relationship of accounting to other fields (Businesses administration, Economic, Low). [6 hrs] Accounting principles and assumptions, Accounting as information system, Users of accounting information's, Accounting branches. [6 hrs]

Business Entity concept, Accounting Cycle, Single entry [3 hrs]

Double entry, Classification of account-Assets, Liabilities, revenue, Expense. Balance as base to double entry theory (transactions' and Accounting equation). [6 hrs]

Creating of capital, capital degrees and capital increase. Assets transactions, Assets procurement, Assets sales and replacement. Cash and on account purchase.

Accounting records, accounting documents. [10 hrs]

Drawing account (cash withdrawals, other assets withdrawals) [3 hrs]

Trial Balance, Income statement.. Balance sheet. [3 hrs]

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
Strataging	Assessment is based on hand-in assignments, written exam, Case study,			
Strategies Quizzes, seminars, Practical testing and Online testing.				

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem) 59 Structured SWL (h/w) 4					
Unstructured SWL (h/sem) 141 Unstructured SWL (h/w) 10					
Total SWL (h/sem)	200				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
	Quizzes	1	10% (10)	3,5,6,10	LO #1,2,10
Formative	Assignments	1	10% (10)	4,7, 8,9	LO # 8, 11
assessment	Online assignment	1	10% (10)	4,7, 8,9	LO#8, 11
	report	1	10% (10)	4,7, 8,9	LO # 8, 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)			
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
Material Covered			
Accounting concepts, Importance &Evaluation of accounting, Relationship of accounting to			
other fields(Businesses administration, Economic, Low)			
Accounting principles and assumptions, Accounting as information system, Users of			
accounting information's, Accounting branches.			
Business Entity concept, Accounting Cycle, Single entry			
4 Double entry, Classification of account-Assets, Liabilities, revenue, Expense			
Balance as base to double entry theory (transactions' and Accounting equation).			
Creating of capital, capital degrees and capital increase.			
Assets transactions, Assets procurement, Assets sales and replacement.			
Cash & on account purchase, purchase returns.			
purchase allowances, purchase expenses.			
Cash & on accounts sales, sales return and allowances.			
Accounting records, accounting documents.			
Drawing account (cash withdrawals, other assets withdrawals)			

Week 13	Purchase & sales discount (Trade discount).
Week 14	Purchase & sales discount (Trade discount, cash discount, quantity discount).
Week 15	Preparatory week before the final Exam

	Delivery Plan (Weekly Lab. Syllabus)		
	المنهاج الاسبوعي للمختبر		
	Material Covered		
Week 1			
Week 2			
Week 3			
Week 4			
Week 5			
Week 6			

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	 □ Philip E. Warren, & Carl S. Warren, Accounting principles, 1998 15 ed. □ Jar R. Williams & others, Financial Accounting, 2006 12 ed. □ John J Wild, Fundamental Accounting principles. 2008, 18 ed. □ Kieso, Donald, et al., "Intermediate Accounting IFRS edition", John Wiley and sons Inc, U.S.A, 2018. □ Kieso, Donald, et al., "Intermediate Accounting", John Wiley and sons Inc, U.S.A, 2010. 	No		

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A – Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Success Good		80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100) D - Satisfactory		متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

Course description

Level 2

Module Information معلومات المادة الدر اسية							
Module Title	Mar	ent	Mod	ule Delivery			
Module Type		Core			☐ Theory		
Module Code		MM1302			⊠ Lecture ⊠ Lab		
ECTS Credits		6			☐ Tutorial		
SWL (hr/sem)		150					
Module Level		UGII	Semester of Delivery		ery	three	
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed Abdel Fattah Hamad		e-mail	mohmr	ned.abdf@uoall	nuda.edu.iq	
Module Leader's Acad. Title		Assistant Lecturer	Module L	Leader's Qualification M.S.C		M.S.C	
Module Tutor	odule Tutor Mohammed Abdel Fattah Hamad		e-mail	mohmmed.abdf@uoalhuda.edu.iq		nuda.edu.iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		iq	
Scientific Committee Approval Date		22/7/2025	Version Number	1.0			

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module None Semester None				
Co-requisites module	None	Semester	None	

Modu	le Aims, Learning Outcomes and Indicative Contents
	1. Understanding marketing as a core activity of a business organization.
	2. Understanding the scientific aspects of marketing and the activities and tasks
	of marketing management.
	3. Expanding the student's understanding and analysis of the marketing
	environment and market needs, as well as marketing strategies and buyer
	behavior.
Module Aims	4. Understanding marketing in its comprehensive concept, which begins with
	outlining the product's features, then pricing it, promoting it, and finally
	delivering it to customers through distribution channels.
	5. Instilling a sense of marketing in the student based on the scientific approach
	and philosophical concepts that have developed throughout history.
	6. Introducing the student to the most important techniques that can be used in
	marketing.
	Upon completion of the course, the student should be able to:
	1. Understand marketing, its importance, objectives, and what is marketed.
	3. Understand the relationship between marketing management as a primary
	activity and other organizational activities.
	4. Understand the philosophical development of the marketing concept, from
	its inception as an activity practiced by manufacturers to the development of
	the concept of comprehensive marketing.
	5. Understand the marketing environment, its levels, and the components of
Module Learning	each level.
Outcomes	6. Understand the purpose of studying the marketing environment to improve
	the quality of marketing decisions.
	7. Identify marketing strategies and the steps needed to formulate them
	effectively.
	8. Understand market segmentation, their requirements, and target market
	models.
	9. Understand consumer markets, consumer buying behavior, and the
	purchasing steps in these markets.
	10. Understand business markets, organizational buying behavior, and the

	purchasing steps in these markets.		
	11. Identify the difference between consumer markets and business markets.		
	12. Understand services, their characteristics, and dimensions.		
	Understand the difference between goods and services13		
	The indicative content includes:		
	Definition of marketing, needs, wants, demand, value, price, satisfaction,		
	product, market, and exchange. [6 hours]		
	Relationship of marketing management to operations management, financial		
	management, and human resource management. [6 hours]		
	Scope of marketing: goods, services, places, events, experiences, people,		
	personal property, organizations, information, and ideas. [6 hours]		
	Production concept, product concept, selling concept, marketing concept,		
	customer concept, social concept, holistic marketing concept. [6 hours]		
	Marketing environment: external environment, macro environment, micro		
	environment, internal environment. [6 hours]		
	Marketing strategy, strategic analysis, strategic planning, strategic		
Indicative Contents	implementation, strategy control, undifferentiated strategy, focused strategy,		
	differentiated strategy. [6 hours]		
	Market segmentation, focusing on a single market segment, selective		
	specialization, product specialization, market specialization, comprehensive		
	market coverage. [6 hours]		
	Consumer markets, consumer behavior, consumer behavior model,		
	characteristics of consumer behavior, steps in the consumer buying process. [6		
	hours]		
	Business markets, purchasing center, stages of the buying process. Difference		
	between business markets and consumer markets. [6 hours]		
	Services, interdependence, differentiation, obsolescence, customer		
	participation, difficulty in measuring quality, difference between goods and		
	services. [5 hours]		

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
Strategies	Assessment is based on homework, written examination, case study, tests, seminars, practical tests and online tests.			

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem)	59	Structured SWL (h/w)	4		
Unstructured SWL (h/sem) 91 Unstructured SWL (h/w) 6					
Total SWL (h/sem)	150				

Module Evaluation تقييم المادة الدراسية					
		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	5% (10)	7, 8	LO # 8
	Seminar	1	5% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	20% (10)	12	LO # 1-12
	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
	Material Covered			
Week 1	Introduction to Marketing			
Week 2	What is being marketed?			
Week 3	The relationship of marketing management to other core organizational activities			
Week 4	The Philosophical Evolution of the Marketing Concept			
Week 5	The Marketing Environment			
Week 6	Why Study the Marketing Environment?			
Week 7	Marketing Strategy			
Week 8	Market Segmentation			
Week 9	Consumer Markets			
Week 10	Consumer Behavior			

Week 11	Business Markets
Week 12	The difference between consumer markets and business markets
Week 13	Services
Week 14	The difference between goods and services
Week 15	Final Exam

Delivery Plan (Weekly Lab. Syllabus)		
	Material Covered	
Week 1	Lab 1: Marketing Goods	
Week 2	Lab 2: Marketing Services	
Week 3	Lab 3: Marketing Places	
Week 4	Lab 4: Marketing Events	
Week 5	Lab 5: Marketing Experiences	
Week 6	Lab 6: Marketing People	
Week 7	Lab 7: Marketing Personal Property	
Week 8	Lab 8: Marketing Organizations	
Week 9	Lab 9: Marketing Information	
Week 10	Lab 10: Marketing Ideas	

Learning and Teaching Resources				
	Available in the Library?			
Recommended Texts	 Kotler, P. & Keller, K. L. (2012), "Marketing Management", 14th edition, publishing as Prentice Hall. Kotler, P & Keller, K. L. (2016), "Marketing Management", 15th edition, publishing as Pearson Education Limited. Pride, W. M. & Ferrell, O. C. (2022), "Foundations of Marketing", 9th edition, Cengage Learning, Inc. Fahy, J. & Jobber, D. (2022), "Foundations of Marketing", 7th edition, Published by McGraw-Hill Education. Kerin, R. A., & Hartley, S. W. (2017), "Marketing", 13th edition, Published by McGraw-Hill Education. □ Iledication (2020), "Iledication (2020), "Il	yes		

Grading Scheme مخطط الدر جات					
Group	Grade	Marks (%) Definiti التقدير		Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	اعبد عبد	80 - 89	Above average with some errors	
Group	C - Good	70 - 79		Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدر اسبة **Risk & Insurance Management Module Title Module Delivery** إدارة الخطر والتامين **Module Type** Core ☐ Theory **⊠** Lecture RIM1305 **Module Code** ⊠ Lab **ECTS Credits** 4 ☐ Tutorial ☐ Practical SWL (hr/sem) 100 **⊠** Seminar **Semester of Delivery Module Level UGII** three **Business** College **HAD Administering Department** Management **Techniques** Module **Mohammed Abdul Mahal** e-mail mohmmed.abdm@uoalhuda.edu.iq Leader Module Leader's Acad. Title **Assistant Lecturer Module Leader's Qualification** M.S.C **Module Tutor Mohammed Abdul Mahal** e-mail mohmmed.abdm@uoalhuda.edu.iq e-mail Salem Badr salm.b@uoalhuda.edu.iq **Peer Reviewer Name Mohammed Scientific Committee** Version 22/7/2025 1.0 **Approval Date** Number

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module	None	Semester	None	
Co-requisites module	None	Semester	None	

Module Aims, Learning Outcomes and Indicative Contents أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية				
	اهداف المادة الدر اللية و تناتج التعلم و المحلويات الإر سادية			
Module Aims اهداف المادة الدر اسية	1- Providing students with a comprehensive understanding of the basic concepts of risk management, operational risks, and how to address them. Preparing students capable of protecting risk management activities in industrial facilities in particular and various organizations in general.			
Module Learning Outcomes نتائج التعلم	The learning outcomes for this course are: 1. Understand the concept of risk management and insurance. 2. Understand the laws related to risk management and insurance. 3. Be able to recognize the legal implications of risk management and insurance. 4. Understand the legal aspects of insurance in Iraq. 5. Understand the theoretical and practical aspects of risk management and insurance.			
Indicative Contents المحتويات الارشادية	The guiding content in the language course includes a set of concepts and topics that are covered during the learning process. Important guiding content includes: 1. Definition of risk, both linguistically and technically, the concept [6 hours]. 2. Definition of insurance, both linguistically and technically, the concept [6 hours]. 3. Key requirements for risk management [6 hours]. 4. Knowledge of operational risk management [6 hours]. 5. Knowledge of the legal principles of the insurance contract [7 hours]. 6. Property insurance [7 hours].			

- research and self-study.
- 4. Providing Immediate Feedback: Students are provided with immediate feedback and continuous assessment, both oral and written, helping them improve their performance and develop their skills.
- 5.Diversifying Communication Methods: A variety of communication and teaching methods are used, such as explanatory lectures, group discussions, practical activities, and presentations, to meet the different learning needs and styles of students.

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem)	45 Structured SWL (h/w) 3				
Unstructured SWL (h/sem)	55 Unstructured SWL (h/w) 4				
Total SWL (h/sem)	100				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
	Assignments	2	5% (10)	7, 8	LO # 8
assessment So	Seminar	1	5% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	20% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Introduction to Risk: The concept of risk, its characteristics, its components, and some concepts related to risk.				
Week 2	Risk classification, probability and risk, risk measurement and cost.				
Week 3	The structure and organization of risk management.				
Week 4	Risk Management: Concept, functions, reasons for interest in risk management, and factors for risk management success.				
Week 5	Main requirements for risk management, main risk influencing factors (internal, external).				

Week 6	Risk management strategies: risk avoidance, risk reduction, risk retention, risk transfer, risk
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	allocation.
Week 7	Operational risk management: concept, importance, objectives, benefits, principles.
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Week 8	Sources, requirements, steps, responsibility for operational risk management.
	Risk Management Information Systems: Concept, Cost and Value of Information,
Week 9	
VV CCR >	Importance of Information Systems Risk Management, Information Systems Risk
	Management.
Week 10	Risk Manager: Concept, Duties, Problems Facing the Risk Manager.
	Dist Management Applications Caisis Management Disease Management Dist
Week 11	Risk Management Applications: Crisis Management, Disaster Management, Risk
WEEK 11	Management for International Companies: Environmental Pollution Notification (Concept,
	Sources, Types), Computer Notification.
	Insurance: Definition, Parties, Characteristics of an Insurance Contract, Legal Principles of
Week 12	an Insurance Contract (Utmost Good Faith, Insurable Interest, Proximate Cause,
	Participation, Subrogation)
Week 12	Branches of Insurance: Property Insurance (Marine Insurance, Theft Insurance, Auto
Week 13	Insurance, Engineering Insurance, Agricultural Insurance, Miscellaneous Covers).
Week 14	Personal Insurance (Life Insurance, Personal Accident Insurance, Health Insurance, Liability
WCCK 14	Insurance). Introduction to Risk: The Concept of Risk, Its Characteristics, Elements, Some
	Concepts Related to Risk
Week 15	Final Exam

Delivery Plan (Weekly Lab. Syllabus)				
	المنهاج الاسبوعي للمختبر			
	Material Covered			
Week 1	Practical cases involving risk and related concepts.			
Week 2	Practical cases on risk classification.			
Week 3	Solving exercises on the mathematical aspects of risk.			
Week 4	Presentation of models of risk types.			
Week 5	Applications on methods for measuring risk and its cost.			
Week 6	Review of industrial disasters that led to the emergence of risk management.			
Week 7	Review of some international companies' experiences.			
Week 8	Review of risk management strategies.			
Week 9	Presentation of flowcharts on operational risks.			
Week 10	Review of risk management programs as implemented in some organizations.			

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in		
		the Library?		
Recommended Texts	1- Dr. Muhammad Hashim Jabr, Risk Management and			
	Insurance, Birzeit University, Ramallah, Palestine, 2012.			
	2- Prof. Mamdouh Hamza Ahmed, Information Systems Risk	No		
	Management, College of Business Administration, King Saud			
	University, Riyadh.			

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلو مات المادة الدر إسية						
Module Title	Human resource Management			Mod	ule Delivery	
Module Type		Core			☐ Theory	
Module Code		HRM1301			⊠ Lecture ⊠ Lab	
ECTS Credits		8			☐ Tutorial	
SWL (hr/sem)	200				□ Practical⊠ Seminar	
Module Level UGII		Semester o	of Delivery three		three	
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Mohammed	Adil Awed	e-mail	mohan	nmed.adil@uo	alhuda.edu.iq
Module Leader	's Acad. Title	Lecturer	Module Leader's Qualification Ph.D.		Ph.D.	
Module Tutor	Module Tutor Mohammed Adil Awed		e-mail	mail mohammed.adil@uoalhuda.edu.ic		alhuda.edu.iq
D D		Salem Badr Mohammed	e-mail	salm.b	@uoalhuda.ed	u.iq
Scientific Committee Approval Date 22/7/2025		22/7/2025	Version Number		1.0	

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	Principles of business management (PM1201)	Semester	2		
Co-requisites module	None	Semester	None		

Modul	e Aims, Learning Outcomes and Indicative Contents		
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية		
	1. Understand human resource management as a core activity of the		
	organization.		
	2. Understand the scientific foundations upon which the human resource		
	management strategy must operate.		
36 3 3 4	3. Raise student awareness of human resource management practices.		
Module Aims	4. Understand the importance of the human resource management function in		
	improving the organization's performance and competitiveness.		
	5. Recognize the value of human resources as an important and critical		
	resource for the organization's success.		
	6. Introduce students to the most important techniques that can be used in		
	human resource management.		
	Upon completion of the course, the student should be able to:		
	1. Understand management theories and how to transition from personnel		
	management to human resources management.		
	2. Understand human resource planning, the ability to forecast employee needs,		
	and the options available to deal with surplus and shortage situations.		
	3. Understand job analysis, job descriptions, and the characteristics of job		
	holders, as well as the aspects that must be considered in job design.		
	4. Understand recruitment policies and their sources, then how to select		
	individuals before initiating the hiring process.		
	5. Understand training activities and identify the most important training		
Module Learning	methods.		
Outcomes	6. Understand employee development activities and identify the most important		
	approaches that can be used for this purpose.		
	7. Understand the concept of performance evaluation and its importance in		
	improving job performance, and identify the most important performance		
	evaluation methods.		
	8. Understand the concept of compensation, determine its levels, and the legal		
	and economic determinants that must be considered in this regard.		
	9. Understand methods for motivating employees, both financially and morally.		
	10. Identify the benefits that human resources management can offer to		
	employees in order to retain them.		
	11. Identify human resources management operating in a global environment		

	and the challenges it faces.
	The introductory content includes:
Indicative Contents	The introductory content includes: Scientific management, bureaucracy, human relations, Theory X and Theory Y, Fayol's principles of management, the transition from personnel management to human resource management, human resource management strategy, human resource management practices, and employee rights. [6 hours] Forecasting, forecasting labor demand, forecasting labor supply, forecasting labor surplus or shortage, downsizing, reduced working hours, early retirement programs, hiring temporary and contract workers, outsourcing, overtime, goal setting and strategic planning, program implementation and evaluation. [6 hours] Job analysis, workflow analysis, job descriptions, job specifications, job design, job design for efficiency, job design for motivation, job enlargement, job enrichment, work teams, flexible work schedules, design for mental capacity, and design for health and safety. [6 hours] Sources of recruitment: internal sources, external sources, market-leading pay strategies, at-will employment policies, employer-branded recruitment, selection, and placement. [6 hours] Training, needs assessment, training preparation, training program planning, training methods, classroom instruction, audio-visual training, on-the-job training, simulations, and business game training. [3 hours] Employee development, training curriculum, formal education curriculum, assessment curriculum, work experience curriculum, and interpersonal relationships curriculum. [6 hours] Performance appraisal methods, graphical graduated scales, alternating ordering, forced allocation, forced selection, management by objectives, and paired comparisons. [3 hours] Wage, legal wage requirements, equal opportunity in employment, minimum wage, overtime, child labor, prevailing wages, economic effects on wages, product markets and labor markets, wage grades, and wage differentials. [5 hours]

Incentives, moral incentives, job promotion, employee recognition, employee involvement in decision-making, job security, expanded authority, financial incentives, piecework pay, standard time, bonuses, task rewards, sales commissions, profit sharing, and stock ownership. [6 hours]

Employee benefits, statutory benefits, Social Security, unemployment insurance, workers' compensation, unpaid family and medical leave, health care benefits, optional benefit programs, paid leave, and tuition. [6 hours]

Workforce change, aging workforce, diverse workforce, workforce skills shortages, high-performance work systems, knowledge workers, employee empowerment, teamwork, strategic focus, mergers and acquisitions, high quality standards, cost control, global market expansion, technological change in human resource management, electronic human resource management (e-HRM). [6 hours]

Strategies Assessment is based on homework, written examination, case study, tests, seminars, practical tests and online tests.

Student Workload (SWL)					
Structured SWL (h/sem)	59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	141 Unstructured SWL (h/w) 6				
Total SWL (h/sem)	200				

Module Evaluation							
		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome		
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10		
assessment	Assignments	2	5% (10)	7, 8	LO # 8		
assessment	Seminar	1	5% (10)	11	LO # 11		
Summative assessment	Midterm Exam	2 hr	20% (10)	12	LO # 1-12		
assessment	Final Exam	3hr	50% (50)	16	All		
Total assessment			100% (100 Marks)				

	Delivery Plan (Weekly Syllabus)					
	Material Covered					
Week 1	Historical Background of Human Resource Management					
Week 2	Human Resource Management: Concept, Objectives, and Strategies					
Week 3	Human Resource Planning					
Week 4	Job Design and Analysis					
Week 5	Recruitment					
Week 6	Selection and Placement					
Week 7	Training					
Week 8	Employee Development					
Week 9	Performance Evaluation					
Week 10	Wage Level Determination					
Week 11	Incentives					
Week 12	Employee Benefits					
Week 13	Global Human Resource Management					
Week 14	Trends in Human Resource Management					
Week 15	Preparing for the Final Exam					

	Delivery Plan (Weekly Lab. Syllabus)					
	Material Covered					
Week 1	Lab 1: Human Resource Planning Techniques					
Week 2	Lab 2: Job Analysis and Job Design Techniques					
Week 3	Lab 3: Recruitment Techniques					
Week 4	Lab 4: Selection and Recruitment Techniques					
Week 5	Lab 5: Training Techniques					
Week 6	Lab 6: Performance Appraisal Techniques					

Learning and Teaching Resources						
	Available in the Library?					
Recommended Texts	 Noe, Raymond A. & Hollenbeck, John R. & Gerhart, Barry & Wright, Patrick M. (2016), "Human Resource Management", 7th Edition, McGraw Hill. Stredwick, John (2005), "An Introduction to Human Resource Management", second edition, Elsevier Ltd. Snell, Scott a. & Morris, Shad S. (2019), "Managing Human Resources", Eighteenth Edition, Cengage Learning, Inc. Aboui, Zaid Munir, "Human Resources Management", First Edition, Kunuz Al-Ma'rifa Publishing and Distribution House, Amman, Jordan. 2007. 	yes				

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	اعبد ا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information						
Module Title	Qu	antitative Method	ls	Mod	ule Delivery	
Module Type		Core			☐ Theory	
Module Code		QM1304			⊠ Lecture ⊠ Lab	
ECTS Credits		6			☐ Tutorial	
SWL (hr/sem)		150			□ Practical ⊠ Seminar	
Module Level		UGII	Semester o	mester of Delivery		Three
Administering I	Department	ВМТ	College		HAD	
Module Leader	Salem Badr	Mohammed	e-mail	salm.b@uoalhuda.edu.iq		.iq
Module Leader'	's Acad. Title	Assistant Professor	Module L	dule Leader's Qualification Ph.D.		Ph.D.
Module Tutor Salem Badr Mohammed		Mohammed	e-mail	salm.b@uoalhuda.edu.iq		.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		.iq
Scientific Committee Approval Date		22 / 7 / 2025	Version Number			1.0

Relation with other Modules						
Prerequisite module	S1203	Semester	Two			
Co-requisites module	None	Semester				

Module	Module Aims, Learning Outcomes and Indicative Contents					
Module Aims	 To formulate the problems and choice more suitable method. To use the linear programming method. To use transportation methods. To use assignment or allocation techniques. To explain the concepts and steps of cpm and pert method. 					
Module Learning Outcomes	Upon completion of the course, students should be able to: 1. Transform the problems from text to mathematical model. 2. Determine the proper method to get solution. 3. Explain the results of method. 4. Scheduling the project and get best bath to execute it. 5. Write the report to decision maker about best solution that minimize costs and maximize profits.					
Indicative Contents	Indicative content includes the following. 1- Problem definition and formulation, [3 hrs.] 2- Simplex method, [12 hrs.] 3- Big-m method, [6 hrs.] 4- Two stage method, [6 hrs.] 5- Transportation problem, [12 hrs.] 6- Assignment problem, [12 hrs.] 7- Cpm and pert, [12 hrs.]					

Learning and Teaching Strategies							
استر اتيجيات التعلم والتعليم							
Strataging	Assessment is based on hand-in assignments, written exam, Case study,						
Strategies	Quizzes, seminars, Practical testing and Online testing.						

Student Workload (SWL)						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	91 Unstructured SWL (h/w) 5					
Total SWL (h/sem)	150					

Th. //	31 1		1	4.0	
VIO	an	le E	val	luation	١

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	6,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 11	LO # 8
assessment	Seminar	1	10% (10)	13	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
Week	Material Covered				
Week 1	Introduction to Operation Research, its application and linear programming Formulation.				
Week 2	Canonical Form, graphical method solution of linear programming.				
Week 3	Simplex method solution for maximization case				
Week 4	Simplex method solution for minimization case				
Week 5	Big-M method				
Week 6	Two stage method				
Week 7	Transportation problem and north-west corner method				
Week 8	least cost method				
Week 9	Vogel method and special case issue				
Week 10	Assignment (allocation) problem, complete enumeration				
Week 11	Hungaretion method				
Week 12	Network analysis and network construction				
Week 13	Critical path method (CPM)				
Week 14	Pert method				
Week 15	Preparatory week before the final Exam				

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر			
	Material Covered		
Week 1	Real data examples		
Week 2	Real data examples		
Week 3	Real data examples		
Week 4	Real data examples		
Week 5	Real data examples		
Week 6	Real data examples		
Week 7	Real data examples		

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	 1- Dr. Abdul Sattar Ahmed Al-Alusi, "Operations Research," Third Edition, 1991. 2- 2- Dr. Abdul Diab Jazza, "Operations Research," Second Edition, 1988. 3- Dr. Mahdi Hassan Zuwailf and Nizar Abdul Majeed, "Quantitative Methods in Management," Al-Hikma Printing and Publishing House, 1990. 4- Hamdy, A, Taha, "Operation Research", 6th edition , Coller Macmilian , 1997> 5- Gupta, A, Taha and Hira, D.S., "Operation Research", Chand Company LID, New Delhi , 1997. 	No No No No		

Grading Scheme مخطط الدر جات					
Group Grade التقدير Marks (%) Definition					
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدراسية						
Module Title	Cont	ing	Mod	ule Delivery		
Module Type		Core			☐ Theory	
Module Code		MM1302			⊠ Lecture ⊠ Lab	
ECTS Credits		8			\square Tutorial	
SWL (hr/sem)		200			☐ Practical ☑ Seminar	
Module Level	Module Level		Semester of Delivery f		four	
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Mohammed Hamad	Mohammed Abdel Fattah Hamad		mohmr	ned.abdf@uoal	huda.edu.iq
Module Leader'	s Acad. Title	Assistant Lecturer	Module L	eader's	Qualification	M.S.C
Module Tutor	Mohammed Abdel Fattah Hamad		e-mail	mohmr	med.abdf@uoal	huda.edu.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail	nail salm.b@uoalhuda.edu.iq		.iq
Scientific Committee Approval Date		22/7/2025	Version Number			1.0

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	Marketing Management (MM1302)	Semester	3		
Co-requisites module	None	Semester	None		

Modul	le Aims, Learning Outcomes and Indicative Contents
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية
Module Aims	1. Enabling the student to plan the product according to sound scientific principles. 2. Clarifying the scientific principles of the pricing process, starting with the process of setting objectives, moving on to determining demand, estimating costs, analyzing considerations, selecting a pricing method, and finally determining the final price. 3. Reviewing various promotional methods that enable the student to expand their horizons and imagination in this activity. 4. Enabling the student to diagnose distribution functions and the ability to choose the appropriate distribution channel that suits the nature of the product. 5. Understanding the value of information in improving the quality of marketing decisions. 6. Understanding the obligations of marketing work through consumer protection, social responsibility, and marketing ethics. 7. Identifying the most important methods of marketing deception and customer fraud. 8. Introducing the student to ways to enter global markets.
Module Learning Outcomes	Upon completion of the course, the student should be able to: 1. Understand the "product planning" activity, the importance of the product, and its levels. 2. Understand the product life cycle, how to develop a product, and the reasons for its failure. 3. Understand the pricing activity, its importance, and characteristics. 4. Understand the pricing steps. 5. Understand the promotion activity and learn about modern promotion techniques. 6. Understand the distribution activity, its importance, and functions. 7. Understand the difference between the marketing supply chain, the supply chain, and materials management. 8. Understand the marketing information system and its components. 9. Understand aspects related to consumer protection.

	10. Understand aspects related to social responsibility and marketing ethics.
	11. Understand the methods of marketing deception in marketing management
	activities.
	.12Understand international marketing and identify the most important
	methods of entering the international market.
	The course content includes the following:
	Product levels, core benefit, actual product, product add-on, product life cycle,
	introduction stage, growth stage, maturity stage, decline stage, new product,
	brand, and packaging. [7 hours]
	Pricing steps, price elasticity of demand, cost-plus, perceived value pricing,
	psychological pricing, auction pricing, discount pricing, pricing, and break- even analysis. [8 hours]
	even analysis. [6 nours]
	Advertising, publicity, stealth marketing, sales promotion, personal selling,
	public relations, direct marketing, viral marketing, word of mouth, e-
	commerce, sponsorship marketing, buzz marketing, nostalgia marketing,
	celebrity marketing, ambush marketing, crypto marketing, collaborative
Indicative Contents	marketing, pre-purchase trial marketing, and brand advocates. [9 hours]
	Direct distribution channels, indirect distribution channels, marketing supply
	chain, supply chain, materials management, value chain. [7 hours]
	Marketing information systems, internal documentation, marketing
	intelligence, marketing research, marketing decision support systems. [7 hours]
	Consumer protection, assist responsibility, mortating othics [7 hours]
	Consumer protection, social responsibility, marketing ethics. [7 hours]
	Marketing deception techniques in product planning, marketing deception
	techniques in pricing, marketing deception techniques in promotion, marketing
	deception techniques in distribution. [7 hours]
	International marketing, exporting, licensing, franchising, joint ventures,
	mergers and acquisitions, experience contracts, direct investment. [7 hours]

Learning and Teaching Strategies				
استراتيجيات التعلم والتعليم				
Strategies	Assessment is based on homework, written examination, case study, tests,			
Strategies	seminars, practical tests and online tests.			

Student Workload (SWL) الحمل الدراسي للطالب				
Structured SWL (h/sem) 59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem) 141 Unstructured SWL (h/w) 9				
Total SWL (h/sem)	200			

Module Evaluation

تقييم المادة الدراسية

	. • (11)					
		Time/Nu	Weight (Marks)	Week Due	Relevant Learning	
		mber	Weight (Warks)	Week Due	Outcome	
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10	
assessment	Assignments	2	5% (10)	7, 8	LO # 8	
assessment	Seminar	1	5% (10)	11	LO # 11	
Summative assessment	Midterm Exam	2 hr	20% (10)	12	LO # 1-12	
assessificit	Final Exam	3hr	50% (50)	16	All	
Total assessment		100% (100 Marks)				

Delivery Plan (Weekly Syllabus)		
	Material Covered	
Week 1	Product Planning	
Week 2	Product Life Cycle	
Week 3	Price Concept	
Week 4	Pricing Steps	
Week 5	Break-Even Analysis	
Week 6	Promotion Concept	
Week 7	Promotion Techniques	
Week 8	Distribution Concept	
Week 9	Marketing Supply Chain	
Week 10	Marketing Information System	
Week 11	Consumer Protection	
Week 12	Social Responsibility and Marketing Ethics	
Week 13	Marketing Deception	
Week 14	International Marketing	
Week 1	Final Exam Preparation	

Delivery Plan (Weekly Lab. Syllabus)					
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	Lab 1: Branding and Packaging				
Week 2	Lab 2: Product Pricing				
Week 3	Lab 3: Promotion Using Modern Technologies				
Week 4	Lab 4: Promotion Using Modern Technologies				
Week 5	Lab 5: Promotion Using Modern Technologies				
Week 6	Lab 6: Promotion Using Modern Technologies				
Week 7	Lab 7: Marketing Deception Methods in Product Planning				
Week 8	Lab 8: Marketing Deception Methods in Pricing				
Week 9	Lab 9: Marketing Deception Methods in Promotion				
Week 10	Lab 10: Marketing Deception Methods in Distribution				

Learning and Teaching Resources مصادر التعلم والتدريس						
	Available in the Library?					
Recommended Texts	 Kotler, P. & Keller, K. L. (2012), "Marketing Management", 14th edition, publishing as Prentice Hall. Kotler, P & Keller, K. L. (2016), "Marketing Management", 15th edition, publishing as Pearson Education Limited. Pride, W. M. & Ferrell, O. C. (2022), "Foundations of Marketing", 9th edition, Cengage Learning, Inc. Fahy, J. & Jobber, D. (2022), "Foundations of Marketing", 7th edition, Published by McGraw-Hill Education. Kerin, R. A., & Hartley, S. W. (2017), "Marketing", 13th edition, Published by McGraw-Hill Education. Al-Bakri, Thamer Yasser (2020), "Marketing Management", Sixth Edition, Expanded and Updated Edition, Jordan, Amman. 	yes				

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	جيد	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية							
Module Title	Er	nglish language_2 اللغة الإنكليزية_2		Mod	ule Delivery		
Module Type		Basic			⊠ Theory		
Module Code		MTU1003			☐ Lecture ☐ Lab		
ECTS Credits		2			☐ Tutorial		
SWL (hr/sem)		50			☑ Practical☑ Seminar		
Module Level		UGII	Semester o	of Delivery Four		Four	
Administering I	Department	Business Management Techniques	College	HAD			
Module Leader	Mohammed	Abdul Mahal	e-mail	mohm	med.abdm@uo	oalhuda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module L	eader's	Qualification	M.S.C	
Module Tutor None		e-mail	e-mail				
Peer Reviewer Name		Salem Badr Mohammed	e-mail	-mail salm.b@uoalhuda.edu.iq		<u>pi.u</u>	
Scientific Committee Approval Date		22/7 /2025	Version Number			1.0	

Relation with other Modules							
العلاقة مع المواد الدراسية الأخرى							
Prerequisite module	Prerequisite module MTU1002 Semester 1						
Co-requisites module None Semester							

Module	e Aims, Learning Outcomes and Indicative Contents				
Widuk	e Anns, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
Module Aims	This semester aims to develop students' knowledge, understanding, as fluency in English and build their skills as effective communicators in dai activities and universal topics. Students improve their language control to reading and viewing a range of texts, listening to various audios, practicing speaking, discovering grammar used in everyday activities, as learning basic writing skills.				
Module Learning Outcomes	 Learn about Future form and what is the difference between using (be going & will). Use vocabulary related to HOT VERBS (have, go, come) Use Everyday English: (How Do You Feel?) Listening: You 've got a friend (listen and complete the song) Grammar: whatlike? (what Chicago like?). Comparative and superlatives. To Read, ask and answer: A Tale of Two Millionaires To know more about the tense Present perfect (for, since) & past simple how to make the sentence negative and question. Vocabulary: Match to make a sentences. To Read the passage: Celebrity interview. Learn new Vocabulary: Adverbs, words that go together Use verbs: Have (got)to + Should/ Must to make obligation and advice. To Read and speak: Megalopolis . and learn new Everyday English: At the doctor's. To know the Verb Patterns like: (used to + verb inf.), (what + verb inf.), (Something + verb inf.) To Use New Vocabulary to Describing feelings and situations To learn more about <i>prepositions</i>. And learn what is the synonyms of some important Adjectives (p: 68 3rd stage) To learn more about <i>hot verbs</i>: (take, put). To listen and read a passage: Apple Macintosh then make question and answer. Learn new Everyday English: Business expressions and numbers. 				
Indicative Contents	 Vocabulary: Building a basic vocabulary for (adjectives, hot verbs, drink, shops, birthday wishes, seasons,) and increasing word knowledge related to everyday topics and situations. (7 h) Grammar: Introducing and practicing essential grammatical structures and concepts, such as verb to be, verb tenses, sentence formation, making questions, and basic sentence patterns. (15 h) Reading: Developing reading skills through texts and activities that enhance comprehension, vocabulary, and critical thinking. (10 h) Writing: Building writing skills by practicing sentence and paragraph construction and simple compositions. (5 h) Listening: Enhancing listening comprehension through audio materials, dialogues, and exercises. (8 h) Speaking: Encouraging oral communication skills by engaging in conversations and discussions about the introduction, greeting, talking 				

about family and best friends, and expressing weekend activities. (5h)

Learning and Teaching Strategies

استراتيجيات التعلم والتعليم

Strategies Assessment is based on hand-in assignments, written exams, and quizzes.

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem) 31 Structured SWL (h/w) 2					
Unstructured SWL (h/sem) 19 Unstructured SWL (h/w) 1					
Total SWL (h/sem)	50				

Module Evaluation

تقييم المادة الدراسية

. 9 (
		Time/Nu	Weight (Morks)	Week	Relevant Learning	
		mber	Weight (Marks)	Due	Outcome	
	Quizzes	1	10% (10)	7, 14	LO#1-10	
Formative	Assignments 1	1	10% (10)	4	LO # 1-14	
assessment	Assignments 2	1	10% (10)	6	LO # 1-8	
	Reports	1	10% (10)	11	LO #4-8	
Summative assessment	Midterm Exam	1hr	10% (10)	8	LO # 1-6	
assessment	Final Exam	3hr	50% (50)	15	All	
Total assessment			100% (100 Marks)			

	Delivery Plan (Weekly Syllabus)		
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد		
	Material Covered		
	Grammar: Future forms (going to and will.),		
Week 1	Vocabulary: Hot Verbs (Have, Go, Come).		
	Every day English: How Do You Feel?		
Week2	Listening: You 've got a friend (listen and complete the song)		
	Quiz: previous lesson Listening and speaking: Sing The Song		
Week 3	Grammar: whatlike? (what Chicago like?)		
	 Comparative and superlatives 		
	Conversations: (Act out a conversation to the class.)		
	Assignment: Speaking (conversation)		
Week 4	Read : A Tale of Two Millionaires		
Week 5	Grammar: Present perfect (for, since) & past simple		
.,,	Vocabulary: Match to make a sentences (p:56)		
	Read: Celebrity interview (p:58)		
Week 6	Vocabulary: Adverbs, words that go together		
	Homework: Job interview		
Week 7	Review + QUIZ		
Week 8	Midterm Exam		
Week 9	Grammar: Have (got)to + Should/ Must.		
week 9	Vocabulary: Words that go together		
W 1 40	Read and speak: Megalopolis (p:75)		
Week 10	Everyday English: At the doctor's		
	Grammar: Verb Patterns (p:78)		
Week 11	• used to + verb inf.		
	• what + verb inf.		
	• Something + verb inf.		

	Vocabulary: Describing feelings and situations frightening, frightened worrying, worried (p:81)
Week 12	Grammar: prepositions
WEER 12	Vocabulary: BASE and STRONG Adjectives (p: 68 3 rd stage)
	Grammar: hot verbs,(take, put)
Week 13	Reading and listening: Apple Macintosh Everyday English: Business expressions and numbers
Week 14	Preparatory week before the Final Exam

Learning and Teaching Resources						
مصادر التعلم والتدريس						
	Available in the Library?					
	Soars, L., & Soars, J. (2019). Headway Pre-Intermediate (5th ed.). Oxford University Press. Soars, L., & Soars, J. (2019). Headway Intermediate (5th ed.). Oxford University Press.					
Recommended Texts	Soars, L., & Soars, J. (2019). Headway Upper-Intermediate (5th ed.). Oxford University Press.	Yes				
	The Oxford Dictionary of English Grammer, Oxford University Press,2014 Merriam Webster, Coffee break English, BBC Leaning English					

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	اعبد ا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work is required, but credit is awarded		
$(0-49)^{2}$	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية					
Module Title	Arabic Language_2 اللغة العربية_ 2		Module Delivery		
Module Type	Basic			⊠ Theory ⊠ Lecture □ Lab	
Module Code	MTU1009				
ECTS Credits	2			□ Tutorial	
SWL (hr/sem)	□ Practical □ Seminar				
1	Module Level	UGII	Semester of Delivery F		Four
Administering Department		Business Management Techniques	College	HAD	
Module Leader	Imad Abdulla	h Mansi	e-mail emad.abd@uoalhuda.edu		uda.edu.iq
Module Leader	's Acad. Title	Lecturer	Module Leader's Qualification Ph.D.		Ph.D.
Module Tutor	None	None		e-mail	
Peer Reviewer Name Salem Badr Mohammed		e-mail	salm.b@uoalhuda.edu.iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Number 1.0		1.0

Relation with other Modules		العلاقة مع المواد الدراسية الأخرى		
Prerequisite module	None	Semester		
Co-requisites module None		Semester		

Module Aims, Learning Outcomes and Indicative Contents					
أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims قالمادة الدراسية	The objectives of this course are for the student to be able to: 1. Understand the nature of Quranic expression. 2. Learn the grammatical rules used in Quranic expression, the rhetorical and artistic impact of Quranic expression, and understand how to analyze Quranic texts. 3. Learn about one of the most important figures in Arabic and Iraqi literature and poetry, Badr Shakir al-Sayyab, and familiarize themselves with his poetry. 4. Learn the basic and secondary diacritical marks, learn how to use them in the Arabic language, and understand the difference between the basic and secondary diacritical marks. 5. Learn the difference between nominal and verbal sentences, and recognize the types of subject and predicate, and understand the difference between them. 6. Learn about inna and its sisters and learn their rules. 7. Understand the difference between inna, anna, and anu an, and apply this knowledge when using each of them in texts. 8. Recognizes kāna and its sisters, learns the function of each verb in the language, and is able to use them correctly. 9. Recognizes the function of the five verbs and their inflectional signs, and is able to use them correctly in speech or text. 10. Recognizes linguistic errors and learns to avoid them while writing. 11. Study linguistic information: antonyms and synonyms, linguistic differences, and grammatical transactions, understanding the differences between them and being able to analyze them. 12. Learns the inflection of dual nouns. 13. Recognizes the types of plural nouns, learns to differentiate between them, and understands how to inflect them. 14. Learns how to write Arabic grammar rules on a chart and is able to correct linguistic errors.				
Module Learning Outcomes مخرجات التعلم للمادة الدراسية	The learning outcomes for this course are: 1. The student's ability to understand Quranic expression and analyze texts. 2. The ability to use grammatical rules and understand and utilize rhetorical devices. 3. The student's knowledge of the poet and writer Badr Shakir al-Sayyab, and his most important poems and works. 4. The ability to distinguish between primary and secondary diacritical marks and the ability to use them in speech or text. 5. The student's ability to distinguish between nominal and verbal sentences, the ability to distinguish between the types of subject and predicate, and how to use and parse sentences. 6. The student's understanding of the function of "inna" and its sisters, and the ability to use them correctly in sentences. 7. The ability to differentiate between "anna" and "inna", "inna" and "wan", and use them in their correct positions in texts. 8. The ability to understand the function of "kana" and its sisters and use them correctly.				

9. The ability to recognize and parse the five verbs and how to use them in sentences. 10. The ability to recognize and avoid linguistic errors when writing. 11. Knowledge of dual nouns. 12. The ability to distinguish between plural nouns, how to parse them, and how to use them in sentences. 13. The student's knowledge of linguistic information: synonyms, antonyms, linguistic differences, and grammatical equivalents, and the ability to extract and use them in sentences. The guiding content in the Arabic Language course includes a set of concepts and topics covered throughout the learning process. Important guiding content includes: 1. An introduction to Quranic expression, defining the linguistic miracles of the verses of the Holy Quran, and the beauty and eloquence of the Arabic language. 2. An introduction to the personality of the great poet Badr Shakir al-Sayyab, and the importance of his poetry in Arabic and Iraqi literature. (4 hours) 3. A study of the two types of diacritical marks and how to use them. (4 hours) 4. A study of nominal and verbal sentences, and learning to differentiate between the subject and predicate types. (4 hours) 5. A study of "inna" and its sisters, how they function and their diacritical marks. **Indicative** Contents (4 hours) المحتويات الإرشادية 6. A study of the difference between "inna" and "anna", and "inna" and "anna", and how they function and their diacritical marks. (4 hours) 7. A study of "kana" and its sisters, and how they function and their diacritical marks. (4 hours) 8. Introducing the five verbs, their functions, and their declension (4 hours) 9. Studying common linguistic errors and their applications in texts (4 hours) 10. Learning linguistic information: antonyms and synonyms, linguistic differences, and grammatical equivalents (3 hours) 11. Studying the dual noun and its declension (3 hours) 12. Studying the plural nouns, their types, and their declension (3 hours) 13. Studying grammatical rules, writing them in a chart, and correcting linguistic errors (3 hours) **Learning and Teaching Strategies** The teaching and learning strategies used in the language course include a variety of approaches and techniques that enhance students' learning. These strategies include: 1. Active Interaction: Students are encouraged to participate and actively participate in lessons through group discussions and interactive activities. 2. Cooperative Learning: Students are encouraged to collaborate and cooperate **Strategies** through group work and group projects, where students collaborate with each other to achieve specific learning objectives. 3. Practical Application: Students are provided with opportunities to apply acquired concepts and skills in practical and realistic contexts, which enhances effective interaction with the subject. 4. Use of Modern Technologies: Students benefit from the use of technology in

the learning process, such as using computers and the internet for research and self-study.

- 5. Providing Immediate Feedback: Students are provided with immediate feedback and continuous assessment, both oral and written, which helps them improve their performance and develop their skills.
- 6. Diversifying Communication Methods: A variety of communication and teaching methods are used, such as explanatory lectures, group discussions, practical activities, and presentations, to meet the different learning needs and styles of students.
- 7. By using these strategies, students' interaction and effective learning are enhanced, and 8. They are motivated to participate and acquire knowledge and skills in a comprehensive and engaging manner..

Student Workload (SWL) الحمل الدراسي للطالب محسوب لـ ١٥ اسبوعا				
Structured SWL (h/sem) الحمل الدراسي المنتظم للطالب خلال الفصل	31	Structured SWL (h/w) الحمل الدراسي المنتظم للطالب أسبوعيا	2	
Unstructured SWL (h/sem) الحمل الدراسي غير المنتظم للطالب خلال الفصل	19	Unstructured SWL (h/w) الحمل الدراسي غير المنتظم للطالب أسبوعيا	1	
Total SWL (h/sem) الحمل الدراسي الكلي للطالب خلال الفصل		5	50	

Module Evaluation تقييم المادة الدراسية					
		Time/ Number	Weight (Marks)	Week Due	Relevant Learning Outcome
	Quizzes	2	15% (15)	10, 13	LO #1, 5, and 11
Formative	Assignments	2	15% (15)	11, 14	LO # 3, 6 and 12
Assessment	Projects / Lab.				
	Report	1	10% (10)	14	LO # 1-13
Summative	Midterm Exam	2 hours	10% (10)	7	LO # 1-7
Assessment	Final Exam	3 hours	50% (50)	16	All
Total assessment		100% (100 Marks)			

	المنهاج الاسبوعي النظري				
Delivery Plan (Weekly Syllabus)					
Weeks 1 and 2	Quranic expression, grammatically in terms of sentence structure and text.				
	Rhetorically in terms of artistic impact, and reference to the source (The Book of				
	Quranic Expression) by Dr. Fadhel Al-Samarrai.				
Week 3	Poet Badr Shakir Al-Sayyab.				
Week 4	Primary diacritical marks: (fatha, damma, and kasra), and secondary diacritical				
	marks: (alif, waw, and ya).				
Week 5	Nominal sentences - subject and predicate, types of subject and types of				
	predicate.				
Week 6	"Anna" and its sisters				
Week 7	The difference between "Inna" and "Anna", and "Anna" and "Inna".				
Week 8	"Kana" and its sisters.				
Week 9 and 10	The five verbs.				
Week 11	Linguistic errors, Part (2)				
Week 12	Linguistic information: synonyms and antonyms, linguistic differences, and				
	grammatical equivalents.				
Week 13 and 14	The dual and its diacritical marks.				
Week 15	Types of plurals: sound masculine plural - sound feminine plural - broken plural.				
Week 16	Grammar engineering: Arabic grammar rules in an educational panel, and				
	linguistic corrections.				

Learning and Teaching Resources						
مصادر التعلم والتدريس						
	Text Available in					
	·	the Library?				
Required Texts	Arabic Language Book (circulated by the Ministry of	Yes				
110401100110110	Higher Education and Scientific Research)	. 65				
Recommended Texts	Quranic Expression by Dr. Fadhel Al-Samarrai.	No				
Websites	Websites The Collage E-Library					
Grading Scheme						

	مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition			
	A - Excellent	امتياز	90 - 100	Outstanding Performance			
Success	B - Very Good	جید جدا	80 - 89	Above average with some errors			
Group	C - Good	جيد	70 - 79	Sound work with notable errors			
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings			
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria			
Fail Group	FX - Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded			
(0 - 49)	F - Fail	راسب	(0-44)	Considerable amount of work required			

Module Information						
Module Title	Title Computer Applicati			Mod	ule Delivery	
Module Type		Basic			⊠ Theory	
Module Code		MTU1005			□ Lecture ⊠ Lab	
ECTS Credits		3			☐ Tutorial ☐ Practical	
SWL (hr/sem)		75			□ Seminar	
Module Level		UGII	Semester of Delivery		Four	
Administering	Department	Business Management Techniques	College	HAD		
Module Leader			e-mail	maamo	oun.a@uoalhud	a.edu.iq
Module Leader's Acad. Title		Assistant Lecturer	Module Le Qualificat			M.S.C
Module Tutor Maamoun Sa		lam	e-mail	maamo	oun.a@uoalhud	a.edu.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b	@uoalhuda.edu	ı.iq
Scientific Committee ApprovalDate		22 / 7 / 2025	Version N	umber	1	.0

Relation with other Modules					
	العلاقة مع المواد الدراسية الاخرى				
Prerequisite module	MTU1004	Semester	2		
Co-requisites module	None	Semester			

Mod	ule Aims, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتوبات الارشادية
	The module aims to:
Module Aims	 Security and Networking: Understand the basic concepts and components of computer networks. Gain knowledge of network security principles and threats. Develop skills in network troubleshooting and problem-solving. E-Commerce: Familiarize with the concepts and services of electronic banking. Understand the different modes of online banking, such as ATM, debit cards, phone banking, SMS banking, and mobile banking. Computer Troubleshooting: Develop the ability to identify and solve common hardware and software issues faced by computer users. Learn basic troubleshooting techniques and tools for diagnosing and resolving computer problems. Introduction to AI: Understand the definition and history of artificial intelligence. Explore the various AI techniques and approaches. Recognize the challenges and ethical considerations in AI.
Module Learning Outcomes	 Security and Networking: Understand the basic concepts of computer networks and their components Gain knowledge of network security principles and be able to identify network threats Develop troubleshooting skills to diagnose and resolve network issues E-Commerce: Comprehend the concepts and services of electronic banking, including online banking, ATM, debit cards, phone banking, SMS banking, and mobile banking Computer Troubleshooting: Ability to identify and solve common hardware and software problems encountered by computer users Demonstrate proficiency in using basic troubleshooting techniques and tools Introduction to AI: Define and explain the concept of artificial intelligence Understand the history and evolution of AI Explore various AI techniques and approaches Recognize the challenges and ethical considerations in AI development and deployment AI in Our Daily Lives: Understand the applications of AI in smartphones and virtual assistants Applications of AI: Identify and analyze the use of AI in various domains, such as education, healthcare, finance, transportation, marketing, and advertising AI and Society: Examine the social, international, and future implications of AI Understand how AI affects human society and the future of humanity Ethical Challenges in AI: Identify and discuss the ethical considerations in AI, including privacy, surveillance, and the impact on the job market The Future of AI: Explore future trends and emerging technologies in the field of
Indicative Contents	artificial intelligence. The indicative contents for the Computer Application module may include: 1. Security and Networking: [4 hrs.] • What is a network? • Types of networks. • Basic network components. • Network security basics. • Understanding network threats. • Network troubleshooting. 2. E-Commerce: [4 hrs.]

- Concepts of electronic banking services.
- Online banking.
- ATM and debit card services.
- Phone banking.
- SMS banking.
- Electronic alert.
- Mobile banking.
- 3. Computer Troubleshooting: [4 hrs.]
 - Identifying and solving common hardware and software problems that computer users encounter.
 - Basic troubleshooting techniques and tools for diagnosing and resolvingissues.
- 4. Introduction to AI: [4 hrs.]
 - Definition of AI.
 - History of AI.
 - AI techniques and approaches.
 - Challenges and ethical considerations in AI.
- 5. AI in Our Daily Lives: [4 hrs.]
 - AI in smartphones and virtual assistants like Siri or Google Assistant.
- 6. Applications of AI: [4 hrs.]
 - Education.
 - Healthcare.
 - Finance.
 - Transportation.
 - Marketing.
 - Advertising.
- 7. AI and Society: [4 hrs.]
 - How AI affects social, international relations.
 - AI and the future of humanity.
- 8. Ethical Challenges in AI: [4 hrs.]
 - AI ethics.
 - Privacy and surveillance.
 - The impact of AI on the job market.
- 9. The Future of AI: [4 hrs.]
 - Future trends in AI.
 - Recent research and emerging technologies.

Learning and Teaching Strategies

استراتيجيات التعلم والتعليم

The learning and teaching strategies employed in the computer application content that will be used:

- 1. Lectures: Lectures serve as the primary mode of content delivery, where instructors present key concepts, theories, and techniques. Lectures may include visual aids, examples, and demonstrations to enhance understanding and provide real-world context.
- 2. Interactive Discussions: Interactive discussions encourage student participation and facilitate deeper understanding of the material. Students are encouraged to ask questions, share their insights, and engage in discussions on specific topics or problem-solving strategies.

Strategies

I	3.	Case Studies and Real-world Applications: Case studies and real-world applications
l		demonstrate the relevance of mathematics in various fields. Students analyze and solve
l		mathematical problems based on real-life scenarios, enabling them to connect
l		theoretical concepts with practical applications.

- 4. Computer-based Learning: Computer-based learning resources, such as online tutorials, interactive simulations, and mathematical software, are utilized to enhance students' understanding and proficiency in applying mathematical techniques.
- 5. Group Projects: Group projects promote teamwork, communication, and problem-solving skills. Students work collaboratively on mathematical projects or research assignments, allowing them to explore advanced topics or applications of mathematics.
- 6. Self-directed Learning: Students are encouraged to take responsibility for their learning by engaging in self-directed study. This may involve reading recommended textbooks, exploring additional resources, and practicing problem-solving independently.
- 7. Assessments: Regular assessments, including quizzes, tests, and assignments, evaluate students' understanding and application of mathematical concepts. These assessments provide feedback and help track progress throughout the module.

Student Workload (SWL)					
1 اسبوع	الحمل الدراسي للطالب محسوب ل 15 اسبوع				
Structured SWL (h/sem) الحمل الدراسي المنتظم للطالب خلال الفصل	59 Structured SWL (h/w) الحمل الدراسي المنتظم للطالب اسبوعيا				
Unstructured SWL (h/sem) الحمل الدراسي غير المنتظم للطالب خلال الفصل	Unstructured SWL (h/w) الحمل الدراسي غير المنتظم للطالب اسبوعيا		1		
Total SWL (h/sem) الحمل الدراسي الكلي للطالب خلال الفصل					

Module Evaluation تقييم المادة الدراسية						
		Time/ Number	Weight (Marks)	Week Due	Relevant Learning Outcome	
	Quizzes	2	10% (10)	1-5	LO #1, 2, 8 and 9	
Formative	Assignments	1	10% (10)	7-10	LO # 3, 4, 6 and 7	
assessment	Report	1	10% (10)	12-13	LO # 1-14	
	Practical Project	1	10%(10)	14	LO#5	
Summative	Midterm Exam	2 hours	10% (10)	7	LO # 1-7	
assessment	Final Exam	3 hours	50% (50)	16	All	
Total assessment			100% (100 Marks)			

	Delivery Plan (Weekly Syllabus) المنهاج الأسبوعي النظري				
	Material Covered				
Week 1	Security and Networking : What is a network? Types of networks, basic networkcomponents, network security basics, network troubleshooting.				
Week 2 E-Commerce: Concepts of electronic banking services, including online banking, ATM and debit card services, phone banking, SMS banking, electronic alert, and mobilebanking.					

	Computer Troubleshooting: Identifying and solving common hardware						
Week 3-4	and						
	software problems that computer users encounter, including basic						
	troubleshootingtechniques and tools.						
Week 5-6	Introduction to AI: Definition of AI, history of AI, AI techniques and						
week 5-0	approaches, challenges and ethical considerations.						
Week 7	Review and Mid Exam						
Week 8-9	AI in Our Daily Lives: AI in smartphones and virtual assistants like Siri or						
week o-9	Google Assistant.						
Week 10-12	Applications of AI: Education, healthcare, finance, transportation,						
Week 10-12	marketing, andadvertising.						
Week 13	AI and Society: How AI affects social, international relations, and the future of						
week 13	humanity.						
Week 14	Ethical Challenges in AI: AI ethics, privacy, surveillance, and the impact of AI						
week 14	on thejob market.						
	The Future of AI : Future trends in AI, recent research, and emerging						
	technologies.						
Week 15	Final Exam						

	Delivery Plan (Weekly Lab. Syllabus)						
	المنهاج الأسبوعي للمختبر						
Week	Material Covered						
Week 1	Introduction to Networking						
	- Setting up a basic network using routers and switches						
	- Identifying different types of networks (LAN, WAN, etc.)						
	- Overview of network components (cables, connectors, etc.)						
Week 2	Network Security Basics						
	- Implementing basic security measures (firewalls, antivirus)						
	- Conducting a risk assessment for a sample network						
	- Exploring network security tools and software						
Week 3	E-Commerce Services						
	- Simulating online banking transactions						
	- Setting up an ATM simulator						
	- Exploring mobile banking applications						
Week 4							
	- Hands-on troubleshooting of common hardware issues						
	- Software troubleshooting exercises using diagnostic tools						
	- Documenting troubleshooting procedures						
Week 5	Introduction to AI						
	- Exploring AI development environments (e.g., TensorFlow, PyTorch)						
	- Basic programming exercises in AI (e.g., simple algorithms)						
	- Discussion on the ethical considerations of AI						
Week 6	AI in Daily Life						
	- Analyzing the functionality of virtual assistants (Siri, Google Assistant)						
	- Creating simple AI-based applications (chatbots, etc.)						
	- Evaluating user interactions with AI technologies						
Week 7	Applications of AI						
	- Case studies on AI applications in healthcare and finance						
	- Developing a simple AI model for a specific application (e.g., predictive analysis)						
	- Group discussions on marketing and advertising with AI						

	- Discussion on the future implications of AI
Week 9	Ethical Challenges in AI
	- Debating ethical scenarios related to AI applications
	- Analyzing case studies of AI ethics violations
	- Discussing privacy issues and surveillance implications
Week 10	The Future of AI
	- Researching recent advancements in AI technologies
	- Group projects on emerging technologies in AI
	- Presentations on future trends and predictions in AI
Week 11	Review and Mid Exam
	- Review of key concepts and practical skills learned
	- Mock exam scenarios and feedback sessions
	- Q&A sessions to clarify any doubts
Week 12-	Preparatory Week for Final Exam
15	- Comprehensive review of all topics covered in the course
	- Final project presentations
	- Discussion on exam strategies and key focus areas

	Learning and Teaching Resources مصادر النعلم والنعليم					
	Te xt	Available in theLibrary?				
Required Texts	Banafa A. Introduction to Artificial Intelligence (AI). CRC Press; 2024May 13.	NO				
Recommended Texts	 Stallings, W. (2013). Network Security Essentials: Applications and Standards. Pearson. Forouzan, B. A. (2007). Data Communications and Networking. McGraw-Hill Education. Kurose, J. F., & Ross, K. W. (2016). Computer Networking: A Top-Down Approach. Pearson. Easttom, C. (2012). Network Defense and Countermeasures: Principles and Practices. Pearson IT Certification Laudon, K., & Traver, C. (2020). E-Commerce 2020: Business, Technology, Society. Pearson. Chaffey, D. (2015). Digital Business and E-Commerce Management: Strategy, Implementation and Practice. Pearson Education. Turban, E., & Volonino, L. (2012). Information Technology for Management: Advancing Sustainable, Profitable Business Growth. Wiley. Mishra, A., & Gupta, A. (2018). Electronic Banking in India: Issues and Challenges. SSRN. Andrews, J. (2019). A+ Guide to IT Technical Support (Hardware and Software). Cengage Learning. Meyers, M. (2020). CompTIA A+ Certification All-in-One Exam Guide. McGraw-Hill Education. Beisse, F. (2015). A Guide to Computer User Support for Help Desk and Support Specialists. Cengage Learning. Norton, P. (2007). Peter Norton's Complete Guide to Windows Troubleshooting. Sams Publishing. Russell, S., & Norvig, P. (2020). Artificial Intelligence: A Modern Approach. Pearson. Kautz, H., & Ghallab, M. (2014). Artificial Intelligence: Foundations of Computational Agents. Cambridge University Press. Marr, B. (2020). The Future of Artificial Intelligence in Business. Wiley. 	NO				

that masters chess, shogi, and Go through self-play. Science, 362(6419), 1140–1144.
26. Silver, D., et al. (2018). A general reinforcement learning algorithm
Intelligence. Knopf.
25. Tegmark, M. (2017). Life 3.0: Being Human in the Age of Artificial
Oxford University Press.
24. Bostrom, N. (2014). Superintelligence: Paths, Dangers, Strategies.
MIT Press.
23. Goodfellow, I., Bengio, Y., & Courville, A. (2016). Deep Learning.
22. Russell, S., & Norvig, P. (2020). Artificial Intelligence: A Modern Approach. Pearson.
Economic Forum.
21. Schwab, K. (2016). The Fourth Industrial Revolution. World
20. Walsh, T. (2018). 2062: The World That AI Made. Macmillan.
Approach. Pearson.
19. Russell, S., & Norvig, P. (2020). Artificial Intelligence: A Modern
Intelligence. Knopf.
18. Tegmark, M. (2017). Life 3.0: Being Human in the Age of Artificial
Oxford University Press.
17. Bostrom, N. (2014). Superintelligence: Paths, Dangers, Strategies.
Journal of Medicine.
Data, Machine Learning, and Clinical Medicine. New England
16. Obermeyer, Z., & Emanuel, E. J. (2016). Predicting the Future — Big

Grading Scheme مخطط الدرجات						
Group	Grade	النقدير	Mark s(%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success Group	B - Very Good	جید جدا	80 - 89	Above average with some errors		
(50 -	C - Good	جيد	70 - 79	Sound work with notable errors		
100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group(0 - 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but creditawarded		
	F - Fail	راسب	(0-44)	Considerable amount of workrequired		

Module Information							
Module Title	The crimes of the Ba'ath regime in Iraq			Module Delivery			
Module Type		Basic			☑ Theory		
Module Code		MTU1007		☐ Lecture ☐ Lab			
ECTS Credits		2			☐ Tutorial		
SWL (hr/sem)			□ Practical □ Seminar				
Module Level	UGII		Semester	of Delivery Th		Three	
Administering	Administering Department		College	HAD			
Module Leader	Imad Abdulla	ah Mansi	e-mail	emad.abd@uoalhuda.edu.iq		<u>.edu.iq</u>	
Module Leader Title	Leader's Acad. Assistant Lecturer		Module L Qualificat	dule Leader's diffication		M.S.C.	
Module Tutor	None		e-mail	e-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail emad.abd@uoalhuda.ed		.edu.iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Number	1.0		0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module	None	Semester				
Co-requisites module	None	Semester				

Mod	ule Aims, Learning Outcomes and Indicative Contents
Module Aims	This course aims to enhance students' understanding of the crimes and violations that occurred during the Ba'ath regime in Iraq and their impact on individuals and society, and to encourage analysis and discussion on these important issues. The main objectives of the course are for students to be able to: 1. Understand the concept of crimes and their types. 2. Study the crimes of the Ba'ath regime and the laws related to them. 3. Identify psychological and social crimes and their effects on individuals and society. 4. Analyze legal violations in Iraq, including human rights violations and related crimes. 5. Understand environmental crimes and their effects, including pollution, the destruction of cities and villages, and the draining of marshes. 6. Study the crimes of mass graves and understand the chronological classification of grave events in Iraq.
Module Learning Outcomes	The learning outcomes for this course are: 1. Understand the concept of crimes and be able to classify crimes according to their categories. 2. Analyze the crimes of the Ba'ath regime and understand the laws related to them, including international crimes. 3. Be able to identify the psychological crimes of the Ba'ath regime and understand the psychological effects of these crimes on individuals and society. 4. Be able to identify the social crimes of the Ba'ath regime and the social effects of these crimes on individuals and society. 5. Identify the legal violations of the Ba'ath regime in Iraq and understand the types of violations and the places where individuals are detained. 6. Identify the forms of human rights violations and crimes of power that occurred during the Ba'ath regime. 7. Identify the political and military violations of the Ba'ath regime and be able to analyze their impact on the environment and society. 9. Study the mass grave crimes of the Ba'ath regime. 10. Understand the events associated with mass grave crimes and classify them chronologically.
Indicative Contents	The guiding content in the language course includes a set of concepts and topics covered throughout the learning process. Important guiding content includes: 1. Definition of crime, linguistically and technically, concept of crime, and types of crime. 2. Crimes of the Ba'ath regime as documented by the Iraqi Supreme Criminal Court Law of 2005.

- 3. Psychological and social crimes and their effects.
- 4. Militarization of society, the Ba'ath regime's stance on religion.
- 5. Violations of Iraqi laws, forms of human rights violations, and crimes of power.
- 6. Some of the Ba'ath regime's political and military violations.
- 7. Prison and detention facilities of the Ba'ath regime.
- 8. Environmental crimes of the Ba'ath regime in Iraq.
- 9. Mass grave crimes.
- 10. Genocide graves events committed by the Ba'ath regime in Iraq.
- 11. Chronological classification of genocide graves in Iraq from 1963 to 2003.

Learning and Teaching Strategies

The teaching and learning strategies used in the subject of "Crimes of the Former Ba'ath Party" include a variety of approaches and techniques that enhance students' learning. These strategies include:

- 1. Active Interaction: Students are encouraged to participate and actively participate in lessons through group discussions and interactive activities.
- 2. Cooperative Learning: Collaboration and cooperation are encouraged among students through group work and group projects, where students collaborate with each other to achieve specific learning objectives.
- 3. Use of Modern Technologies: Students benefit from the use of technology in the learning process, such as using computers and the internet for research and self-study.
- 4. Providing Immediate Feedback: Students are provided with immediate feedback and continuous assessment, both through oral and written assessments, helping them improve their performance and develop their skills.
- 5. Diversifying Communication Methods: A variety of communication and teaching methods are used, such as explanatory lectures, group discussions, practical activities, and presentations, to meet the different learning needs and styles of students.

Strategies

Student Workload (SWL) الحمل الدراسي للطالب محسوب لـ ١٥ اسبوعا Structured SWL (h/w) Structured SWL (h/sem) 31 2 الحمل الدراسي المنتظم للطالب خلال الفصل الحمل الدراسي المنتظم للطالب أسبوعيا **Unstructured SWL (h/w) Unstructured SWL (h/sem)** 19 1 الحمل الدراسي غير المنتظم للطالب أسبوعيا الحمل الدراسي غير المنتظم للطالب خلال الفصل Total SWL (h/sem) 50 الحمل الدراسي الكلى للطالب خلال الفصل

	Delivery Plan (Weekly Syllabus)
	المنهاج الاسبوعي النظري
Week 1	Definition of crime in language and terminology, concept of crime, types of crime
Week 2	Crimes of the Ba'ath regime according to the documentation of the Iraqi High Criminal Court Law of 2005
Week 3	Psychological crimes of the Ba'ath regime and understanding the psychological effects of the Ba'ath regime's crimes on individuals and society
Week 4	Social crimes of the Ba'ath regime and understanding the social effects of the Ba'ath regime's crimes on individuals and society
Week 5	Violations of Iraqi laws
Week 6	Some decisions on political and military violations of the Ba'ath regime
Week 7	Midterm exam
Week 8	Environmental crimes of the Ba'ath regime in Iraq (war pollution and the scorched earth policy)
Week 9 & 10	Draining marshes and clearing palm groves, trees, and crops
Week 11 & 12	Mass graveyard crimes and genocide graves committed by the Ba'ath regime in Iraq
Week 13, 14 & 15	Chronological classification of genocide graves in Iraq from 1963-2003
Week 16	Preparing for the final exam

Module Evaluation تقييم المادة الدراسية

		Time/ Number	Weight (Marks)	Week Due	Relevant Learning Outcome
	Quizzes	2	15% (15)	7, 11	LO #1, 5, 8
Formative	Assignments	2	15% (15)	6, 13	LO # 2, 4, 9
assessmen	Projects /				
t	Lab.				
	Report	1	10% (10)	14	LO # 1-10
Summative assessmen	Midterm Exam	2 hours	10% (20)	7	LO # 1-5
t	Final Exam	3 hours	50% (50)	16	All
Total assessment		100% (100 Marks)			

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the		
		Library?		
Required Texts	Curriculum of the Iraqi Ministry of Higher Education and Scientific Research - Crimes of the Ba'ath Regime in Iraq 2023	Yes		
Recommended Texts		No		
Websites	The Collage E-Library			

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Sugges	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Success Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient مقبول		50 - 59	Work meets minimum criteria		
Fail Group (0 - 49)	FX - Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدراسية							
Module Title	Commercial Law قانون تجاري			Mod	ule Delivery		
Module Type		Core			⊠ Theory		
Module Code		CL1403			□ Lecture □ Lab		
ECTS Credits		7			☐ Tutorial		
SWL (hr/sem)				□Practical □ Seminar			
Module Level	UGII		Semester	of Delivery Four		Four	
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Khamess Har	nada	e-mail	khamees.h@uoalhuda.edu.iq		edu.iq	
Module Leader Title	's Acad. Lecturer		Module L Qualificat	Ph I)		Ph.D.	
Module Tutor	None		e-mail	e-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Number	1.0		0	

Relation with other Modules			
	العلاقة مع المواد الدراسية الأخرى		
Prerequisite module	None	Semester	
Co-requisites module	None	Semester	

Mod	ule Aims, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية
Module Aims أهداف المادة الدر اسية	1- Providing students with a comprehensive understanding of the basic concepts of commercial law and commercial companies in Iraq. 2- Preparing students to be able to understand and master the commercial and corporate laws applicable in both the public and private sectors in Iraq.
Module Learning Outcomes	The learning outcomes for this course are: 1. Understand the concept of commercial law. 2. Understand the laws related to the Iraqi environment. 3. Be able to recognize the legal effects of commercial papers.
مخرجات التعلم للمادة الدر اسية	4. Understand the legal aspects of commercial business.5. Understand the theoretical and practical aspects of commercial law.
Indicative Contents المحتويات الإرشادية	The guiding content in the language course includes a set of concepts and topics covered during the learning process. Important guiding content includes: 1. Defining commercial law, both linguistically and technically, and the concept. [10 hrs] 2. Understanding commercial businesses. [10 hrs] 3. Iraqi commercial laws. [15 hrs] 4. Familiarity with Iraqi Companies Law No. 21 of 1997, as amended. [14 hrs] 5. The nature of commercial papers. [10 hrs]

	Learning and Teaching Strategies
	استراتيجيات التعلم والتعليم
Strategies	The teaching and learning strategies used in the Commercial Law course include a variety of approaches and techniques that enhance students' learning. These strategies include: 1. Active Interaction: Students are encouraged to participate and actively participate in lessons through group discussions and interactive activities. 2. Cooperative Learning: Collaboration and cooperation are encouraged among students through group work and group projects, where students collaborate with each other to achieve specific learning objectives. 3. Use of Modern Technologies: Students benefit from the use of technology in the learning process, such as using computers and the internet for research and self-study. 4. Providing Immediate Feedback: Students are provided with immediate feedback and continuous assessment, both oral and written, helping them improve their performance and develop their skills. 5. Diversifying Communication Methods: A variety of communication and teaching methods are used, such as explanatory lectures, group discussions, practical activities, and presentations, to meet the different learning needs and styles of students.

Student Workload (SWL) الحمل الدراسي للطالب محسوب لـ ١٥ اسبوعا			
Structured SWL (h/sem) Structured SWL (h/w) 4 الحمل الدر اسي المنتظم للطالب أسبو عيا الحمل الدر اسي المنتظم للطالب خلال الفصل			
Unstructured SWL (h/sem) الحمل الدراسي غير المنتظم للطالب خلال الفصل	116	Unstructured SWL (h/w) الحمل الدراسي غير المنتظم للطالب أسبو عيا	8
Total SWL (h/sem) الحمل الدراسي الكلي للطالب خلال الفصل	175		

Delivery Plan (Weekly Syllabus)	
المنهاج الاسبوعي النظري	
- Iraqi Commercial Law No. 30 of 1984 (its definition, importance).	1
- Commercial businesses (definition, types, importance, objectives, distinguishing them from civil businesses).	2
- The merchant (definition, types (natural, legal), and legal conditions).	3
- Trade name, commercial books, legal rules related to keeping commercial books).	4
- Commercial contracts (definition of the contract, contract formation (its elements), commercial contracts (definition, types))	5
- Iraqi Companies Law No. 21 of 1997, as amended.	7- 6
- Commercial companies (concept, definition, types (partnerships, joint-liability, simple, sole proprietorship), (definition, legal characteristics)).	8
- Capital companies (joint-stock and limited companies), (definition, legal characteristics)).	10- 9
- Mixed companies (definition, characteristics).	11
- Commercial Papers (Definition, Types: Commercial Transfer (Bill of	12
Exchange), Its Creation (Substantive and Formal Conditions)	
Endorsement of Commercial Transfer (Definition, Creation, Types)	13
Endorsement of Ownership (Definition, Creation)	14
Endorsement by Power of Attorney, Security Endorsement (Definition, Creation)	15

Module Evaluation

تقييم المادة الدراسية

		Time/Number	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
	Final Exam	3hr	50% (50)	16	All
Total assessmen	t		100% (100 Marks)		

Learning and Teaching Resources					
	مصادر التعلم والتدريس				
	Text	Available in the Library?			
Required Texts	Dr. Kamel Al-Baldawi - Commercial Companies in Iraqi Law - Dar Al-Kutub for Printing and Publishing - Mosul 1990 Dr. Bassem Mohammed Saleh, Adnan Al-Azzawi - Commercial Law for Commercial Companies - Dar Al-Kutub for Printing and Publishing - Baghdad - no publication year Dr. Mohammed Al-Sayrafi - Bank Management, First Edition - Dar Al-Wafa Publisher - Alexandria 2007 Dr. Ahmed Abdel Moneim Mohammed Shafiq - Introduction to Bank Management - Benha University, Egypt - 2007, 2008 Dr. Ismail Khalil Ismail Ramadan - Tax Accounting - University of Baghdad 2002 Dr. Raed Naji Ahmed - Public Finance and Financial Legislation in Iraq - Al-Atik Book Industry Publisher - Cairo - no publication year	Yes			
Recommended Texts		No			
Websites	The Collage E-Library				

Grading Scheme مخطط الدرجات					
Group	التقدير Grade		Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Sugges	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Success Group	C - Good	र्गंट	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX - Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0 - 49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدراسية **Intermediate accounting Module Title Module Delivery** محاسبة متوسطة **Module Type** Core **IX** Theory □ Lecture **IA1303 Module Code** □ Lab **ECTS Credits** 4 □ Tutorial □ Practical **SWL** 100 **□** Seminar (hr/sem) **Module Level UGII Semester of Delivery** Three **Business** Management **Administering Department** College HAD **Techniques** Module **Mohammed Omar Ibrahim** mohammed.omer@uoalhuda.edu.iq e-mail Leader Module Leader's Acad. Module Leader's Ph.D. Lecturer Qualification **Title Module Tutor** None e-mail e-mail Salem Badr **Peer Reviewer Name** salm.b@uoalhuda.edu.iq e-mail Mohammed **Scientific Committee** Version 22 / 7 / 2025 1.0 **Approval Date** Number

Relation with other Modules العلاقة مع المواد الدراسية الأخرى				
Prerequisite module	FA1202	Semester	Two	
Co-requisites module	None	Semester		

Module Aims, Learning Outcomes and Indicative Contents				
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية			
	By the end of the course, the student will be able to:			
	Understand advanced accounting treatments for financial statement components.			
Module Aims أهداف المادة الدراسية	2. Prepare a trading and profit and loss account using actual data.			
	3. Perform entry adjustments for prepaid and accrued expenses and revenues.			
	4. Prepare final financial statements after adjustments.			
	5. Prepare and analyze a bank reconciliation statement and address discrepancies.			
Module Learning Outcomes	Through studying intermediate accounting, students will learn the following: 1. Prepare a trading account, income statement, and balance sheet. 2. Accurately record accounting adjustments.			
مخرجات التعلم للمادة الدر اسية	3. Prepare a bank reconciliation statement and explain the reasons for discrepancies between the book and bank balances.4. Present financial results using a logical and professional approach.			
Indicative Contents المحتويات الإرشادية	Guidance content: The guidance content that can be benefited from is that those working in the accounting profession are fully aware that the fiscal year begins on 1/1 of each year and ends on 12/31 of the same year. Therefore, accountants must load the fiscal year with expenses and revenues for the purpose of determining the financial position through preparing the final accounts and stating the foundations and principles followed in the work.			

Learning and Teaching Strategies				
	استراتيجيات التعلم والتعليم			
Strategies	The teaching and learning strategies used in intermediate accounting include a variety of approaches and techniques that enhance students' learning. These strategies include: 1. Active interaction: Students are encouraged to actively participate in lessons through group discussions and interactive activities. 2. Cooperative learning: Students are encouraged to collaborate through group work and group projects, where students collaborate with each other to achieve specific learning objectives. 3. Use of modern technologies: Students benefit from the use of technology in the learning process, such as using computers and the internet for research and self-study. 4. Providing immediate feedback: Students are provided with immediate feedback and continuous assessment, both oral and written, helping them improve their performance and develop their skills. 5. Diversifying communication methods: A variety of communication			

Student Workload (SWL) الحمل الدراسي للطالب محسوب لـ ١٥ أسبو عا			
Structured SWL (h/sem) Structured SWL (h/w) 4 الحمل الدر اسي المنتظم للطالب أسبو عيا الحمل الدر اسي المنتظم للطالب خلال الفصل			
Unstructured SWL (h/sem) الحمل الدراسي غير المنتظم للطالب خلال الفصل	41	Unstructured SWL (h/w) الحمل الدراسي غير المنتظم للطالب أسبوعيا	3
Total SWL (h/sem) الحمل الدراسي الكلي للطالب خلال الفصل	الحمل الدر		

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري والتطبيقي				
Week 1	- Accounting Concept.				
Week 2	- Generally Accepted Accounting Principles.				
Week 3					
Week4	- Final Accounts in Commercial Companies.				
Week5					
Week 6	- Trading Account, Trading Statement.				
Week7					
Week 8	- Practice Exercises.				
Week9					
Week 10	- Profit and Loss Account.				
Week11					
Week 12	- Income Statement.				
Week13					
Week 14	- Practice Exercises.				
Week 15	- Settlement of Prepaid Expenses.				

تقييم المادة الدراسية							
		Time/ Number	Weight (Marks)	Week Due	Relevant Learning Outcome		
	Quizzes	2	15% (15)	7, 11	LO #1, 5, 8		
Formative	Assignments	2	15% (15)	6, 13	LO # 2, 4, 9		
assessmen	Projects /						
t	Lab.						
	Report	1	10% (10)	14	LO # 1-10		
Summative assessmen	Midterm Exam	2 hours	10% (20)	7	LO # 1-5		
t	Final Exam	3 hours	50% (50)	16	All		
Total assessment		100% (100 Marks)					

Module Evaluation

Learning and Teaching Resources					
	مصادر التعلم والتدريس				
		Available in			
	Text	the			
		Library?			
Required Texts	 Jerr J. Weygandt, Paul D. Kimmel Donald E. Kieso, 2012, accounting principles 10_E, John Wiley & Sons, Inc. Muhammad Tahir Al-Shawi, 1976, Intermediate Accounting, Principles and Theoretical Foundations and Practical Applications, Directorate of Dar Al-Kutub for Printing and Publishing - Baghdad. 	Yes			
Recommended		No			
Texts Websites					

Grading Scheme مخطط الدرجات					
Group	Grade انتقدير		Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group (50 - 100)	C – Good	ختر	70 - 79	Sound work with notable errors	
(30 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0 - 49)	FX - Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

نموذج وصف المادة الدراسية

Module Information Contemporary Human Resources Management Module Title Module Delivery Module Type Core ☐ Theory **⊠** Lecture **Module Code CHRM1402** ⊠ Lab **ECTS Credits** 8 ☐ Tutorial ☐ Practical SWL (hr/sem) **200 ⊠** Seminar **Module Level UGII Semester of Delivery** Four Business **HAD Administering Department** Management College **Techniques** Module **Mohammed Adil Awed** mohammed.adil@uoalhuda.edu.iq e-mail Leader Module Leader's Acad. Title Assistant Lecturer **Module Leader's Qualification** M.S.C. **Mohammed Adil Awed Module Tutor** e-mail mohammed.adil@uoalhuda.edu.iq salm.b@uoalhuda.edu.iq Salem Badr e-mail **Peer Reviewer Name** Mohammed **Scientific Committee** Version 22/7/2025 1.0 Number **Approval Date**

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module HRM1301 Semester Three						
Co-requisites module	None	Semester	None			

Module	e Aims, Learning Outcomes and Indicative Contents
Module Aims	 Providing students with the necessary knowledge about the most important contemporary trends in human resource management. Identifying the scientific foundations upon which human resource management must operate in light of contemporary challenges and trends. Raising students' awareness of electronic, digital, and green human resource management practices. Inspiring students to understand the philosophical implications and intellectual foundations of contemporary human resource management in its new role and mandate, which is centered around focusing on intangible assets (knowledge).
Module Learning Outcomes نتائج التعلم	Upon completion of the course, students should be able to: 1. Understand the overall value of an organization, represented by its components: intellectual, human, and social capital. 2. Enhance their skills in dealing with and studying the challenges we face in the future, preparing them to face future challenges in their field of specialization as highly knowledgeable and capable businessmen or managers. 3. Understand and focus on modern methods of human resource management to build a contemporary strategy to mitigate the problems prevalent in business organizations and how to overcome them through work-life balance, quality of work life, and human resource proficiency.
Indicative Contents المحتويات الارشادية	The guiding content includes the following: 1- The concept of international human resource management, its objectives, importance, and requirements for its implementation. What are the factors that led to the internationalization of human resources? The contemporary roles and challenges of international human resource management. [6 2- The concept of electronic human resource management, its objectives, importance, requirements for its implementation, and areas of benefit in the human resources department. [5 hours]. 3- The concept of green human resource management, its importance, requirements for its implementation, and green human resource management practices. [5 hours]. 4- The concept of digital human resource management, its importance, requirements for its implementation, and digital human resource management practices. [5 hours]. 5- The concept of intellectual capital, its importance, and characteristics. The foundations and principles of building and developing intellectual capital and its components. [5 hours]. 6- The concept of social capital, its importance, and characteristics. The foundations and principles of building and developing social capital and its

components. [5 hours].

- 7- The concept of human capital, its importance, and characteristics. The foundations and principles of building and developing human capital and its components. [4 hours].
- 8- The concept of talent management, its importance, principles, and strategies. [4 hours].
- 9- The concept of high-performance work systems, importance, principles, and practices. [4 hours].
- 10- The concept of quality of work life, importance, goals, and dimensions. [3 hours].
- 11- The concept of work-life balance, importance, dimensions. [4 hours].
- 12- The concept of employee empowerment, importance, goals, dimensions, the concept of employee engagement, importance, goals,

Learning and Teaching Strategies Assessment is based on assignments, written examination, case study, **Strategies** seminars, practical tests and online tests.

Student Workload (SWL)						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	141 Unstructured SWL (h/w) 8					
Total SWL (h/sem)	200					

Module Evaluation

تقييم المادة الدراسية **Relevant Learning** Time/Nu Weight (Marks) Week Due Outcome mber 2 LO #1,2,....10 20% (20) 5, 10 Quizzes **Formative** 7, 8 2 5% (10) LO #8 **Assignments** assessment Seminar 11 LO#11 5% (10) **Midterm** LO # 1-12 **Summative** 2 hr 20% (10) 12 Exam assessment **Final Exam** 3hr 50% (50) 16 All **Total assessment** 100% (100 Marks)

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	International Human Resource Management				
Week 2	Electronic Human Resource Management				
Week 3	Digital Human Resource Management				
Week 4	Green Human Resource Management				
Week 5	Intellectual Capital				
Week 6	Social Capital				
Week 7	Human Capital				
Week 8	Talent Management				
Week 9	High-Performance Work Systems				
Week 10	Quality of Work Life				
Week 11	Work-Life Balance				
Week 12	Employee Empowerment				
Week 13	Employee Engagement				
Week 14	Human Resource Management Mastery				
Week 15	Exam Preparation (Final Exam)				

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر			
	Material Covered		
Week 1	Lab 1: Techniques of human resource planning		
Week 2	Lab 2: Techniques of Job analysis and job design		
Week 3	Lab 3: Techniques of Recruitment		
Week 4	Lab 4: Techniques of Selection and appointment		
Week 5	Lab 5: Techniques of Training		
Week 6	Lab 6: Techniques of Performance evaluation		

	Learning and Teaching Resources مصادر التعلم والتدريس	
	Available in the Library?	
Recommended Texts	 ➤ Al-Taie, Hajim Yousef, and Al-Abadi, Hashim Fawzi, and Zaid Munir, "Human Resources Management - Contemporary Issues in Administrative Thought" (2015), first edition, Safaa Publishing and Distribution House, Amman, Jordan. ➤ Al-Zubaidi, Ghani Daham Tanai Abbas, Hussein Walid Hussein, and Al-Zubaidi, Nazim Jawad Abdul Salman, (2018), Human Resources Management: Contemporary Concepts and Trends, first edition, Al-Hamed Publishing and Distribution House, Amman, Jordan. Al-Obaidi, Maysoun, (2023), Contemporary Concepts in Human Resources Management and Organizational Behavior, First Edition, Al- 	yes

Manahj Publishing and Distribution House, Amman, Jordan

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

Course description

First 3

نموذج وصف المادة الدراسية

Module Information						
معلومات المادة الدراسية						
Module Title]		Mod	ule Delivery		
Module Type		Core			☐ Theory	
Module Code		BM1606			☐ Lecture☐ Lab	
ECTS Credits		6			☐ Tutorial	
SWL (hr/sem)	150				□ Practical⊠ Seminar	
Module Level		GUIII	Semester o	ester of Delivery		Six
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Mohammed	Adil Awed	e-mail	mohammed.adil@uoalhuda.edu.iq		oalhuda.edu.iq
Module Leader	's Acad. Title	Assistant Lecturer	Module Leader's Qualification M.S.C		M.S.C.	
Module Tutor	Module Tutor None		e-mail	e-mail		
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		u.iq
Scientific Committee Approval Date		22/7/2025	Version Number			

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module None Semester				
Co-requisites module	None	Semester		

Module Aims, Learning Outcomes and Indicative Contents						
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
1. This course aims to introduce students to the latest concepts in banking, as well as quantitative applications and tools in the field of banking manageme 2. Identify the historical development of the Iraqi banking industry and its mimportant stages. 3. Explain the types of banks, their characteristics, and objectives. 4. Explain the concept and types of bank capital and its specificities in banking operations, as well as the strategy for managing bank capital adequacy. 5. Understand the concept of deposits, their types, and the factors affecting them, as well as the strategy for managing bank deposits and derivative deposits. 6. Explain the concept of bank credit, its types, and the components of credit policy, as well as healed investment portfolios.						
	 policy, as well as banks' investment portfolios. 7. Study banking risk management methods and diagnose their impact on banking management decisions. 8. Explain the modern banking industry. 					
Module Learning Outcomes	1- Developing graduates' competencies to meet the needs of financial and banking organizations in the field of banking management. 2- Raising students' awareness of the integration of bank managers' decisions with the internal and external environment. 3- Providing students with modern knowledge in the field of banking management. 4- Developing students' skills and their ability to understand the problems facing banking management. 5- Connecting students directly to the labor market by focusing on field applications in the areas of planning, organizing, and controlling the financial and banking system. 6- Teaching students how to conduct financial analysis for banks.					

Learning and Teaching Strategies				
استراتيجيات التعلم والتعليم				
	1-Pose intellectual questions on everything related to financial and banking			
Strategies	management, particularly bank management.			
	2-Present case studies related to financial and banking organizations in the field			
	of banking management.			
	3-Have students work in teams and groups to diagnose banking problems and			
	develop appropriate solutions.			

Student Workload (SWL)					
الحمل الدر اسي للطالب					
Structured SWL (h/sem)	45 Structured SWL (h/w) 3				
Unstructured SWL (h/sem)	105 Unstructured SWL (h/w) 6				
Total SWL (h/sem)	150				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)

المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد

	Material Covered
Week 1	Introduction to the Banking System (Banking Fundamentals)
Week 2	The emergence and development of banking industry systems with reference to the Iraqi experience
Week 3	Types of banks / Central Bank
Week 4	Central Bank and Monetary Policy Instruments
Week 5	Types of banks / commercial banks
Week 6	Bank Objectives Management / Profitability Management
Week 7	Managing Bank Objectives / Liquidity Management
Week 8	Bank Objectives Management / Banking Risk Management
Week 9	Introduction to Banking Capital / Its Concept, Types, and Methods of Increasing Banking Capital / Sources of Banking Capital
Week 10	Introduction to Bank Capital / Its Specificity in Banking / Bank Capital Adequacy Management Strategy
Week 11	Bank Deposit and Derivative Deposit Management Strategy / Concept, Forms, Strategies and Influencing Factors
Week 12	Bank Deposit and Derivative Deposit Management Strategy / Mathematical Aspect
Week 13	Fundamentals of Bank Credit Portfolio Management / Concept, Importance, Institutions and Forms of Credit / Credit Policy / Basic Elements of Credit Policy, Credit Risk
Week 14	Fundamentals of Bank Investment Portfolio Management / The Concept of Bank Investment and Its Types / Fundamentals of Return and Risk for a Bank's Investment Portfolio / Methods of Calculating Risk and Comparing Investment Alternatives
Week 15	Introduction to Modern Banking / Fundamentals of Comprehensive Banking / Fundamentals of Electronic Banking

	Delivery Plan (Weekly Lab. Syllabus)				
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	1				
Week 2	1				
Week 3	1				
Week 4	1				
Week 5	/				
Week 6	1				
Week 7					

Learning and Teaching Resources						
	مصادر التعلم والتدريس					
	Text	Available in				
	Text	the Library?				
Recommended	1-Bank Management and the Specifics of Banking, Prof.					
Texts	Abdul Salam Lafta Saeed, 2023.					
2-Bank Management: Reality and Practical Applications, Dr.						
	Sadiq Rashid Al Shammari, 2012.					

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very جيد جدا Good		80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient مقبول		50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدراسية							
Module Title	Supp	Supply Chain Management إدارة سلسلة التجهيز			ule Delivery		
Module Type		Core			☐ Theory		
Module Code		SCM1506			☑ Lecture☑ Lab		
ECTS Credits		4			☐ Tutorial		
SWL (hr/sem)		100			☐ Practical ☑ Seminar		
Module Level		UGI	Semeste	er of Delivery		Five	
Administering Department		Business Management Techniques	Colleg e	HAD			
Module Leader	Moha	mmed Abdel Fattah Hamad	e-mail	mohmmed.abdf@uoalhuda.edu.iq		huda.edu.iq	
Module Leader's Acad. Title		e Assistant Lecturer	Module Qualifica	e Leader's ication M.S.		M.S.C	
Module Tutor	Mohammed Abdel Fattah Hamad		e-mail	mohmmed.abdf@uoalhuda.edu.iq		huda.edu.iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		<u>.iq</u>	
Scientific Comn Approval Date	nittee	22/7/2025	Version Number	1 ()			

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module None Semester						
Co-requisites module	Co-requisites module None Semester					

Madul	e Aims, Learning Outcomes and Indicative Contents
Wiodule	Anns, Learning Outcomes and Indicative Contents أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية
Module Aims اهداف المادة الدر اسية	1- Providing students with scientific knowledge in the fields of supply chain, physical distribution, and logistics management. It provides students with numerous examples and models that enable them to choose appropriate alternatives that maximize the organization's returns and minimize physical distribution and logistics costs. 2- Enabling students to: Understand supply chain terminology; Introduce students to the scientific and practical dimensions of physical distribution activities; Understand the role of the supply chain in customer service; Understand the types and models of supply chains in a globalized world; Identify inventory measurement methods and real-time scheduling systems; Understand the relationship between information technology and supply chain management.
Module Learning Outcomes نتائج التعلم	 Be able to understand the fields of supply chain, physical distribution, and logistics management. Understand supply chain terminology, familiarize students with the scientific and practical dimensions of physical distribution activities, understand the role of the supply chain in customer service, understand the types and models of supply chains in a globalized world, identify inventory measurement methods and real-time scheduling systems, and understand the relationship between information technology and supply chain management.

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
Strategies	1- Lectures: These present the course material, introducing the basic			
	concepts and necessary knowledge.			
	2- Discussions with students by organizing interactive sessions on various			
	topics, which enhances interaction, the exchange of ideas and opinions, and			
	strengthens students' understanding of the scientific material.			
	3- Case studies: These are an educational tool for illustrating the practical			
	applications of theoretical concepts and motivating students to think			
	analytically and make decisions.			
	4- Continuous assessment: Using a variety of assessment methods to			
	measure students' progress and understanding of the material, including tests			

Student Workload (SWL)				
الحمل الدراسي للطالب				
Structured SWL (h/sem)	59	Structured SWL (h/w)	6	
Unstructured SWL (h/sem)	41	Unstructured SWL (h/w)	3	
Total SWL (h/sem)	100			

Module Evaluation تقييم المادة الدراسية					
		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative assessment	Quizzes	2	20% (20)	5, 10	LO #1,2,8
	Assignments	2	10% (10)	7, 8	LO#8
	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)		
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد		
	Material Covered	
Week 1	Supply chain concept,	
Week 2	Achieving strategic fit and its scope,	
Week 3	Supply chain indicators and determinants,	
Week 4	Effective supply chain management,	
Week 5	Distribution network design,	
Week 6	Supply chain network design,	
Week 7	Electronic supply chain management,	
Week 8	Service supply chains,	
Week 9	Green supply chain management,	
Week 10	Supply chain demand forecasting,	
Week 11	Aggregate supply chain planning,	

Week 12	Sales and operations planning,
Week 13	Supply and demand planning,
Week 14	Supply chain coordination and determining optimal order size,
Week 15	Final exam

Delivery Plan (Weekly Lab. Syllabus)	
المنهاج الاسبوعي للمختبر	
	Material Covered
Week 1	Examples of the Supply Chain Concept
Week 2	Examples of Achieving Strategic Fit and Its Scope
Week 3	Examples of Supply Chain Indicators and Determinants
Week 4	Implementing Effective Supply Chain Management
Week 5	Examples of Distribution Network Design
Week 6	Examples of Supply Chain Network Design
Week 7	Implementing Electronic Supply Chain Management
Week8	Implementing Service Supply Chains
Week9	Implementing Green Supply Chain Management
Week10	Examples of Demand Forecasting in the Supply Chain
Week11	Examples of Aggregate Supply Chain Planning
Weel12	Examples of Sales and Operations Planning
Week13	Examples of Supply and Demand Planning in the Supply Chain
Week14	How to Coordinate in the Supply Chain
Week15	Implementing Optimal Order Sizing

Learning and Teaching Resources مصادر التعلم والتدريس					
Text Available in the Library?					
Recommended Texts	 1- Al-Lami, Ghassan Qasim and Al-Amri, Amer Abdul Latif, 2011, "Supply Chain Management - A Strategic Perspective", First Edition, Al-Warraq Publishing and Distribution, Amman, Jordan. 2- Rifai, Mamdouh Abdel Aziz, 2016, "Supply Chain Management - An Environmental Approach", Fourth Edition, 	No			
Ain Shams University, Egypt. 3-Al-Ali, Abdul Sattar Muhammad and Al-Kanaani, Khalil Ibrahim, 2022, "Supply Chain Management", Fifth Edition, Dar Al-Masirah Publishing and Distribution, Amman, Jordan					

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A – Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	اعبد عبد	80 - 89	Above average with some errors	
Group	C – Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E – Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدراسية						
Module Title	Quality and Control Management ادارة وضبط الجودة			Mod	ule Delivery	
Module Type		Core			☐ Theory	
Module Code		QCM1505			□ Lecture □ Lab	
ECTS Credits		6			☐ Tutorial	
SWL (hr/sem)	150				☐ Practical ☑ Seminar	
Module Level		UGIII	Semester of Delivery		Five	
Administering Department		Business Management techniques	College	HAD		
Module Leader	Mohammed	Abdul Mahal	e-mail	mohm	med.abdm@uo	oalhuda.edu.iq
Module Leader's Acad. Title		assistant professor	Module L	eader's	Qualification	PHD
Module Tutor Mohammed Abdul Mahal		e-mail	mohmmed.abdm@uoalhuda.edu.io		oalhuda.edu.iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b	@uoalhuda.ed	u.iq
Scientific Committee Approval Date		22/7/2025	Version Number		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module	Prerequisite module None Semester None					
Co-requisites module	None	Semester	None			

Module Aims, Learning Outcomes and Indicative Contents أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims اهداف المادة الدر اسية	1- Introducing the concept of quality, the historical development of this concept and the most important pioneers of quality. 2- Explaining the dimensions of quality in terms of (good quality, service quality) 3-Introducing the costs of quality, its types, and what is the relationship between quality and cost. 4-Definition and study of the most important quality control tools 5-Introducing total quality management and its most important principles				
Module Learning Outcomes نتائج التعلم	Upon completion of the course, students should be able to: 1-Understanding the meaning of quality and its most important pioneers. 2-Distinguishing between the quality of goods and services. 3- Conducting exploratory studies for specific products and services and measuring their quality level. 4-Use some quality control methods to identify the causes of problems and phenomena and their root causes. 5-The ability to use statistical maps to identify deviations from quality				
Indicative Contents المحتويات الارشادية	Indicative content includes the following. The concept of quality and the development of its historical concept and its pioneers[20 hrs.] Determining the dimensions of service quality and commodity quality, the types of quality costs, and what is the relationship between quality and cost, as well as what are the qualitative tools for quality control (checklist, Pareto chart, cause/effect chart) as well as quality control maps[20 hrs.] Introducing quality control management and its most important principles[19 hrs.]				

Learning and Teaching Strategies					
استراتيجيات التعلم والتعليم					
Assessment is based on hand-in assignments, written exam, Case stu					
Strategies Quizzes, seminars, Practical testing and Online testing.					

Student Workload (SWL)						
الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	Unstructured SWL (h/sem) 91 Unstructured SWL (h/w) 6					
Total SWL (h/sem)	150					

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
	Quizzes	2	20% (20)	5,10	Determine the student's level of commitment to preparation before the lectur
Formative assessment	Assignments	2	10% (10)	7, 8	Assess the student's abilities to apply topics that suit them usefully
assessment	Seminar	1	10% (10)	11	Enhancing the student's abilities in scientific research and presenting a scientific lecture
Summative assessment	Midterm Exam	2 hr	10% (10)	12	Evaluating the student's abilities in comprehending scientific material
The state of the s	Final Exam		50% (50)	16	All previous outputs
Total assessm	nent		100% (100 Marks)		

Delivery Plan (Weekly Syllabus)				
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
Material Covered				
The concept of quality and its historical development				
Quality Pioneers (Edward Deming, Joseph Juran, Philip Crosby)				
Quality dimensions of goods and services				
Quality costs (the concept, types of quality cost, therelationship between cost and quality)				
Quality control tools/checklist				
. quality control tools / Pareto analysis				
Quality control tools/cause-effect diagram				
Quality control tools /Quality control charts / the concept				
Quality control charts /(R ⁻)chart				
Quality control charts/ (X ⁻) chart				
Quality control charts / (P ⁻)chart				
Quality control charts /(C ⁻) chart				
Total quality management / The concept				
Total quality management / The principles				
Preparatory week before the final Exam				

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر				
	Material Covered			
Week 1				
Week 2				
Week 3				
Week 4				
Week 5				
Week 6				
Week 7				

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	1-J.Krajewski, P. Ritzman, K.Malhotra, Operation management,2016, Pearson Education Limited,U.S.A 2- Heize Jayr, Render, Barry, Operation Management, 2017, Pearson Education Limited, U.S.A 3- Al-Khatib, Samir Kamel, Total Quality Management and ISO, 2012, Misr Library and Dar Al-Murtada, Baghdad, Iraq. 4- Al-Najjar, Sabah Majeed, Jawad, Maha Kamel, Quality Management, 2010, Dar Al-Doctor for Administrative and Economic Sciences, Baghdad, Iraq.	yes		

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية							
Module Title	Managerial Economic اقتصاد اداري				ule Delivery		
Module Type		Core					
Module Code		ME1605			⊠ Lecture		
ECTS Credits		6			□ Lab □ Tutorial		
SWL (hr/sem)		150		☐ Practical ☐ Seminar			
Module Level	Level UGIII		Semester o	of Deliv	f Delivery Si		
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Adil Awed	e-mail	mohammed.adil@uoalhuda.edu.iq		alhuda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module Leader's Qualification M.S		M.S.C.		
Module Tutor	Module Tutor None		e-mail	E-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq		
Scientific Committee Approval Date		22/7/2025	Version Number	1.0		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module	Prerequisite module PE3106 Semester One					
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents			
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية		
Module Aims	 Teach students the nature of managerial economics and its importance to organizations. Assist in understanding local, regional, and international economic phenomena. Assist in distributing the gains of development fairly among members of society. Assist in maximizing well-being at the individual and societal levels. Assist in predicting expected economic conditions in order to maximize their benefits or work to address them by developing appropriate solutions. Assist in advancing the economic development process to keep pace with the development taking place in the goods and services markets, the labor market, and the money market. 		
Module Learning	1. Demonstrate an understanding of the fundamentals and mechanisms of demand and supply.		
Outcomes	2. Describe the characteristics of market structure.		
	3. Apply quantitative methods to analyze real-world industrial problems		

Learning and Teaching Strategies					
	استر اتيجيات التعلم والتعليم				
Strategies	محاضرات، واجب بيتي، حالات دراسية، حلقات نقاشية، لعب أدوار.				

Student Workload (SWL) الحمل الدراسي للطالب						
Structured SWL (h/sem) 45 Structured SWL (h/w) 3						
Unstructured SWL (h/sem)	nstructured SWL (h/sem) 105 Unstructured SWL (h/w) 7					
Total SWL (h/sem)	150					

Structured SWL (n/sem)	45	Structured SWL (n/w)	3			
Unstructured SWL (h/sem)	105	Unstructured SWL (h/w)	7			
Total SWL (h/sem)	150					
·						
Module Evaluation						
تقييم المادة الدراسية						

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	3,5,6,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	- What is managerial economics? The concept of managerial economics				
Week 2	- What is its importance?				
Week 3	- Analyzing the relationship between economic theory and managerial economics				
Week 4	- Using economic analysis in the field of management				
Week 5	- The relationship between economics and management science through managerial economics				
Week 6	- Economic analysis and its methods				
Week 7	- How do economic theories contribute to managerial decisions?				
Week 8	- Factors influencing the managerial decision-making process				
Week 9	- Profits and managerial decisions				
Week 10	- The concept of profit and its importance. The economic and accounting concept of profit.				
Week 11	- When do economic profits arise?				
Week 12	- Profit theories:				
Week 13	1. Reward for taking risks.				
Week 14	1. Incomplete adaptation to change.				
Week 15	Preparatory week before the Final Exam				

	Delivery Plan (Weekly Lab. Syllabus)			
المنهاج الاسبوعي للمختبر				
	Material Covered			
Week 1				
Week 2				
Week 3				
Week 4				
Week 5				
Week 6				
Week 7				

Learning and Teaching Resources مصادر التعلم والتدريس					
	Text Available in the Library?				
Recommended Texts	1-Samuelson, W. F., Marks, S. G., & Zagorsky, J. L. (2021). <i>Managerial economics</i> . John Wiley & Sons.	yes			

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A – Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C – Good	جيد 70 - 79 Sound work with nota		Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E – Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0-49)	F – Fail	راسب (0-44)		Considerable amount of work required		

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدراسية **Electronic Management Module Title Module Delivery** الادارة الالكترونية Core **Module Type** ☐ Theory **⊠** Lecture **Module Code** EM1503 **⊠** Lab ☐ Tutorial **ECTS Credits** ☐ Practical **⊠** Seminar **100** SWL (hr/sem) **UGIII Module Level Semester of Delivery** Five **Business Administering Department** Management College **HAD** Techniques **Module Leader Mohammed Abdul Mahal** e-mail mohmmed.abdm@uoalhuda.edu.iq M.S.C. Module Leader's Acad. Title **Assistant Lecturer Module Leader's Qualification Module Tutor** mohmmed.abdm@uoalhuda.edu.iq **Mohammed Abdul Mahal** e-mail e-mail Salem Badr salm.b@uoalhuda.edu.iq **Peer Reviewer Name** Mohammed **Scientific Committee Approval Date** 22/7/2025 **Version Number** 1.0

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module None Semester					
Co-requisites module	None	Semester			

Module Aims, Learning Outcomes and Indicative Contents						
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims أهداف المادة الدراسية	1- Understand the concept of e-governance, its benefits and advantages, and the services it provides. 2- Understand the principles, foundations, requirements, and theories associated with e-governance, and the means used in its implementation. 3- Identify the theoretical foundations of e-governance, its relationship to traditional management, and its elements. 4- Understand the functions and activities of e-governance. 5- Understand the patterns of e-governance and remote management methods. 6- Understand the changes that have occurred in management due to information and communications technology. 7 Understand global e-commerce strategies and study the principles and technologies of e-government.					
Module Learning Outcomes نتائج التعلم	Upon completion of the course, students should be able to: 1. Understand all aspects related to the fundamentals of e-management at the cognitive and scientific levels. 2. Compare the fields of e-management and traditional management. 3. Distinguish between the types of e-management and their areas of application. 4. Master the skill of electronic signature on electronic memoranda. 5. Use software that supports e-management applications in the fields of commerce, marketing, banking, education, and electronic archiving. 6. Identify the difficulties and obstacles facing the implementation of e-management in some organizations. 7. Analyze the challenges facing the implementation of e-management.					

The introductory content includes the following:

The concept, importance, and objectives of e-government. Dimensions of e-government. Reasons for the shift towards e-government - Elements of e-government - The e-government model - E-government - and e-commerce. [5 hrs]

Requirements for implementing e-government, stages of implementing e-government, and obstacles to implementing e-government [5 hrs]

The concept of e-government - Stages of e-government - Services provided by e-government - Objectives of e-government - Similarities and differences between e-government and e-transactions - The role of the Internet in e-government [5 hrs]

The concept of e-business - The e-business environment and its characteristics - The PSTEL model for describing the e-business environment - E-business requirements - Potential benefits and obstacles to implementing e-business - The concept, methods, and requirements of telework - Obstacles to adopting and implementing telework [5 hrs] The concept of e-commerce - Classifications of e-commerce based on the commercial relationship between participants - Some special models: B2B, B2C, Classifications of commerce based on the nature of the commercial process - The impact of e-commerce on traditional retail systems [5 hrs]

The concept of e-marketing - Types of e-marketing - Distinctive characteristics of e-marketing - Different forms of e-marketing [4 hrs]

The concept of e-learning - Characteristics of e-learning - Axis of e-learning - Advantages of e-learning - Types of e-learning - E-learning management system - Some online e-learning resources [5 hrs]

The concept of electronic archiving - The need for the emergence of electronic archiving - Advantages and benefits of electronic archiving - Types and objectives of electronic archiving systems - Problems of electronic archiving [4 hrs]

The concept of e-banking and its development - Types and advantages of e-banking - Comparison between e-banking and traditional banks [4 hrs]
The functions of e-management (e-planning, e-organization, e-leadership, e-control). Electronic planning, rules of electronic planning. Electronic regulation, concept, comparison between electronic and traditional regulation, forms of electronic regulation. [5 hrs]

The concept of electronic leadership, hard electronic leadership, soft electronic leadership, applications of electronic leadership. [3 hrs]

The concept and characteristics of electronic oversight, comparison between traditional and electronic oversight, advantages and disadvantages of electronic oversight, information security on the Internet, confidence in information network security. [4 hrs]

Electronic signature, electronic memorandum, and automated authentication of electronic documents (importance, objectives, and personal firewalls). [5 hrs]

Indicative Contents المحتويات الإرشادية

Learning and Teaching Strategies استراتیجیات التعلم والتعلیم Assessment is based on assignments, written examination, case study, Strategies Strategies seminars, practical tests and online tests.

Student Workload (SWL)						
الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem) 41 Unstructured SWL (h/w) 3						
Total SWL (h/sem)	100					

Module Evaluation								
	تقييم المادة الدراسية							
		Time/Nu	Weight (Marks)	Week Due	Relevant Learning			
		mber	0		Outcome			
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10			
assessment	Assignments	2	10% (10)	7, 8	LO # 8			
assessment	Seminar	1	10% (10)	11	LO # 11			
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12			
assessment	assessment Final Exam 3hr 50% (50) 16 All							
Total assessmen	Total assessment 100% (100 Marks)							

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Introduction to E-Government				
Week 2	E-Government Application				
Week 3	E-Government				
Week 4	E-Business and Remote Work				
Week 5	E-Commerce				
Week 6	E-Marketing				
Week 7	E-Learning				
Week 8	E-Archiving				
Week 9	E-Banking				
Week 10	E-Government Functions (E-Planning, E-Organization, E-Leadership, E-Control)				
Week 11	E-Government Security				
Week 12	Electronic Signature, Electronic Memorandum				
Week 13	Automated Authentication of Electronic Documents				

Week 14	Experiences of Some Arab and Foreign Countries in Implementing E-Government
Week 15	Preparation for the Final Exam

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر **Material Covered** Week 1 Case studies on the transition to e-government Week 2 Introductory videos on the implementation of e-government Week 3 Case studies on e-government Week 4 Case studies on e-business and remote work Week 5 Case studies on e-commerce Week 6 Case studies on e-marketing Week 7 Case studies on e-learning Week 8 Case studies on electronic archiving Week 9 Case studies on e-banking Week 10 Applications and examples supported by images and illustrative videos on e-planning, eorganization, e-leadership, and e-control Case studies on e-government security Week 11 Week 12 Case studies on electronic signatures and electronic memoranda Week 13 Case studies on automated authentication of electronic documents Week 14 Presenting the experiences of some Arab and foreign countries in implementing egovernment Week 15 Preparation for the final exam

Learning and Teaching Resources						
مصادر التعلم والتدريس						
	Text					
Recommended Texts	 ➤ Kafi, Mustafa Yousef, (2011), E-Governance, Raslan Publishing and Distribution House, Damascus, Syria. ➤ Ahmed, Muhammad Samir, (2009), E-Governance, Al-Maysarah Publishing and Distribution House, Amman, Jordan. ➤ Hamed, Fidaa, (2015), E-Governance - Theoretical and Applied Foundations, Al-Kindi Publishing and Distribution House, Amman, Jordan. ➤ Al-Ghamdi, Muhammad bin Fawzi, (2021), E-Governance, King Fahd Library, Dammam 	Library?				
	 □ Green , William B, (1993) ," introduction to electronic document management system " , 1 st edition , publishing of United States of America . □ Shah, Mahmood, & Clarke, Steve (2009) ," E-Banking Management: Issues, Solutions, and Strategies " , 1 st edition ,printed in the south – western collage ,publishing ,New York ,U.S.A. □ Laudon, Kenneth C & Traver. Carol Guercio,(2017), E- commerce.",6 th edition, Published by the United States of America 					

Grading Scheme مخطط الدر جات							
Group	Group Grade التقدير Marks (%) Definition						
	A - Excellent	امتياز	90 - 100	Outstanding Performance			
	B - Very Good	جيد جدا	80 - 89	Above average with some errors			
Success Group (50 - 100)	C - Good	ختر	70 - 79	Sound work with notable errors			
(50 - 100)	D - Satisfactory	منوسط	60 - 69	Fair but with major shortcomings			
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria			
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded			
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required			

Module Information معلومات المادة الدراسية						
Module Title	Fin	nt	Modu	le Delivery		
Module Type		Core			☐ Theory	
Module Code		FM1601			⊠ Lecture ⊠ Lab	
ECTS Credits		6			☐ Tutorial ☐ Practical	
SWL (hr/sem)	150				⊠ Seminar	
Module Level		GUIII	Semester of	Delivery Six		Six
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Mohammed	Adil Awed	e-mail	mohammed.adil@uoalhuda.edu.iq		alhuda.edu.iq
Module Leader's A	cad. Title	Assistant Lecturer	Module Leader's Qualification M.S.		M.S.C.	
Module Tutor	tor Mohammed Adil Awed		e-mail	mohammed.adil@uoalhuda.edu.iq		alhuda.edu.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq	
Scientific Committe	ee Approval Date	22 / 7 / 2025	Version Nun	nber		1.0

Relation with other Modules العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	Financial Analysis التحليل المالي FA1501	Semester	Five		
Co-requisites module	None	Semester			

Module Aims, Learning Outcomes and Indicative Contents							
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية						
Module Aims	 Provide students with theoretical and practical skills related to financial management in financial and accounting institutions. Make decisions related to financial decisions within the institution. Understand the time value of money. Understand the decisions made by financial managers through forecasting financial needs and making financing and investment decisions. Understand financial and operational levers. 						
The stand financial and operational levers. Upon completion of the course, students should be able to: 1. Define financial management, its functions and objectives, and financial in 2. Calculate the time value of money. 3. Forecast financial needs. 4. Define operating leverage, financial leverage, and the break-even point. 5. Understand sustainable growth.							
Indicative Contents	The guidance content includes:						

Learning and Teaching Strategies						
استر اتيجيات التعلم والتعليم						
St	Assessment is based on assignments, written examination, case study,					
Strategies seminars, practical tests and online tests.						

Student Workload (SWL)						
الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	nstructured SWL (h/sem) 91 Unstructured SWL (h/w) 6					
Total SWL (h/sem)	150					

Module Evaluation

تقييم المادة الدر اسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	6,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

	Delivery Plan (Weekly Syllabus)			
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
	Material Covered			
Week 1	Financial Management Vocabulary:			
Week 2	- Financial Management: Overview and Environment			
Week 3	- Financial Markets			
Week 4	- Financial Institutions			
Week 5	- Time Value of Money			
Week 6	- Solving Exercises on the Time Value of Money			
Week 7	- Forecasting and Planning Financial Needs			
Week 8	- Sustainable Growth			
Week 9	- Financial Control and Break-Even Point			
Week 10	- Operating and Financial Leverage			
Week 11	- Working Capital Managemen			
Week 12	- Examples of Working Capital Management			
Week 13	- Inventory Management			
Week 14	- Solving Exercises on Inventory Management			
Week 15	- Managing Short-Term Assets			

	Delivery Plan (Weekly Lab. Syllabus)				
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	Scientific examples of financial management and the financial management environment				
Week 2	Scientific examples of financial markets and financial institutions				
Week 3	Scientific examples of the time value of money				
Week 4	Exercises on the time value of money				
Week 5	Exercises on forecasting and planning financial needs				
Week 6	Exercises on sustainable growth				
Week 7	Exercises on financial control and the break-even point				
Week 8	Exercises on operating and financial leverage				
Week 9	Exercises on working capital management				
Week 10	Exercises on working capital management				
Week 11	Exercises on inventory management				
Week 12	Exercises on inventory management				
Week 13	Exercises on short-term asset management				
Week 14	Exercises on cash management				
Week 15	Exam				

Learning	and To	eaching	Resources
		1.511 .3	

	Text	Available in the Library?
Recommen ded Texts	 Al-Amri, Muhammad Ali, 2015, Modern Management, Fourth Edition, Amman, Jordan. Prof. Sadiq Rashid Al-Shammari, and Nagham Hussein Nimah (2014), Fundamentals of Financial Management: Introduction and Applications, Al-Kitab Press, Baghdad, Iraq Gitman, Lawrence J, (Principles of Managerial Finance), tenth edition, 2014. Ross-Westerfield-Jaffe (Finance-Corporate Fiance) Corporate Finance, Sixth Edition, 2009. 	No

Grading Scheme مخطط الدرجات						
Group	Group Grade التقدير Marks (%) Definition					
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
	B - Very Good	جید جدا	80 - 89	Above average with some errors		
Success Group (50 - 100)	C – Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	منوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
$(0-49)^{1}$	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدر اسية							
Module Title	Organ	vior	Modu	le Delivery			
Module Type		Core	☐ Theory		•		
Module Code		OB1601			⊠ Lecture ⊠ Lab		
ECTS Credits		6			☐ Tutorial ☐ Practical		
SWL (hr/sem)		150			⊠ Seminar		
Module Level	UGI		Semester of	Semester of Delivery		SIX	
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed Hamad	Abdel Fattah	e-mail	mohmmed.abdf@uoalhuda.edu.iq		alhuda.edu.iq	
Module Leader's A	cad. Title	Assistant Lecturer	Module Lead	Module Leader's Qualification M		M.S.C.	
Mohammed Abdel Fattah Hamad		e-mail	mail mohmmed.abdf@uoalhuda.edu.i		alhuda.edu.iq		
Peer Reviewer Name Salem Badr Mohammed			e-mail	salm.b	@uoalhuda.ed	u.iq	
Scientific Committee Approval Date		22/7/2025	Version Nun	Number 1.0		1.0	

Relation with other Modules						
	العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	OT1502 نظرية المنظمة	Semester	Five			
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents						
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
	1. To enable students to become familiar with the concepts, methods of analysis,					
	and theories governing organizational behavior in business organizations.					
	2. To gain an understanding of individual and group behavior in business					
	organizations and how management deals with them.					
Module Aims	3. To identify the most important behavioral problems facing organizations,					
أهداف المادة الدراسية	particularly the problem of work-related stress, satisfying employee motivation,					
	raising employee morale, and methods of motivating them.					
	4. To enable students to understand the importance of organizational behavior and					
	how to harness and refine it, as it is the general behavior recognized by all					
	employees in the organization.					
	Upon completion of the course, students should be able to:					
	1. Understand the various behavioral aspects that influence administrative					
	processes and activities.					
	2. Focus on the most important topics related to behavior, including knowledge					
	and theories of personality, attitudes, values, motivations, incentives, perception,					
	learning, and leadership.					
	3. Transform their unacceptable behaviors into behaviors that reflect their					
	personalities and ensure public acceptance, both now and in the future.					
Module Learning	4. Analyze various administrative and behavioral situations and situations.					
Outcomes نتائج التعلم	5. Diagnose and analyze human behavior at the individual, group, and					
ستج استم	organizational levels.					
	6. Know how to deal with human behavior and direct various types of behavior in					
	a manner that serves organizational goals.					
	7. Understand and simulate contemporary organizational problems, particularly					
	from the behavioral perspective of employees within the organization.					
	8. Deepen the intellectual aspect related to employee personality theories and how					
	to address them, while reviewing the positive and negative aspects of					

organizational behavior topics.

The guiding content includes the following:

The concept and importance of organizational behavior and the intellectual contributions to its development. [5 hours]

The concept of personality and its determinants (functional, acquired, situational, humanistic) and personality theories (trait, self, psychological, social) [5 hours]

The concept of perception and its influencing factors [3 hours]

Learning in terms of concept, importance, principles, conditions, and theories [3 hours]

Values (concept, sources, and types, values and work ethics) [5 hours]

Indicative Contents المحتويات الإرشادية Attitudes (concept, functions, modifying attitudes) [3 hours]

Motives (concept of motivation, theories of motivation) and incentives (concept, importance, types, and the relationship between motives and incentives) [5 hours] Leadership (concept, elements, principles, types, approaches and theories of administrative leadership) [5 hours]

Work groups (concept, types, theories explaining their emergence). [5hrs]

Work teams (concept, stages of formation, success factors, challenges of formation, difference between work groups and work teams) [5hrs]

Work stress (concept, causes and sources, influences, how to manage it) [5hrs]

Job satisfaction (concept, importance, characteristics, influencing factors) [5hrs]

Organizational commitment (concept, importance, types, approaches, influencing factors)

Learning and Teaching Strategies

استراتیجیات التعلم و التعلیم

Assessment is based on assignments, written examination, case study, seminars, practical tests and online tests.

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem)	59	59 Structured SWL (h/w) 4			
Unstructured SWL (h/sem)	91 Unstructured SWL (h/w) 6				
Total SWL (h/sem)	150				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Organizational Behavior: Concept, Importance, Historical Development, Theories				
Week 2	Personality: Concept and Determinants, Personality Theories				
Week 3	Perception: Concept, Influencing Factors				
Week 4	Learning: Concept, Importance, Principles, Conditions, Theories				
Week 5	Values: Concept, Sources, and Types, Values and Work Ethics				
Week 6	Attitudes: Concept, Functions, Attitude Modification				
Week 7	Motives: Concept of Motivation, Theories of Motivation				
Week 8	Incentives: Concept, Importance, Types, Relationship between Motivation and Incentives				
Week 9	Leadership: Concept, Elements, Principles, Types, Approaches and Theories of Administrative Leadership				
Week 10	Work Groups: Concept, Types, Theories Explaining Their Origin				
Week 11	Work Teams: Concept, Stages of Formation, Success Factors, Challenges of Formation, Differences Between Work Groups and Teams				
Week 12	Communication: Concept, Importance, Objectives, Types, Communication Methods and Techniques, Skills Required for the Communication Process				
Week 13	Work Stress: Concept, Causes and Sources, Effects of Stress on Work, How to Manage Stress				
Week 14	Job Satisfaction: Concept, Importance, Characteristics, Influencing Factors				
Week 15	Organizational Commitment: Concept, Importance, Types, Approaches, Influencing Factors				

	Delivery Plan (Weekly Lab. Syllabus)
	المنهاج الاسبوعي للمختبر
	Material Covered
Week 1	Explanatory films on the development of organizational behavior
Week 2	Case studies on personality types
Week 3	Training session on perception and its influencing factors
Week 4	Case studies on organizational learning
Week 5	Case studies on organizational values
Week 6	Training session on attitudes and how to modify them
Week 7	Applications and examples, reinforced with images and illustrative films, on motivation and incentives
Week 8	Case studies on leadership and its styles
Week 9	Case studies on work groups
Week 10	Experimental presentations on effective work teams
Week 11	Case studies on communication and its trends
Week 12	Applications and examples, reinforced with images and illustrative films, on work stress
Week 13	Applications and examples, reinforced with images and illustrative films, on job satisfaction
Week 14	Case studies on organizational commitment
Week 15	Final exam preparation

Learning and Teaching Resources

مصادر التعلم والتدريس

	Text	Available in the Library?
Recommended Texts	 ➢ Al-Maghribi, Muhammad Al-Fateh Mahmoud Bashir, (2016), "Organizational Behavior - A Study of Individual and Collective Human Behavior in Business Organizations", Sixth Edition - Dar Al-Janan for Publishing and Distribution, Amman, Jordan. □ McShane, Steven L.& Von Glinow, Mary Ann,(2024), Organizational Behavior : Emerging Knowledge. Global Reality.",10 edition, Published by McGraw Hill LLC. □ Robbins Stephen P.& Judge, Timothy A,(2022), "Essentials of Organizational Behavior", 15th edition, published by Pearson Education. □ MULLINS .LAURIE J. & REES GARY , (2023), "management &oganizational Behavior", 13th edition, published by Pearson Education. 	No

Grading Scheme

	مخطط الدرجات							
Group	Grade	التقدير	Marks (%)	Definition				
	A - Excellent	امتياز	90 - 100	Outstanding Performance				
	B - Very Good	جيد جدا	80 - 89	Above average with some errors				
Success Group (50 - 100)	C - Good	ختر	70 - 79	Sound work with notable errors				
(30 - 100)	D - Satisfactory	منوسط	60 - 69	Fair but with major shortcomings				
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria				
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded				
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required				

Module Information معلومات المادة الدر اسية							
Module Title	F	Financial Analysis التحليل المالي			le Delivery		
Module Type		Core			☐ Theory		
Module Code		FA1501			⊠ Lecture ⊠ Lab		
ECTS Credits		6			☐ Tutorial☐ Practical		
SWL (hr/sem)		150			☐ Fractical ☐ Seminar		
Module Level		UGIII	Semester of Delivery Fi		Five		
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Adil Awed	e-mail	mohan	nmed.adil@uo	alhuda.edu.iq	
Module Leader's A	cad. Title	Assistant Lecturer	Module Leader's Qualification M.S.C		M.S.C.		
Module Tutor Mohammed A		Adil Awed	e-mail mohammed.adil@uoalhuda		alhuda.edu.iq		
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Nu	nber	ber 1.0		

Relation with other Modules					
	العلاقة مع المواد الدراسية الأخرى				
Prerequisite module	None	Semester			
Co-requisites module	None	Semester			

Module	Module Aims, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims أهداف المادة الدر اسية	 Provide students with theoretical and practical skills related to financial management in financial and accounting institutions. Understand financial statements and prepare final accounts, as well as profit and loss accounts. Identify and analyze the most important financial ratios. Understand the disclosure of sources of funds and their uses. Perform horizontal and vertical analysis of financial statements. 					
Module Learning Outcomes نتائج التعلم	Upon completion of the course, students should be able to: 1. Define financial management, its functions, objectives, and financial markets and. 2. Prepare financial statements and final accounts for institutions. 3. Understand and analyze financial ratios. 4. Identify sources and uses of funds. 5. Define a cash flow statement. .5Understand horizontal and vertical analysis.					
Indicative Contents المحتويات الإرشادية	يتضمن المحتوى الإرشادي ما يلي:					

Learning and Teaching Strategies				
	استراتيجيات التعلم والتعليم			
Strataging	يعتمد التقييم على الواجبات ، والامتحان التحريري ، ودراسة الحالة، والندوات، والاختبارات العملية			
Strategies	والاختبارات عبر الإنترنت.			

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem)	59	Structured SWL (h/w)	4		
Unstructured SWL (h/sem)	91 Unstructured SWL (h/w) 6				
Total SWL (h/sem)	150				

Module Evaluation						
	تقييم المادة الدر اسية					
		Time/Nu	Weight (Marks)	Week Due	Relevant Learning	
		mber	Weight (Walks)	Week Due	Outcome	
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10	
assessment	Assignments	2	10% (10)	7, 8	LO # 8	

	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessmen	Total assessment		100% (100 Marks)		

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Financial Analysis Vocabulary:				
Week 2	- Financial Statements:				
Week 3	- Income Statement				
Week 4	- Balance Sheet				
Week 5	- Selecting a Retrospective Comparator				
Week 6	- Financial Ratio Group:				
Week 7	- Financial Ratio Analysis: 1. Liquidity Ratio Analysis 2. Leverage Ratio Analysis				
Week 8	- 3. Activity or Operational Efficiency Ratios				
Week 9	- 4. Operating Profitability Ratios				
Week 10	- 5. Financial Market Indicators				
	- 6. Growth Ratios				
Week 11					
Week 12	- Disclosure of Sources and Uses of Funds				
Week 13	- Cash Flow Statement				
Week 14	- Quality of Analysis Ratios				
Week 15	- Earnings Quality Ratios				

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر **Material Covered** Week 1 Scientific examples of income statement Week 2 Scientific examples of the balance sheet Week 3 Scientific examples of selecting a retrospective comparator Scientific examples of financial ratio analysis, liquidity ratio analysis, and leverage ratio Week 4 analysis Week 5 Scientific examples of activity ratios or operational efficiency Week 6 Scientific examples of financial market indicators and growth ratios Week 7 Scientific examples of revealing the sources and uses of funds Week 8 Scientific examples of revealing cash flows and quality ratios Week 9 Scientific examples of earnings quality ratios

Week 10	Scientific examples of liquidity quality ratios
Week 11	Scientific examples of trend analysis
Week 12	Scientific examples of vertical analysis
Week 13	Scientific examples of horizontal analysis
Week 14	Solving general exercises
Week 15	Test

Learning and Teaching Resources مصادر التعلم والتدريس						
	Text					
Recommen ded Texts	 العامري، محمد علي ، 2015 ، الادارة الحديثة ، الطبعة الرابعة ، عمان ، الاردن. Gitman, Lawrence J, (Principles of Managerial Finance), tenth edition, 2014. Ross-Westerfield-Jaffe (Finance- Corporate Fiance) Corporate Finance, Sixth Edition, 2009. 	No				

Grading Scheme مخطط الدر جات						
Group	Group Grade التقدير Marks (%) Definition			Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
	B - Very Good	جید جدا	80 - 89	Above average with some errors		
Success Group (50 - 100)	C – Good	ختر	70 - 79	Sound work with notable errors		
(30 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
$(0-49)^{-}$	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدر اسية						
Module Title	Programming Packages حزم برمجية			Mod	ule Delivery	
Module Type		Core			☐ Theory	
Module Code		PP1603	PP1603		⊠ Lecture ⊠ Lab	
ECTS Credits		3			□ Tutorial	
SWL (hr/sem)	75				☐ Practical ☐ Seminar	
Module Level		UGIII	Semester of Delivery		Six	
Administering Department		Business Management Techniques	College	HAD		
Module Leader	Salem Badr	Mohammed	e-mail	salm.b@uoalhuda.edu.iq		u.iq
Module Leader	's Acad. Title	Assistant Professor	Module L	eader's	Qualification	Ph.D.
Module Tutor Salem Badr Moha		Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq	
Peer Reviewer Name		Salem Badr Mohammed	e-mail	-mail salm.b@uoalhuda.edu.iq		u.iq
Scientific Committee Approval Date		22 / 7 / 2025	Version Number		1	1.0

Relation with other Modules								
	العلاقة مع المواد الدراسية الأخرى							
Prerequisite module	Prerequisite module MTU1005 Semester Four							
Co-requisites module	None	Semester						

Module Aims, Learning Outcomes and Indicative Contents					
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
1. To explain the fundamental concepts of descriptive statistics. 2. To describe the techniques of sampling to select samples. 3. To represent data via figures and plots. 4. To describe central tendency measures for data. 5. To describe dispersion measures for data points. 6. To explain the correlation among variables. 7. To explain the fundamentals of regression analysis and its concepts.					
Module Learning Outcomes	 Upon completion of the course, students should be able to: Understand the basic concepts of statistics science. Determine the proper sample size for survey studies and researches. Visualize different types of data in more informative plots Summarize data in frequency tables. Summarize data by using central tendency measures. Compute the dispersion in data. Identify the relationships among variables. Compute and measure the effects of one variables on other variables. with comment. 				
Indicative Contents	Indicative content includes the following. 1- Excel Functions, [6 hrs.] 2- The Financial functions, [6 hrs.] 3- Descriptive Statistics, [6 hrs.] 4- Compute central tendency measures with properties, [6 hrs.] 5- Compute dispersion measures with its properties, [10 hrs.] 6- Determine the relationship among variables, [10 hrs.] 7- Compute the regression analysis for dependent and explanatory variables, [11 hrs.]				

Learning and Teaching Strategies						
استراتيجيات التعلم والتعليم						
Strataging	Assessment is based on hand-in assignments, written exam, Case study,					
Strategies Quizzes, seminars, Practical testing and Online testing.						

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem)	Structured SWL (h/sem) 59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	n/sem) 16 Unstructured SWL (h/w) 2				
Total SWL (h/sem)	75				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu	Weight (Marks)	Week Due	Relevant Learning
		mber	vvoigno (iviai iis)	vv con 2 de	Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 11	LO#8
assessment	Seminar	1	10% (10)	13	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)					
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
Week	Material Covered				
Week 1	Learn and use functions in Excel				
Week 2	Learn conditional functions (If, Count-If, Nested If)				
Week 3	Financial functions and their applications in Excel				
Week 4	Statistical functions and their applications in Excel				
Week 5	Learn basic SPSS interfaces				
Week 6	Enter data and control program formats				
Week 7	Calculate indices of central tendency - means and dispersion with interpretation				
Week 8	Calculate correlation coefficient				
Week 9	Calculate regression analysis for a single variable				
Week 10	Calculate multiple regression analysis				
Week 11	Calculate t-test for one sample and two independent and dependent samples				
Week 12	Calculate F for the difference between means and perform graphs				
Week 13	Nonparametric tests				
Week 14	Analysis in AMOS				
Week 15	Preparatory week before the final exam				

Delivery Plan (Weekly Lab. Syllabus)						
المنهاج الاسبوعي للمختبر						
	Material Covered					
Week 1	Practical examples on familiarizing yourself with the basic interfaces of SPSS					
Week 2	Practical examples on entering data and controlling program formats					
Week 3	Practical examples on calculating indices of central tendency - means					
Week 4	Practical examples on calculating measures of dispersion					
Week 5	Practical examples on calculating the correlation coefficient					
Week 6	Practical examples on calculating regression analysis for a single variable					
Week 7	Practical examples on calculating multiple regression analysis					

Learning and Teaching Resources مصادر التعلم والتدريس							
	Text						
Recommended Texts	1-Alan Roberts," EXCEL 2023: The Practical Step-by-Step Manual of Microsoft Excel for Learning Basic and Advanced Features, Formulas, and Charts with Easy and Clear Examples "2023 2- Landau,Sabine and Everitt,Brian S. "A Handbook of Statistical Analyses using SPSS".CRC Press LLC, 2004 - الما الما الما الما الما الما الما الم	No No No					

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	اعبد عبد	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required		

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدراسية **Cost Accounting Principles Module Title Module Delivery** مبادى محاسبة تكاليف Core **Module Type** ☐ Theory **⊠** Lecture **CAP1504 Module Code ⊠** Lab ☐ Tutorial 4 **ECTS Credits** ☐ Practical **⊠** Seminar 100 SWL (hr/sem) **Module Level UGIII Semester of Delivery** Five **Business Administering Department** Management **HAD** College **Techniques** mohammed.omer@uoalhuda.edu.iq **Mohammed Omar Ibrahim Module Leader** e-mail Ph.D. Module Leader's Acad. Title Lecturer **Module Leader's Qualification Module Tutor Mohammed Omar Ibrahim** e-mail mohammed.omer@uoalhuda.edu.iq e-mail Salem Badr salm.b@uoalhuda.edu.iq **Peer Reviewer Name** Mohammed 22 / 7 / 2025 1.0 **Scientific Committee Approval Date Version Number**

Relation with other Modules			
العلاقة مع المواد الدراسية الأخرى			
Prerequisite module	IA1303	Semester	Three
Co-requisites module	None	Semester	

Module Aims, Learning Outcomes and Indicative Contents					
أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims أهداف المادة الدر اسية	 1- Learn the principles of cost accounting and its importance in controlling cost elements and determining product costs. 2- Equip the student with the basic skills necessary to calculate product costs by identifying and listing cost elements such as materials, wages, and expenses. 				
Module Learning Outcomes نتائج التعلم	Upon completion of the course, students should be able to: .1Understand the principles of cost accounting and their importance in controlling cost elements and determining product costs2Perform and implement the basic skills necessary to calculate product costs by identifying and listing cost elements such as materials, wages, and expenses.				
Indicative Contents					
المحتويات الإرشادية					
	Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم					
Strategies	Assessment is based on assignments, written examination, case study, seminars, practical tests and online tests.				

Student Workload (SWL) الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 4						
Unstructured SWL (h/sem) 41 Unstructured SWL (h/w) 3						
Total SWL (h/sem)	100					

Module Evaluation									
	تقييم المادة الدراسية								
	Time/Nu Weight (Marks) Week Due Relevant Learning Outcome								
Quizzes		2	20% (20)	5, 10	LO #1,2,10				
Formative assessment	Assignments	2	10% (10)	7, 8	LO # 8				
assessment	Seminar	1	10% (10)	11	LO # 11				
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12				
assessment	assessment Final Exam 3hr 50% (50) 16 All								
Total assessmen	Total assessment 100% (100 Marks)								

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Definition of cost, definition of cost accounting, cost elements, prime cost, overhead costs, cost steps, cost types, nature of cost, cost classification, cost centers, cost unit, basic documents.				
Week 2	Objectives of cost accounting, the relationship of cost accounting to financial and managerial accounting, and its relationship to operations research.				
Week 3	The position of cost management within the organizational structure, the relationship of cost management to other departments, the administrative organization of cost management and the functions of its employees, and the steps required to establish a costing system.				
Week 4	The concept of cost for measuring the cost of finished production and inventory valuation, cost concepts used for control purposes, cost concepts for planning and decision-making.				
Week 5	The relationship between cost, expense, expenditure, and loss.				
Week 6	Category of cost elements according to: physical classification, functional classification, classification based on their relationship to the product unit, and classification based on their relationship to production volume.				
Week 7	Methods of cost measurement.				
Week 8	A comparison of cost measurement methods.				
Week 9	An explanation of some of the equations used to find the elements of the cost and income statements according to the total and variable methods.				
Week 10	Cost of goods sold flow.				
Week 11	Material cost accounting, the importance of the material component, material purchasing, and the accounting cycle for purchasing cost accounting, material storage, documents, and inventory records.				
Week 12	Material disbursement, pricing, and pricing methods.				
Week 13	The accounting cycle for the cost of disbursed materials.				
Week 14	Material inventory, inventory types, and accounting entries related to the material cost component.				
Week 15	Final Exam				

	Delivery Plan (Weekly Lab. Syllabus)				
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	Practical examples of primary and additional costs, their types, cost centers, and cost units, with examples of how to classify costs and the types of documents used.				
Week 2	Practical examples of the nature of the relationship between cost accounting and other accounting disciplines.				
Week 3	Practical examples of how to organize cost departments and their relationship to the organizational structure of the organization.				
Week 4	Examples of measuring the cost of finished goods and how to measure inventory.				
Week 5	Practical examples of materials, wages, and expenses.				
Week 6	Practical examples of the types of cost classifications.				
Week 7	Practical examples of how to prepare a cost statement using the total method.				
Week 8	Practical examples of how to prepare an income statement using the total method.				
Week 9	Practical examples of how to prepare a cost statement using the variable method.				

XX7 1 10	
Week 10	Practical examples of how to prepare an income statement using the variable method.
Week 11	Practical examples of how to find the elements of the cost and income statements using the
	total and variable methods.
Week 12	Practical examples of the cost of materials, their purchase, and the records and documents
	used.
Week 13	Practical examples on pricing materials used for production.
Week 14	Practical examples on the records and documents used to calculate the cost of materials used.
Week 15	Practical examples on inventory and accounting treatments for inventory differences, and
	accounting entries in the materials cycle in warehouses.

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
	1-Edward J. Van Derbeck, Principles of cost			
	accounting 15 th Edition, 2010.			
	-2Lubna Hashim Noman Al-Ani, Cost Accounting/A			
Recommended Texts	Scientific and Applied Curriculum, First Edition, 2013.	No		
	3- Ali Abdul Rahim, Youssef Al-Adly, Muhammad Ahmad Al-			
	Azma, Fundamentals of Cost and Management			
	Accounting,1999			

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Success Group (50 - 100)	C - Good	ختر	70 - 79	Sound work with notable errors	
(30 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدر اسية							
Module Title			Modu	le Delivery			
Module Type		Core			☐ Theory		
Module Code		CA1604			⊠ Lecture ⊠ Lab		
ECTS Credits		3			☐ Tutorial ☐ Practical		
SWL (hr/sem)		75			☐ Practical ☐ Seminar		
Module Level		UGIII	Semester of	Delivery Six			
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Omar Ibrahim	e-mail	mohammed.omer@uoalhuda.e		alhuda.edu.iq	
Module Leader's A	cad. Title	Lecturer	Module Lea	der's Qua	alification	Ph.D.	
Module Tutor	Mohammed Omar Ibrahim		e-mail	mohammed.omer@uoalhuda.edu		alhuda.edu.iq	
Peer Reviewer Name Salem Badr Mohammed			e-mail	salm.b	@uoalhuda.edu	.iq	
Scientific Committe	ee Approval Date	22 / 7 / 2025	Version Nur	nber		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module CAP1504 Semester Five						
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents					
أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
	1- Providing students with the basic concepts of labor costs and overhead				
Madula Aima	costs and related problems.				
Module Aims أهداف المادة الدر اسية	-2Providing students with the basic skills necessary to calculate labor costs				
	and indirect manufacturing costs, as well as the most important methods				
	used to measure these two components.				
	Upon completion of the chapter, students should be able to:				
Module Learning Outcomes	1. Deal with labor costs and overhead costs and related problems.				
نتائج التعلم	2. Calculate labor costs and indirect manufacturing costs and the most				
(&	important methods used to measure these two components.				
Indicative Contents					
marcauve Contents المحتويات الإرشادية					
المحتويات الإرسادية					
	Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم					
C44*	Assessment is based on assignments, written examination, case study,				
Strategies	seminars, practical tests and online tests.				

Student Workload (SWL) الحمل الدر اسي للطالب						
Structured SWL (h/sem) 45 Structured SWL (h/w) 3						
Unstructured SWL (h/sem) 30 Unstructured SWL (h/w) 2						
Total SWL (h/sem)	75					

Module Evaluation								
تقييم المادة الدراسية								
	Time/Nu Weight (Moules) Week Due Relevant Learning							
		mber	Weight (Marks)	Week Due	Outcome			
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10			
assessment	Assignments	2	10% (10)	7, 8	LO # 8			
assessment	Seminar	1	10% (10)	11	LO # 11			
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12			
assessment	Final Exam	3hr	50% (50)	16	All			
Total assessme	Total assessment 100% (100 Marks)							

Delivery Plan (Weekly Syllabus)						
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
	Material Covered					
Week 1	The importance of the labor element in costing, the role of personnel management in controlling the labor element.					
Week 2	The most important methods used in wage payment.					
Week 3	Methods of classifying and measuring labor costs.					
Week 4	In-kind benefits associated with the labor element.					
Week 5	The documentary cycle for controlling and accounting for labor costs.					
Week 6	Accounting problems related to the labor cost element.					
Week 7	Clarifying accounting entries for the wage element.					
Week 8	Methods for calculating incentive bonuses for employees.					
Week 9	Expenses for services provided by others, depreciation installments for fixed assets, accounting entries for expenses.					
Week 10	The concept of indirect manufacturing costs. How to identify and determine the elements of indirect manufacturing costs.					
Week 11	Distributing indirect manufacturing costs to the cost centers that benefit from them.					
Week 12	Redistributing indirect manufacturing costs from service centers to production centers.					
Week 13	Charging the costs of production centers to production units.					
Week 14	Direct and indirect marketing costs, their classification, and their allocation to units sold, and administrative and financial service costs.					
Week 15	Preparing for the final exam					

Delivery Plan (Weekly Lab. Syllabus)				
	المنهاج الاسبوعي للمختبر			
	Material Covered			
Week 1	Practical examples of job cost types.			
Week 2	Practical examples of methods used in wage payment.			
Week 3	Practical examples of measuring job cost.			
Week 4	Practical examples of the documentation and accounting cycle for job costing.			
Week 5	Practical examples of entries related to some accounting problems related to the labor			
Week 6	Practical examples of how to calculate overtime costs and bonuses.			
Week 7	Practical examples of calculating wage details, including holidays, vacations, and lost time (normal and abnormal).			
Week 8	Practical examples of recording accounting entries for wages.			
Week 9	Practical examples of expenses for services provided by others and depreciation.			
Week 10	Practical examples of calculating incentive bonuses according to the Halsey method.			
Week 11	Practical examples of calculating incentive bonuses according to the Rowan method.			
Week 12	Practical examples of determining indirect cost elements.			
Week 13	Practical examples of distributing indirect manufacturing costs to the centers that benefit			
Week 14	Practical examples of how to redistribute service center costs to production centers according			
	to established methods.			
Week 15	Practical examples of marketing costs and how to identify, account for, and allocate them to			
	cost centers.			

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	1-Edward J. Van Derbeck, Principles of cost accounting 15 th Edition, 2010. -2 Lubna Hashim Noman Al-Ani, Cost Accounting/A Scientific and Applied Curriculum, First Edition, 2013. 3- Ali Abdul Rahim, Youssef Al-Adly, Muhammad Ahmad Al-Azma, Fundamentals of Cost and Management Accounting, 1999	No		

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Success Group (50 - 100)	C - Good	नेंन	70 - 79	Sound work with notable errors		
(20 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدر اسية						
Module Title	Or	Module Delivery				
Module Type		Core		☐ Theory		
Module Code		OT1502			⊠ Lecture ⊠ Lab	
ECTS Credits	6				☐ Tutorial ☐ Practical	
SWL (hr/sem)		150		⊠ Seminar		
Module Level		UGI	Semester of	Delivery Five		
Administering Dep	artment	Business Management Techniques	College	HAD		
Module Leader	Mohammed Hamad	Abdel Fattah	e-mail	mohmmed.abdf@uoalhuda.edu.iq		alhuda.edu.iq
Module Leader's A	cad. Title	Assistant Lecturer	Module Lea	der's Qua	alification	M.S.C.
Module Tutor	Mohammed Hamad	Abdel Fattah	e-mail	mohmmed.abdf@uoalhuda.edu.iq		
Peer Reviewer Nam	ne	Salem Badr Mohamme	e-mail	salm.b@uoalhuda.edu.iq		u.iq
Scientific Committe	Scientific Committee Approval Date 22/7/2025 Version Number 1.0			1.0		

Relation with other Modules						
	العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	None	Semester				
Co-requisites module	None	Semester				

Module Aims, Learning	Outcomes and Indicative Contents
-----------------------	---

أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية

- 1. Understand the concept of the organization, its characteristics, reasons for its existence, and types, and explain the various approaches that explain it.
- 2. Understand organizational theory and the ability to interpret it from multiple intellectual perspectives.
- **3.** Describe the organizational environment, both internal and external, from multiple perspectives. Also, be able to analyze its elements, interactions, and impact on organizations, and how the organization responds to these interactions and impacts.

Module Aims أهداف المادة الدر اسبة

- **4.** Understand the concept of organizational effectiveness and the intellectual approaches it addresses, and be able to measure it and how to achieve the highest possible effectiveness in practice.
- 5. How to design an organization in a way that achieves balance, harmony, and integration among all roles, departments, and levels, enabling it to achieve the highest possible effectiveness and efficiency through optimal response to its external environment and the highest possible value.
- **6.** Compare different organizational structures and highlight the advantages and disadvantages of each type, enabling leaders to choose the appropriate structure for the organization in question in practice.
- 7. Identify all the various factors influencing the design of organizational structures and the impact of each of these factors on organizational design and change.

Module Learning Outcomes نتائج التعلم

Upon completion of the course, students should be able to:

- 1. Understand the most important foundations, principles, concepts, and theoretical foundations related to organizational theory.
- 2. Use critical thinking to address controversial issues related to organizational theories.
- 3. Master the skill of identifying the organizational environment and the theoretical foundations that address this environment. They should also understand the administrative approaches that address organizational design, the prevailing organizational structures, their characteristics and specifications, and the factors that influence organizational design.
- 4. Measure organizational effectiveness from various perspectives and identify the factors that influence this effectiveness across all elements of the system (inputs, processes, outputs).
- 5. Manage change and manage conflict in organizations.

Indicative Contents المحتويات الإرشادية The guiding content includes the following:

The concept of the organization and organizational theory (the nature of the organization, the various approaches addressed by the types of organizations, the reasons for their formation, the roles they play in the business environment, and the challenges facing business organizations) [hrs5]

What is organizational theory, its components, the reasons for studying it, the approaches that have addressed its study, and the intellectual contributions to its development (traditional, humanistic, behavioral, and contemporary theories). [5 hrs] Organizational Design and Its Explanatory Models) [5 hrs]

Organizational Design and Its Explanatory Models) [5 hrs]

Organizational Structure and Its Dimensions (Complexity, Formality, Centralization) [5 Situational Factors Influencing the Dimensions of the Organizational Structure (Environment, Strategy) [5 hrs]

Situational Factors Influencing the Dimensions of the Organizational Structure (Size, Technology) [5 hrs]

Organizational Environment and Stakeholders (Concept, Components, Environmental Uncertainty, Its Elements, Sources, and How to Manage It, Stakeholders and How to Organizational Life Cycle (Concept, Importance, and Models) [5 hrs]

Organizational Effectiveness (Concept, Importance, and Approaches (The Approach of Competitive Goals and Values, and Multiple Stakeholders) and How to Measure It) [4 Organizational Culture (Concept, Importance, Characteristics, Types, Sources, and Mechanisms for Creating, Managing, and Maintaining It) [4 hrs].

Learning and Teaching Strategies

استراتيجيات التعلم والتعليم

Strategies

يعتمد التقييم على الواجبات، الامتحان التحريري، دراسة الحالة، الندوات، والاختبارات العملية والاختبارات العملية

Student Workload (SWL)					
الحمل الدر اسي للطالب					
Structured SWL (h/sem)	59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	91 Unstructured SWL (h/w) 6				
Total SWL (h/sem)	150				

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

202

Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد			
	Material Covered			
Week 1	The Organization: Concept, Characteristics, Elements, Types, and Main Challenges			
Week 2	Organizational Theory: Concept, Reasons for Studying It, Approaches Addressed, Components, Evolution of Organizational Thought			
Week 3	Organizational Design: Concept, Design of Organizational Structures, and Their Characteristics			
Week 4	Types and Dimensions of Organizational Structures			
Week 5	Situational Factors Influencing the Dimensions of the Organizational Structure (Environment, Strategy)			
Week 6	Situational Factors Influencing the Dimensions of the Organizational Structure (Size, Technology)			
Week 7	The Organization's Environment and Stakeholders: Concept, Components, Environmental Uncertainty, Its Elements and Sources, and How to Manage the Organization in Cases of Environmental Uncertainty, Stakeholders, and How to Deal with Them			
Week 8	The Organizational Life Cycle: Concept, Importance, Models			
Week 9	Organizational Effectiveness: Concept, Importance, Approaches, and How to Measure It			
Week 10	Organizational Culture: Concept, Importance, Characteristics, Types, Sources, Mechanisms for Creating, Managing, and Maintaining Culture			
Week 11	Organizational Change: Concept, Causes, Areas, Reasons for Resistance to Change, and How to Manage It			
Week 12	Organizational Innovation: Concept, Characteristics, Types, Sources, and Stages Organizational Power: Concept, Models, and Approaches, and Ways to Improve It in the Organization			
Week 13	Organizational Conflict: Concept, Levels, Types, Causes, and How to Manage It			
Week 14	Preparing for the Final Exam			
Week 15	The Organization: Concept, Characteristics, Elements, Types, and Main Challenges			

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر **Material Covered** Case studies on organizations and their characteristics Week 1 Introductory illustrative films on the development of organizational thought Week 2 Case studies on organizational design Week 3 Case studies on the types and dimensions of organizational structures Week 4 Training session on situational factors affecting the dimensions of organizational structure Week 5 Case studies on the organizational environment and its components Week 6 Case studies on the life cycle of organizations Week 7 Week 8 Case studies on organizational effectiveness Week 9 Applications and examples supported by images and illustrative films on organizational culture Week 10 Case studies on organizational culture Week 11 Case studies on organizational change Week 12 Case studies on organizational creativity Week 13 Presenting experiences on power and authority and their exercise in organizations Week 14 Case studies on organizational conflict Week 15 Preparing for the final exam

	Learning and Teaching Resources	
	مصادر التعلم والتدريس	
	Text	Available in the Library?
	□ القريوتي، محمد قاسم، (2019)، نظرية المنظمة والتنظيم، دار وائل للنشر والتوزيع، عمان، الاردن.	
	 □ الخفاجي نعمة عباس،والغالبي طاهر محد، (2018)،نظرية المنظمة : مدخل التصميم،مجموعة اليازوري العلمية للنشر والتوزيع،عمان، الاردن. □ العنزي،سعد علي حمود ، (2017)، نظرية المنظمة والسلوك التنظيمي ، 	
	مكتبة السيسبان ، بغداد – العراق العنزي، سعد علي حمود ،(2015)، نظرية المنظمة (مفاهيم – مداخل-عمليات) مكتبة السيسبان ، بغداد – العراق	
Recommended Texts	المرهضي ، سنان غالب، (2013) ، نظرية المنظمة ،مركز جامعة العلوم والتكنولوجيا للكتاب الجامعي، صنعاء − اليمن .	No
	□ الشماع ،خليل محمد ،و حمود ،خضير كاظم ، (2007)، نظرية المنظمة، دار الميسرة للنشر والتوزيع، عمان، الاردن.	
	 □ Daft ,Richard , (2021) ," Organization Theory & Design " , 3 th edition ,printed in the south – western collage ,publishing ,New York ,U.S.A. □ Daft ,Richard , Murphy, Jonathan &Willmott , Hugh (2020) ," Organization Theory & Design :An International Perspective " , 4edition 	

Grading Scheme مخطط الدر جات								
Group	Group Grade التقدير Marks (%) Definition							
	A - Excellent	امتياز	90 - 100	Outstanding Performance				
	B - Very Good	جيد جدا	80 - 89	Above average with some errors				
Success Group (50 - 100)	C – Good	ختر	70 - 79	Sound work with notable errors				
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings				
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria				
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded				
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required				

,printed in the south – western collage ,publishing ,New York ,U.S.A.

Course description

First 4

Module Information							
Module Title	I		Mod	ule Delivery			
Module Type		Basic			⊠ Theory		
Module Code		MTU1008			☐ Lecture☐ Lab		
ECTS Credits		2			☐ Tutorial		
SWL (hr/sem)			☐ Practical ☒ Seminar				
Module Level		GUIV	Semester of Delivery		Eight		
Administering I	Department	Business Management Techniques	College	HAD			
Module Leader	Mohammed	Abdul Mahal	e-mail	mohmmed.abdm@uoalhuda.edu.i		oalhuda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module L	Module Leader's Qualification M.S.C.		M.S.C.	
Module Tutor	None		e-mail	E-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		u.iq		
Scientific Committee Approval Date		22/7/2025	Version Number	1.0		1.0	

Relation with other Modules							
العلاقة مع المواد الدراسية الأخرى							
Prerequisite module	Prerequisite module None Semester						
Co-requisites module	Co-requisites module None Semester						

Module Aims, Learning Outcomes and Indicative Contents						
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية					
Module Aims	1- Introducing students to professional ethics and providing them with professional ethical rules that reinforce their commitment to them. 2-Enabling students to employ ethical skills and values in administrative behavior at all levels.					
Module Learning Outcomes	 Enabling students to recognize professional ethics and practices that enhance commitment to the profession. Understanding events and dealing with and resolving problems in accordance with the code of administrative and professional conduct. Thinking professionally and enhancing effective oversight within the professional framework. 					
Indicative Contents	 Ethical Behavior [9 hours] Code of Professional Conduct [9 hours] Professional Analysis of the Work Environment [12 hours] 4Ethical Analysis of the Work Environment [6 hours] 					

Learning and Teaching Strategies						
استراتيجيات التعلم والتعليم						
	1. Lectures, homework, case studies, discussion groups, and role-playing.					
	2. Develop analytical and creative thinking skills.					
Strategies	.3Develop persuasion and negotiation skills, leadership and influence skills,					
	and teamwork skills.					

Student Workload (SWL)							
الحمل الدراسي للطالب Structured SWL (h/sem) 45 Structured SWL (h/w) 3							
Unstructured SWL (h/sem) 5 Unstructured SWL (h/w) -							
Total SWL (h/sem)	50						

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	3,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)							
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد						
	Material Covered						
Week 1	The concept of ethics, its origins, and general rules of ethics						
Week 2	Sources of ethics and the importance of ethics for the individual and society						
Week 3	Work and profession						
Week 4	Professional ethics						
Week 5	Values and professional ethics: honesty, truthfulness						
Week 6	Professional ethics: justice, good conduct, and mastery of work						
Week 7	Patterns of unethical professional behavior: administrative corruption						
Week 8	Bribery and fraud						
Week 9	Means and methods for instilling professional ethical values: methods and levels						
Week 10	The ethical code and how to promote ethical behavior at work						
Week 11	Management ethics, its importance, and the ethics that must be followed						
Week 12	Unacceptable patterns of ethical behavior and factors influencing ethical administrative behavior						
Week 13	Professional behavior for administrative leaders, employees, and coworkers						
Week 14	Employee duties, rights, penalties, and professional ethics for managers and administrative employees						
Week 15	Preparing for the final exam						

	Delivery Plan (Weekly Lab. Syllabus)						
	المنهاج الاسبوعي للمختبر						
	Material Covered						
Week 1	Practical examples on the concept of ethics, its origins, and general rules of ethics						
Week 2	Practical examples on the sources of ethics and the importance of ethics for the individual and society						
Week 3	Practical examples on work and profession						
Week 4	Practical examples on professional ethics						
Week 5	Practical examples on values and professional ethics: honesty, truthfulness						
Week 6	Practical examples on professional ethics: justice, good treatment, and mastery of work						
Week 7	Practical examples on patterns of unethical professional behavior: administrative corruption						

Learning and Teaching Resources مصادر التعلم والتدريس						
	Text	Available in the Library?				
Recommended Texts	1- Professional Ethics for Technical Specialties (Engineering, Medicine, Administration, Agriculture, Applied Arts, and Technical Trainer Preparation) -2Dr. Hussein Harim, Organizational Behavior - Individual and Group Behavior in Business Organizations, 2004.	No				

Grading Scheme مخطط الدر جات							
Group	Grade التقدير Marks (%) Definition						
	A - Excellent	امتياز	90 - 100	Outstanding Performance			
Success	B - Very Good	اعبد عيم	80 - 89	Above average with some errors			
Group	C - Good	ختر	70 - 79	Sound work with notable errors			
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings			
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria			
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded			
	F – Fail	راسب	(0-44)	Considerable amount of work required			

Module Information معلومات المادة الدر اسية							
Module Title	Strategic Management			Module Delivery			
Module Type		Core		⊠ Theory			
Module Code		SM1702			⊠ Lecture □ Lab		
ECTS Credits		8.00			☐ Tutorial		
SWL (hr/sem)			☐ Practical ☐ Seminar				
Module Level		UGIV	Semester of Delivery		ery	Seven	
Administering I	Administering Department		College	HAD			
Module Leader	Mohammed Hamad	Abdel Fattah	e-mail	mohmmed.abdf@uoalhuda.edu.iq		huda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module L	eader's	Qualification	M.S.C	
Module Tutor	Module Tutor None		e-mail	E-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		<u>iq</u>		
Scientific Comn Approval Date	Scientific Committee Approval Date		Version Number	1.0			

Relation with other Modules				
العلاقة مع المواد الدراسية الأخرى				
Prerequisite module OB1601 السلوك التنظيمي Semester Six				
Co-requisites module	None	Semester		

Module	e Aims, Learning Outcomes and Indicative Contents أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية
Module Aims	Introducing the student to the principles, foundations, concepts, and terminology of strategic management according to a main model consisting of five axes (strategic direction, strategic analysis, formulation, implementation, strategic control, and evaluation).
Module Learning Outcomes	 Enabling students to deal with the challenges of the contemporary business environment. Enhancing students' capabilities in achieving strategic responses to business challenges. Avoiding improvisation and adopting a structured approach to achieving long-term goals. Providing students with knowledge of how to develop strategic options that contribute to achieving competitive advantage and leadership. Understanding strategic formulation processes and developing students' capabilities to develop strategic options. Understanding strategic oversight and methods for enhancing effective oversight work.
Indicative Contents 1. Strategic Management Concepts [9 hours] 2. Strategic Direction [9 hours] 3. Strategic Analysis of the External Environment [12 hours] 4.4Strategic Analysis of the Internal Environment [6 hours]	

Learning and Teaching Strategies				
استر اتيجيات التعلم والتعليم				
	1. Lectures, homework, case studies, discussion groups, and role-playing.			
Strategies	2. Develop analytical and creative thinking skills.			
	3. Develop persuasion and negotiation skills, leadership and influence skills,			
	and teamwork skills.			

Student Workload (SWL)						
الحمل الدراسي للطالب						
Structured SWL (h/sem)	ed SWL (h/sem) 73 Structured SWL (h/w) 4					
Unstructured SWL (h/sem)	127 Unstructured SWL (h/w) 6					
Total SWL (h/sem)	200					

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
T	Quizzes	2	20% (20)	3,5,6,10	LO #1,2,10
Formative assessment	Assignments	2	10% (10)	7, 8	LO # 8
ussessiieii	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

	Delivery Plan (Weekly Syllabus)
	Material Covered
Week 1	Strategic Management: General Concepts and Concept of Strategic Management - Concept of Management - Concept of Strategy - Concept of Strategic Management - Stages of Development of Strategic Management Studies and Business Policies
Week 2	The Importance of Strategic Management in Business - Strategic Management and Strategic Planning - Components of Strategic Management - Levels of Strategic Management - Principles and Foundations of Strategic Management.
Week 3	Strategic Management Models - Contents of Strategic Management Studies - The Strategic Management Process - The Main Model Adopted (Guidance - Analysis - Formulation - Implementation - Control - Monitoring and Evaluation).
Week 4	Strategic Orientation - Vision: Characteristics - Rationale.
Week 5	Message: Understanding - Content - Characteristics and Importance - Justifications.
Week 6	Objectives: Concept - Characteristics - Justifications - Mechanisms for Formulating Goals and Objectives.
Week 7	Environmental Analysis: Concept of the Environment - Environmental Classification - Classification. Environmental Ambiguity: Concept - Classification - Causes of Ambiguity.
Week 8	External Environment Analysis - General Analysis Cycle (Pest): Political - Economic - Insurance - Social - Teachers - Agents.
Week 9	Analysis of Legislative and Legal Factors - Analysis of Cultural and Educational Factors - Analysis of Financial Factors.
Week 10	- Analysis of the external environment - Competitors - Analysis: Competitors in the industry, new entrants, substitute products, bargaining power of buyers, bargaining power of suppliers
Week 11	- Analysis of the internal environment Analysis of organizational culture - Concept of organizational culture - Elements of organizational culture - Forms of culture
Week 12	Organizational culture fabric, intellectual system, language, power structures, routines,
Week 13	Organizational structure analysis: Concept of organizational structure, organizational structure, organizational structure. Dimensions, design methods - Types of organizational structure - Factors influencing organizational design.
Week 14	Resource and capability analysis - Concept of resources - Types of capabilities (competitive advantage (efficiency), quality, speed, cost).

	Delivery Plan (Weekly Lab. Syllabus)			
	المنهاج الاسبوعي للمختبر			
	Material Covered			
Week 1				
Week 2				
Week 3				
Week 4				
Week 5				

Learning and Teaching Resources مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommended Texts	 Zakaria Mutlaq Al-Douri (2009) "Strategic Management: Concepts and Case Studies," Amman, Jordan. Willen and Hanker (2015) "Strategic Management," International House for Publishing and Distribution, Beirut, Lebanon. 	yea		

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Group	C - Good	ختر	70 - 79	Sound work with notable errors	
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required	

	Module Information معلومات المادة الدراسية					
Module Title	Operations management		ent	Modu	ile Delivery	
Module Type		Core			☐ Theory	
Module Code		OM1701			⊠ Lecture ⊠ Lab	
ECTS Credits		7			☐ Tutorial ☐ Practical	
SWL (hr/sem)		175			□ Fractical ☑ Seminar	
Module Level	evel UGIV		Semester of Delivery Seve		Seven	
Administering Department		Business Management Techniques	College		HAD	
Module Leader Salem Badr Mohammed		Mohammed	e-mail	salm.b	@uoalhuda.ed	u.iq
Module Leader's Acad. Title Assistant Professor		Module Leader's Qualification Ph.D.		Ph.D.		
Module Tutor Salem Badr Mohammed		e-mail salm.b@uoalhuda.edu.iq		u.iq		
Peer Reviewer Nam	ne	Salem Badr Mohammed	e-mail	mail salm.b@uoalhuda.edu.iq		u.iq
Scientific Committe	ee Approval Date	22 / 7 / 2025	Version Nur	nber		1.0

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module None Semester					
Co-requisites module	Co-requisites module None Semester				

Modul	e Aims, Learning Outcomes and Indicative Contents
	أهداف المادة الدر اسية ونتائج التعلم والمحتويات الإرشادية
Module Aims أهداف المادة الدر اسية	 Providing the student with theoretical and practical skills related to operations management in industrial and service organizations. Making decisions related to the organization's production activities. Define operations strategy and competitive advantages. Identify operations decisions and classify them into design and operational decisions. Identify quantitative methods in the fields of demand forecasting, site selection, capacity planning, aggregate production planning, and operational scheduling.
Module Learning Outcomes نتائج التعلم	Upon completion of the chapter, students should be able to: 1. Define operations management and differentiate between a product and a service. 2. Define operations strategy and identify competitive advantages. 3. Classify operations decisions into design and operational decisions. 4. Forecast demand using quantitative methods. 5. Identify site selection factors and compare multiple locations. 5. Calculate production capacity and identify capacity types and strategies. 6. Develop an overall production plan. 7. Calculate scheduling rules.
Indicative Contents المحتويات الإرشادية	The guiding content includes: The concept of production and operations (what production and operations are, the difference between a product and a service, and what operations management is) [6 hrs] Defining operations strategy, classifying operations decisions, competitive advantages, and their types. [6 hrs] Demand Forecasting (Definition of Demand Forecasting, its Types, and Steps and Elements of Demand Forecasting) [6 hrs] Demand Forecasting Methods (Quantitative, Qualitative, and Time Series Demand Forecasting Using Quantitative Demand Forecasting Methods [6 hrs] Site Definition and Identifying Factors Influencing Site Selection [6 hrs] Quantitative Methods in Site Selection (Center of Gravity, Weights Method, Break-Even Analysis [3 hrs]). Energy Planning (Energy Definition, Energy Types, and Energy Measures) [6 hrs] Energy Strategies and Machine Counting [6 hrs] Total Production Planning (Concept, Elements of Total, and Alternatives to Total Production Planning Strategies (Tracking Strategy, Settlement Strategy, Mixed Strategy) [6 hrs] Operational Scheduling (Concept of Scheduling, Objectives, and Benefits of Scheduling Types) [4 hrs]. The four scheduling rules and the critical ratio [6 hrs].

Learning and Teaching Strategies				
استراتيجيات التعلم والتعليم				
G44*	Assessment is based on assignments, written examination, case study,			
Strategies	seminars, practical tests and online tests.			

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem) 73 Structured SWL (h/w) 5					
Unstructured SWL (h/sem)	ctured SWL (h/sem) 102 Unstructured SWL (h/w) 7				
Total SWL (h/sem)	175				

Module Evaluation						
تقييم المادة الدراسية						
	Time/Nu Weight (Marks) Week Due Relevant Learning					
		mber	Weight (Marks)	Week Due	Outcome	
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10	
assessment	Assignments	2	10% (10)	7, 8	LO#8	
assessment	Seminar	1	10% (10)	11	LO # 11	
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12	
assessment	Final Exam	3hr	50% (50)	16	All	
Total assessmen	Total assessment 100% (100 Marks)					

	Delivery Plan (Weekly Syllabus)		
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد		
	Material Covered		
Week 1	Introduction to Production and Operations Management		
Week 2	- The Concept of Operations Management		
Week 3	- The Concept and Elements of a Production System		
Week 4	Operations Strategy, Operations Decisions, Competitive Priorities, and Identification of Their Types		
Week 5	- Graphical Analysis of Demand Elements		
Week 6	- Solving Examples of Quantitative Demand Forecasting Methods Using Quantitative Data		
Week 7	- Demand Forecasting Methods, Time Series Methods		
Week 8	- Causal Methods		

Week 9	Location
Week 10	- The Concept and Factors Influencing Site Selection
Week 11	- Quantitative Methods in Site Selection: Factors: Weights Method
Week 12	- Break-Even Analysis
Week 13	- The Concept of Energy
Week 14	- The Concept of Energy
Week 15	- Types of Energy

Delivery Plan (Weekly Lab. Syllabus)

المنهاج الاسبوعي للمختبر

	المنهاج الاسبوعي للمختبر
	Material Covered
Week 1	Providing some examples of the elements of a production system
Week 2	Determining the difference between a good and a service
Week 3	Classifying operational decisions
Week 4	Presenting examples of competitive advantages
Week 5	Demand forecasting
Week 6	- Mapping demand components
Week 7	- Examples and case studies of seasonal effects on demand
Week 8	- Solving examples of time series forecasting methods
Week 9	- Solving examples of correlation and regression methods
Week 10	Location
Week 11	- Case studies of site selection by local and international companies
Week 12	- Solving examples of the weighted weighting method
Week 13	- Solving examples of the break-even analysis method
Week 14	Energy
Week 15	- Examples of energy measures

Learning and Teaching Resources

مصادر التعلم والتدريس

	Text	Available in the
Recommen ded Texts	 1. Mohsen, Abdul Karim and Al-Najjar, Sabah Majeed, 2012, Production and Operations Management, Fourth Edition, Amman, Jordan. 2. HEIZER, J A Y, RENDER, B A R RY, and C huck, Munson, 2020, OPERATION S MANAGEMENT Sustainability and Supply Chain Management, 13th ed, Pearson Education Limited, USA 3. KRAJEWSKI, Lee J, RITZMAN, LARRY P and. MALHOTRA, MANOJ K, 2013, Operations Management PROCESSES AND SUPPLY CHAINS GLOBAL, 10th ed, USA. 4. Stevenson, William, J, 2018 Operations Management, 13th ed, McGraw-Hill Education, New York. 	Library?

Grading Scheme مخطط الدرجات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
	B - Very Good	جید جدا	80 - 89	Above average with some errors	
Success Group (50 - 100)	C –Good	ختر	70 - 79	Sound work with notable errors	
(20 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
$(0-49)^{-1}$	F – Fail	راسب	(0-44)	Considerable amount of work required	

Module Information معلومات المادة الدراسية							
Module Title	St	5	Mod	ule Delivery			
Module Type		Core			⊠ Theory		
Module Code		ST1802			⊠ Lecture □ Lab		
ECTS Credits		8			□ Lab □ Tutorial □ Practical □ Seminar		
SWL (hr/sem)		200					
Module Level		GUIV	Semester o	Semester of Delivery Eig		Eight	
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed Hamad	Abdel Fattah	e-mail	mohmi	med.abdf@uoal	huda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module Leader's Qualification M.S.C		M.S.C		
Module Tutor None		e-mail		E-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b	@uoalhuda.edu	iq	
Scientific Committee Approval Date		22/7/2025	Version Number			1.0	

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	None	Semester			
Co-requisites module None Semester					

Module Aims, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
Module Aims	This course explains the terms of strategic thinking according to a main model consisting of five axes (strategic direction, strategic analysis, formulation, implementation, strategic control and evaluation).			
Module Learning Outcomes	 Enabling students to simulate field reality by studying, analyzing, and interpreting administrative cases, and diagnosing their causes and similar outcomes. Understanding strategic formulation processes and developing students' abilities to develop strategic options. 3Understanding strategic thinking and methods for enhancing effective oversight work. 			
Indicative Contents	 Strategic Management Concepts [9 hrs] Strategic Direction [9 hrs] Strategic Analysis of the External Environment [12 hrs] Strategic Analysis of the Internal Environment [6 hrs] 			

Learning and Teaching Strategies				
	استر اتيجيات التعلم والتعليم			
Strategies	 Lectures, homework, case studies, discussion groups, and role-playing. Develop analytical and creative thinking skills. Develop persuasion and negotiation skills, leadership and influence skills, and teamwork skills. 			

Student Workload (SWL) الحمل الدر اسي للطالب						
Structured SWL (h/sem) 73 Structured SWL (h/w) 4						
Unstructured SWL (h/sem)	127 Unstructured SWL (h/w) 7					
Total SWL (h/sem)	200					

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	3,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO#8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	The Concept of Strategic Thinking - Its Benefits - Advantages - Methods				
Week 2	The Stage of the Strategic Options Preparation Process (Developing Alternatives - Evaluating Alternatives - Selecting the Best Alternative)				
Week 3	Classification of Strategic Options				
Week 4	Strategic Options at the Organizational Level				
Week 5	Growth or Expansion Strategies				
Week 6	Stabilization Strategies				
Week 7	Contraction (Decline) Strategies				
Week 8	Combined Strategies				
Week 9	- Strategic Options at the Business Unit Level				
Week 10	- Low Cost Leadership Strategy				
Week 11	- Strategic Options at the Business Unit Level				
Week 12	- Differentiation Strategy				
Week 13	Strategy Implementation				
Week 14	- The Concept of Strategic Implementation and Its Importance				
Week 15	Preparatory week before the Final Exam				

Delivery Plan (Weekly Lab. Syllabus) المنهاج الاسبوعي للمختبر				
	Material Covered			
Week 1				
Week 2				
Week 3				
Week 4				
Week 5				
Week 6				
Week 7				

Learning and Teaching Resources						
	مصادر التعلم والتدريس					
Text Availa						
	the Library?					
Recommended	Olson, A. K., & Simerson, B. K. (2015). Leading with					
Texts	strategic thinking. John Wiley & Sons, Inc.	no				

Grading Scheme مخطط الدرجات						
Group	roup Grade التقدير Marks (%) Definition					
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	اعبد عبد	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information							
معلومات المادة الدراسية							
Module Title	Application Packages تطبیقات جاهزة			Mod	Module Delivery		
Module Type		Core			☐ Theory		
Module Code		AP1804			⊠ Lecture ⊠ Lab		
ECTS Credits		6			☐ Tutorial		
SWL (hr/sem)				□ Practical□ Seminar			
Module Level	GUIV		Semester o	of Delivery		Eight	
Administering I	Department	Business Management Techniques	College	HAD			
Module Leader	Maamoun Sa	alam	e-mail	maam	maamoun.a@uoalhuda.edu.iq		
Module Leader	's Acad. Title	Assistant Lecturer	Module Lo	odule Leader's Qualification M.S.C		M.S.C	
Module Tutor	le Tutor Maamoun Salam		e-mail	maamoun.a@uoalhuda.edu.iq		uda.edu.iq	
Peer Reviewer Name Salem Badr Mohammed		e-mail	salm.b	salm.b@uoalhuda.edu.iq			
Scientific Committee Approval Date 22 / 7 / 2025		22 / 7 / 2025	Version Number	1.0		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module PP1603 Semester Six						
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents					
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
Module Aims	 General objective: To teach students about the concept databases, their uses, applications, and providing them with the basics of the Access database management program. Specific objective: To provide students with basic knowledge of the subject, present theoretical examples, and apply them practically so that they can learn the methods to create tables in Access 2016 and deal with all lists. 				
Module Learning Outcomes	Upon completion of the course, students should be able to learn the basics of Access -2016 and how to :- 1. Create and manage databases. 2. Create spreadsheets. 3. Data storage and retrieval. 4. Data analysis. 5. Automate tasks. 6. Create forms and reports.				
Indicative Contents	 Indicative content includes the following. This unit is for fourth-year students in the Total Quality Management Techniques Department. It introduces Database definition, database management systems, and database components. [3]. This unit is for fourth-year students in the Total Quality Management Techniques Department to the Operating Access, the database screen, creating a new database, and opening an existing database. [6]. This unit is for fourth-year students in the Total Quality Management Techniques Department to Access menus: A comprehensive overview of menus. Using Access Help. [3]. This unit is for fourth-year students in the Total Quality Management Techniques Department to Building a database, creating tables. Using the toolbar, changing the table design, resizing and resizing fields, swapping and reordering fields, and deleting fields. [6]. This unit is for fourth-year students in the Total Quality Management Techniques Department to defining a table's primary key, storing and preserving the table design, entering data into tables, and exiting the system. [12]. This unit is for fourth-year students in the Total Quality Management Techniques Department. Searching for table information, creating multiple tables in a database, designing and building relationships, building relationships between tables, and creating relationships involving multiple tables. [9] 				

7. This unit is for fourth-year students in the Total Quality Management Techniques Department. Designing forms, designing reports, and preparing various databases. [6].

Learning and Teaching Strategies						
استر اتيجيات التعلم والتعليم						
Stratogics	Assessment is based on hand-in assignments, written exam, Case study,					
Strategies Quizzes, Practical testing.						

Student Workload (SWL) الحمل الدراسي للطالب						
Structured SWL (h/sem) 59 Structured SWL (h/w) 5						
Unstructured SWL (h/sem)	91 Unstructured SWL (h/w) 6					
Total SWL (h/sem)	150					

Module Evaluation تقييم المادة الدراسية							
Time/Nu mber Weight (Marks) Week Due Outcome							
Formative	Quizzes	2	10% (10)	5,9	LO #1,2-9		
assessmen	Assignments& Practical	2	20% (20)	4,7,8,10	LO # 10		
t	Report	1	10% (10)	11	LO # 11		
Summativ	Midterm Exam	2 hr	10% (10)	12	LO # 1-12		
e assessmen t	Final Exam	3hr	50% (50)	15	All		
Total assess	ment		100% (100 Marks)				

Delivery Plan (Weekly Syllabus)		
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد		
	Material Covered	
Week 1	Database definition, database management systems, and database components.	
Week 2-3	Operating Access, the database screen, creating a new database, and opening an existing database.	
Week 4- 5-	Introduces to how tables work, how to format them, how to use the search and replace feature, how to increase the width and height of columns, and how to name a sheet, an introduction to how to sort data of various types, how to add and delete rows and columns to a table, how to convert accounts into charts, and an explanation of the insertion list in all its details, to familiarize them with other lists in Excel.	
Week 6- 9	Access menus: A comprehensive overview of menus. Using Access Help. Building a database, creating tables. Using the toolbar, changing the table design, resizing and resizing fields, swapping and reordering fields, and deleting fields.	
Week 10- 11	Defining a table's primary key, storing and preserving the table design, entering data into tables, and exiting the system.	
Week 12	Searching for table information, creating multiple tables in a database, designing and building relationships, building relationships between tables, and creating relationships involving multiple tables.	
Week 13-	Designing forms, designing reports, and preparing various databases.	
Week 15	Final Exam	

Delivery Plan (Weekly Lab. Syllabus)		
المنهاج الاسبوعي للمختبر		
	Material Covered	
Week 1-2	Practical application of Access, explanation of the main file and home menu.	
Week 3	Explanation of the main insert menu, Explanation of other lists in Access.	
Week 4-9	Explanation of all objects in Access program.	
Week 10-	Explanation of Access program interfaces and how to enter data, explanation of important	
12	lists.	

Week 13	It teaches students how to enter, save, and retrieve data, types of data, sorting, and changing
WEEK 13	them.
Week 14	It teaches students how to designing forms, designing reports, and preparing various
Week 14	databases.
Week 15	Final Exam.

Learning and Teaching Resources مصادر التعلم والتدريس					
Text					
Recommended Texts	 □ 1. M.M. Khaled Madi, Basics of Databases Access 2010, Kafrelsheikh University, 2015 □ 2. Asst. Prof. Dr. Ziad Mohamed Aboud, Murad Ahmed Abdel Majeed, Basics of Computers and Office Applications, 2014 □ Introduction to Microsoft Access 2016, (www.montclair.edu) 	No			

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدر اسية							
Module Title	P		Mod	ule Delivery			
Module Type		Core			⊠ Theory		
Module Code		PM1705			☑ Lecture☐ Lab		
ECTS Credits		4			☐ Tutorial		
SWL (hr/sem)		100			☐ Practical ⊠ Seminar		
Module Level		UGIV	Semester o	of Delivery Seven			
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Abdul Mahal	e-mail	mohmr	med.abdm@uoa	lhuda.edu.iq	
Module Leader	's Acad. Title	Assistant Lecturer	Module L	eader's Qualification M.S.C.		M.S.C.	
Module Tutor	itor None		e-mail	e-mail			
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		iq	
Scientific Committee Approval Date		22/7/2025	Version Number	1.0		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module		Semester				
Co-requisites module	None	Semester				

Modul	e Aims, Learning Outcomes and Indicative Contents
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية
	1. Introduce the student to project concepts, the evaluation process, and the steps of feasibility studies.
	2. Introduce the student to the concept of invested depreciation reserve and methods for calculating it.
	3. Introduce the student to how to analyze costs, returns, and prices in the field of cost evaluation, and the nature of differential costs of alternatives, investment costs, current costs, and annual operating costs.
	4. Define investment planning, how to estimate investment volume, and the stages of investment decision-making.
	5. Introduce the student to the types of project evaluation approaches.
	6. Introduce the student to demand situations and their determining factors.
Module Aims	7. Introduce the student to the methods used to predict the volume of demand for project products.
	8. Introduce the student to the nature of a technical study.
	9. Introduce the student to an economic study and its components.
	10. Introduce the student to how to analyze the phenomenon of uncertainty.
	11. Introduce the student to the financial evaluation of a project.
	12. Introduce the student to the economic evaluation of a project.
	13. Introduce the student to the performance efficiency standards in projects.
	14. Introduce the student to the concept of productivity.
	.15Introducing the student to the value-added standard.
	After completing the course, the student will be able to:
	1. Understand the concept of a project, the evaluation process, and the steps of feasibility studies.
	2. Understand the concept of depreciation reserve and methods for
	calculating it.
	3. Distinguish between cost-benefit and price analysis.4. Understand investment planning.
Module Learning	5. Understand the types of project evaluation approaches.
Outcomes	6. Understand demand situations and their determining factors.
	7. Distinguish between methods used to forecast demand.
	8. Be able to conduct a technical study of projects. 9. Determine the economic study of a project and its components
	9. Determine the economic study of a project and its components.10. Understand the phenomenon of uncertainty and how to analyze it.
	11. Understand the financial evaluation of a project.
	12. Understand the economic evaluation of a project.

	13. Understand the performance efficiency criteria for projects.				
	14. Understand productivity and its types15Understand the value-added criterion.				
	The indicative content of the course includes the following:				
	1. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the				
	comprehensive concept of project evaluation, the evaluation process, and				
	the steps of a feasibility study (3 hours).				
	2. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the concept				
	of invested depreciation reserves and methods for calculating them (3				
	hours).				
	3. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to cost-benefit				
	and price analysis in the field of cost evaluation (3 hours).				
	4. This module, directed at fourth-year students in the Business				
	Administration Technology Department, addresses investment planning				
	and the stages of investment decision-making (3 hours).				
	5. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to project				
	evaluation methods and the distinction between them (3 hours).				
Indicative Contents	6. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the study of				
	demand for project products and the factors determining it (3 hours).				
	7. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the methods				
	used to forecast demand for project products (3 hours).				
	8. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the concept				
	of a technical project study and its components (3 hours).				
	9. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the concept				
	of an economic project study (3 hours).				
	10. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the analysis				
	of uncertainty by calculating the break-even point, probability analysis, and				
	project sensitivity analysis (3 hours).				
	11. This module, directed at fourth-year students in the Business				
	Administration Technology Department, introduces students to the				
	financial evaluation of a project (3 hours).				

- 12. This module, directed at fourth-year students in the Business Administration Technology Department, introduces students to the economic evaluation of projects (3 hours).
- 13. This module, directed at fourth-year students in the Business Administration Technology Department, introduces students to project performance efficiency standards (3 hours).
- 14. This module, directed at fourth-year students in the Business Administration Technology Department, introduces students to the concept of productivity and analyzing its forms (3 hours).

This module, directed at fourth-year students in the Business .15 Administration Technology Department, introduces students to the value-added criterion (3 hours).

Learning and Teaching Strategies استراتیجیات التعلم والتعلیم				
Strategies	Evaluation will be based on daily and monthly exams, seminars, daily attendance, discussions, daily preparation, and homework.			

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem)	59 Structured SWL (h/w) 4				
Unstructured SWL (h/sem)	41 Unstructured SWL (h/w) 3				
Total SWL (h/sem)	100				

Module Evaluation تقييم المادة الدر اسية						
		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome	
Farmativa	Quizzes	2	20% (10)	5,10	LO #1,2,10	
Formative assessment	Assignments	2	10% (20)	7, 8	LO#8	
	Report	1	10% (10)	11	LO # 11	
Summative assessment	Midterm Exam	1hr	10% (10)	12	LO # 1-12	
	Final Exam	3hr	50% (50)	16	All	

100% (100 Marks)

Total assessment

	Delivery Plan (Weekly Syllabus)
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد
	Material Covered
Week 1	General concepts: Project, Evaluation Process, Feasibility Studies
Week 2	The concept of invested depreciation reserve and methods for calculating it
Week 3	Cost, return, and price analysis in the field of evaluation: Differential costs of alternatives, investment costs, current costs, and annual operating costs
Week 4	Investment planning: Estimating investment volume and investment decision-making stages
Week 5	Project evaluation methods, OECD/UNIDO method, World Bank evaluation method, and Iraqi country method
Week 6	Demand study for project products: Market study, importance of estimating demand, data and information required for demand study
Week 7	Methods used to predict demand for project products
Week 8	Technical study, including determining production volume, determining project size, determining project location, selecting production method, internal evaluation of the project, required machinery, estimating land costs, determining requirements for materials and supplies (furniture, transportation, and personnel), and estimating construction costs
Week 9	Economic study of the project, including the results of the market study, the results of the technical studies, estimating labor volume and wages, estimating operating costs, financing plan, and implementation plan. Uncertainty Analysis: Determining the Break-Even Point, Project Sensitivity Analysis, Probability Analysis, and Project Financial Evaluation: Undiscounted and Discounted Criteria
Week 10	Economic Evaluation of the Project: Partial Criteria, Overall Criteria, Impact of Project Implementation on the National Economy, Impact on Income, Impact on Labor
Week 11	Foundations of Performance Efficiency Criteria in Projects, Concept of Performance Efficiency, Importance of Performance Efficiency Evaluation
Week 12	Concept of Productivity and Production Efficiency, Analysis of Productivity and its Forms, Total Productivity, Partial Productivity
Week 13	Net Value Added Criteria, Production Program Plan Criteria. Final Exam for the Course
Week 14	Preparing for the Final Exam
Week 15	General concepts: Project, Evaluation Process, Feasibility Studies

Delivery Plan (Weekly Lab. Syllabus)					
	المنهاج الاسبوعي للمختبر				
Material Covered					
Week 1	The subject is specialized and theoretical and does not require a laboratory.				

Learning and Teaching Resources مصادر التعلم والتدريس					
Text Available the Libration					
	1. Al-Janabi, Haitham Abdul Qadir, Ma'ala, Faiz Shaker				
	Ahmed, Al-Karwi, Intisar Razouki Wahib, (2017), "Project				
	RecommendedEvaluation", Dar Al-Kutub wal-Watha'iq, Al-Ahram Press,TextsBaghdad, First Edition.				
Texts					
2. Dr. Al-Quraishi / Industrial Economics, Wael Publishing					

Grading Scheme مخطط الدرجات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Group	C - Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		

Module Information معلومات المادة الدراسية						
Module Title	Managerial Accounting		ng	Modu	le Delivery	
Module Type		Core			☐ Theory	
Module Code		MA1703			⊠ Lecture ⊠ Lab	
ECTS Credits		7			☐ Tutorial ☐ Practical	
SWL (hr/sem)	175			⊠ Seminar		
Module Level		GUIV	Semester of	Delivery Seven		Seven
Administering Dep	artment	ВМТ	College	HAD		
Module Leader	Mohammed	Omar Ibrahim	e-mail	mohammed.omer@uoalhuda.edu.iq		alhuda.edu.iq
Module Leader's A	cad. Title	Lecturer	Module Lea	ader's Qualification Ph.D.		Ph.D.
Module Tutor	utor Mohammed Omar Ibrahim		e-mail	mohammed.omer@uoalhuda.edu.iq		alhuda.edu.iq
Peer Reviewer Name		Salem Badr Mohammed	e-mail	salm.b@uoalhuda.edu.iq		<u>.iq</u>
Scientific Committe	ee Approval Date	22 / 7 / 2025	Version Nur	mber 1.0		1.0

Relation with other Modules							
	العلاقة مع المواد الدراسية الأخرى						
Prerequisite module	Prerequisite module CA1604 Semester Six						
Co-requisites module	None	Semester					

Module Aims, Learning Outcomes and Indicative Contents					
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية				
Module Aims أهداف المادة الدر اسية	 Providing students with theoretical and practical skills related to management accounting. Assisting management in providing information for appropriate decision-making within the organization. Define the break-even point and how to reach it. Identify decisions related to operational processes (short-term decisions). Identify decisions related to investment processes (long-term decisions). Identify decisions related to sales forecasts, production, raw materials, etc. 				
1. Define managerial accounting. Module Learning Outcomes م الماحة ال					
Indicative Contents المحتويات الإرشادية	The introductory content includes: The concept of management accounting and cost classification (what management accounting is and how costs are classified in relation to the cost objective, management, etc.) [6 hours] Definition of the break-even point, how to reach it, and other topics related to the break-even point [6 hours] The break-even point and its relation to taxes and its relation to the margin of safety for organizations [6 hours] The break-even point in the case of multiple products [6 hours] How to reach appropriate decisions when studying long-term projects (Net Present Value Method / Payback Period Method) [6 hours] How to reach appropriate decisions when studying long-term projects (Internal Rate of Return Method, Accounting Rate of Return Method) [6 hours] Preparing planning budgets (Sales and Production Budget) [6 hours] Preparing planning budgets (Raw Materials Budget and Indirect Manufacturing Costs Budget) [3 hours].				

	Learning and Teaching Strategies						
	استراتيجيات التعلم والتعليم						
	C4 4 •	Assessment is based on assignments, written examination, case study,					
Strategies seminars, practical tests and online tests.							

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem) 73 Structured SWL (h/w) 4					
Unstructured SWL (h/sem) 102 Unstructured SWL (h/w) 6					
Total SWL (h/sem) 175					

Module Evaluation

تقييم المادة الدراسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5,10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
assessment	Seminar	1	10% (10)	11	LO # 11
Summative	Midterm Exam	2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment			100% (100 Marks)		

	Delivery Plan (Weekly Syllabus)				
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered				
Week 1	Introduction to Management Accounting				
Week 2	- The Concept of Management Accounting				
Week 3	- The Concept of Costs and Their Classification				
Week 4	- The Break-Even Point Strategy and How to Achieve It				
Week 5	- The Break-Even Point and Its Relationship to Taxes, Reaching the Margin of Safety, and Target Profit				
Week 6	- The Break-Even Point in the Case of Multiple Products				
Week 7	- Capital Budgets (Calculating the Initial Cost of an Investment Project)				
Week 8	- The Net Present Value Method - The Payback Period Method				
Week 9	- The Internal Rate of Return Method				
Week 10	- The Accounting Rate of Return Method				
Week 11	- Planning Budgets				
Week 12	- Sales Budget				
Week 13	- Production Budget				
Week 14	- Raw Materials Budget				
Week 15	- Indirect Manufacturing Cost Budget				

Delivery Plan (Weekly Lab. Syllabus)

المنهاج الاسبوعي للمختبر

	Material Covered
Week 1	Provide some examples of the objectives of management accounting, cost classification.
Week 2	Provide examples of the break-even point in units and amounts.
Week 3	- Break-even and target profit.
Week 4	- Provide examples of break-even and tax.
Week 5	- Provide examples of break-even and margin of safety.
Week 6	- Solve examples of the break-even point in the case of multiple products.
Week 7	- Give examples of capital budgets and how to evaluate investment projects.
Week 8	- Solve examples of evaluating investment projects using the net present value method.
Week 9	- Solve examples of evaluating investment projects using the payback period and internal rate of return methods.
Week 10	- Solve examples of evaluating investment projects using the accounting rate of return method.
Week 11	- The difference between capital budgeting and planning budgeting.
Week 12	- Preparing a sales budget and how to forecast sales.
Week 13	- Case studies on forecasting planned sales volume.
Week 14	- Solve examples of production budgeting.
Week 15	- Solve examples of budgeting materials and indirect manufacturing costs.

Learning and Teaching Resources

مصادر التعلم والتدريس				
	Text	Available in the Library?		
Recommen ded Texts	 T. horngren ,gary I sundem , davidburgstahler introduction to management accounting , seventeenth edition, global edition , 2022. Charles T. horngren ,gary I sundem , davidburgstahler introduction to management accounting , seventeenth edition, global edition , 2022. 	No		

Grading Scheme مخطط الدر جات					
Group	Grade	التقدير	Marks (%)	Definition	
	A - Excellent	امتياز	90 - 100	Outstanding Performance	
	B - Very Good	جيد جدا	80 - 89	Above average with some errors	
Success Group (50 - 100)	C – Good	गॅंं >	70 - 79	Sound work with notable errors	
(20 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings	
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria	
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded	
	F – Fail	راسب	(0-44)	Considerable amount of work required	

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدر اسية							
Module Title	Scientific Research Methodology مناهج البحث العلمي			Mod	ule Delivery		
Module Type		Core			☐ Theory		
Module Code		SRM1704		⊠ Lect			
ECTS Credits		4			☐ Tutorial		
SWL (hr/sem)				☐ Practical ☐ Seminar			
Module Level	Module Level UGIV			Semester of Delivery Seve			
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Salem Badr	Mohammed	e-mail	salm.b@uoalhuda.edu.iq		u.iq	
Module Leader	's Acad. Title	Assistant Professor	Module Leader's Qualification Ph.D.		Ph.D.		
Module Tutor Salem Badr Mohammed		Mohammed	e-mail	ail salm.b@uoalhuda.edu.iq		u.iq	
Peer Reviewer Name Salem Badr Mohammed			e-mail	e-mail salm.b@uoalhuda.edu.iq		u.iq	
Scientific Committee Approval Date		22/7/2025	Version Number	1.0		1.0	

Relation with other Modules						
العلاقة مع المواد الدراسية الأخرى						
Prerequisite module	Prerequisite module None Semester					
Co-requisites module	None	Semester				

Module Aims, Learning Outcomes and Indicative Contents				
	أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية			
Module Aims 1. Introduce students to the basic principles of scientific research and the qualities of a good researcher. 2. Identify the sources of problem selection and identify scientific gaps. 3. Understand the various scientific research methods. 4. How to formulate and test a hypothesis. 5. Write a research report and the scientific methods and styles of scientific writing. 1. Understand the basic principles of scientific research, the characteristics of a good researcher, and the importance of scientific research. 2. The ability to select a problem and identify a scientific gap. 3. Determine the appropriate scientific research methodology for the student's research. 4. Formulate and test a hypothesis. 5. Write a research report according to modern scientific methods and styles in scientific writing.				
				Indicative Contents

Learning and Teaching Strategies						
استر اتيجيات التعلم والتعليم						
Strategies Assessment is based on hand-in assignments, written exam, Case stu Quizzes, seminars, Practical testing and Online testing.						

Student Workload (SWL) الحمل الدراسي للطالب					
Structured SWL (h/sem) 45 Structured SWL (h/w) 3					
Unstructured SWL (h/sem)	L (h/sem) 55 Unstructured SWL (h/w) 4				
Total SWL (h/sem)	100				

Module Evaluation تقييم المادة الدراسية							
	Time/Nu mber Weight (Marks) Week Due Outcome						
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10		
assessment	Assignments	2	10% (10)	7, 11	LO#8		
assessment	Seminar	1	10% (10)	13	LO # 11		
Summative assessment	Midterm Exam	2 hr	10% (10)	12	LO # 1-12		
	Final Exam	3hr	50% (50)	16	All		
Total assessn	Total assessment 100% (100 Marks)						

	Delivery Plan (Weekly Syllabus)					
	المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد					
Week	Material Covered					
Week 1	Scientific Research - Definition, Importance, Motivation					
Week 2	Researcher's Qualities					
Week 3	Types of Scientific Research by Nature and Purpose					
Week 4	Types of Scientific Research by Methods					
Week 5	Scientific Research Methodology: Definition, Classification, Historical Method					
Week 6	Descriptive Methodology: Definition, Use, Advantages and Disadvantages, Tools, and Steps					
Week 7	Descriptive Methodology Methods (Survey Study, Case Study, and Content Analysis)					
Week 8	Experimental Methodology, Inductive Methodology, Deductive Methodology, and Comparative Methodology					
Week 9	Scientific Research Plan: Title, Problem, Hypotheses, Significance					

Week 10	Objective, Tools, Research Population and Sample, Research Limits, Previous Studies,
	Research Terminology
Week 11	Research Structure, Sources, and References
Week 12	Sample Selection Methods and Determining Sample Size, Citation Methods and Rules
Week 13	Methods and Rules for Referencing Footnotes, Sources, and Academic Inference
Week 14	Methods and Rules for Writing Research Reports and Analyzing Data Using SPSS and
	Artificial Intelligence Techniques
Week 15	Preparatory Week Before the Final Exam

Delivery Plan (Weekly Lab. Syllabus)					
	المنهاج الاسبوعي للمختبر				
	Material Covered				
Week 1	Selecting a practical problem				
Week 2	Determining the importance, objectives, and hypotheses of the problem				
Week 3	Defining the temporal and spatial framework and writing the bibliography				
Week 4	Writing the theoretical aspect				
Week 5	Understanding the techniques of abstraction and paraphrasing				
Week 6	Understanding the techniques of resource management				
Week 7	Statistical analysis and hypothesis testing				
Week 8	Writing the research report				
Week 9	Some notes and skills for discussing the research report				

Learning and Teaching Resources					
مصادر التعلم والتدريس					
	Text	Available in the Library?			
Recommended Texts	1- Ahmed, Fathi Ibrahim Muhammad. "Research Methodology in Business Administration: General Guidelines for Novice Researchers," Assiut University, Egypt, 2014. 2- Al-Mahmoudi, Muhammad Sarhan. "Scientific Research Methodologies," Dar Al-Kutub, Sana'a, Republic of Yemen, 2019. 3- Ibrahim, Marwan Abdul Majeed. "Foundations of Scientific Research for Preparing University Theses," Al-Wareq Foundation, Amman, Jordan, 2000. 4- Al-Baldawi, Abdul Hamid Abdul Majeed. "Scientific Research Methods: Statistical Analysis, Research Planning, and	No No No			

Data Collection Manually and Using SPSS," Dar Al-Shorouk for Publishing and Distribution, Amman, Jordan, 2007.
5-Jan, Jonker and Bartjan, Pennink "The Essence of Research Methodology", A Concise Guide for Master and PhD Students in Management Science. Springer-Verlag Berlin Heidelberg 2010
6-Beins, Bernard C and McCarthy, Maureen A. "Research Methods and Statistics", Pearson Education, Inc, 2012.
7-Argyrous, George "Statistics for Research: With a Guide to SPSS". Sage Publications. Ltd. 2000.

Grading Scheme مخطط الدر جات						
Group	Grade	التقدير	Marks (%)	Definition		
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
Success	B - Very Good		80 - 89	Above average with some errors		
Group	C - Good	- Good جيد 70 - 79 Sound wo		Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient مقبول		50 - 59	Work meets minimum criteria		
Fail Group	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
(0-49)	F – Fail	راسب	(0-44)	Considerable amount of work required		

8- Landau, Sabine and Everitt, Brian S. "A Handbook of Statistical Analyses using SPSS". CRC Press LLC, 2004.

نموذج وصف المادة الدراسية

Module Information معلومات المادة الدر اسية							
Module Title	Contemporary Production Systems نظم انتاج معاصرة			Modu	le Delivery		
Module Type		Core			☐ Theory		
Module Code		CPS1801		☐ Lecture ☐ Lab			
ECTS Credits		8			☐ Tutorial ☐ Practical		
SWL (hr/sem)				☐ Practical ☑ Seminar			
Module Level		UGIV	Semester of Delivery			Eight	
Administering Department		Business Management Techniques	College	HAD			
Module Leader	Mohammed	Adil Awed	e-mail	mohammed.adil@uoalhuda.edu.i		alhuda.edu.iq	
Module Leader's A	cad. Title	Assistant Lecturer	Module Leader's Qualification M.S.		M.S.C.		
Module Tutor	Mohammed	Mohammed Adil Awed e-mail			mohammed.adil@uoalhuda.edu.iq		
Peer Reviewer Name		Salem Badr Mohammed	e-mail salm.b@uoalhuda.edu.iq		lu.iq		
Scientific Committee Approval Date		22 / 7 / 2025	Version Number 1.0		1.0		

Relation with other Modules					
العلاقة مع المواد الدراسية الأخرى					
Prerequisite module	None	Semester			
Co-requisites module	None	Semester			

Module Aims, Learning Outcomes and Indicative Contents أهداف المادة الدراسية ونتائج التعلم والمحتويات الإرشادية						
Module Aims 1. Providing students with theoretical and practical skills related production systems in production and service organizations. 2. Introducing students to modern production systems and their a in the areas of product and process design and internal organizati 3. Introducing the raw material requirements planning system.						
Module Learning Outcomes نتائج التعلم	Upon completion of the chapter, students should be able to: 1. Define production systems and their types in organizations. 2. Define a product and identify the stages of product design. 3. Identify the types of production processes and classify production systems. 4. Define internal organization, its strategic importance, and its types. 5. Define a material requirements planning system in industrial organizations and identify the requirements for its implementation.					
Indicative Contents المحتويات الإرشادية	The introductory content includes: The concept of production systems (the nature of production systems and types of production systems) [6 hours] Product design (defining the product and identifying the stages of design and development of the new product) [6 hours] Determining strategies for introducing the new product [6 hours] Quantitative methods for selecting a new product [6 hours] Process design (defining the process, the importance, and steps of process design) [3 hours] Decisions related to process design [6 hours] Types of processes according to production systems [6 hours] Internal arrangement (the nature of internal arrangement and its strategic importance) [6 hours] Types of internal arrangement [6 hours] Production line balancing [6 hours] Material requirements planning system (the concept of the system and application					

Learning and Teaching Strategies					
استراتيجيات التعلم والتعليم					
Strategies	Assessment is based on assignments, written examination, case study,				
Strategies	seminars, practical tests and online tests.				

Student Workload (SWL)					
الحمل الدراسي للطالب					
Structured SWL (h/sem) 73 Structured SWL (h/w) 5					
Unstructured SWL (h/sem) 127 Unstructured SWL (h/w) 9					
Total SWL (h/sem)	200				

Module Evaluation

تقييم المادة الدر اسية

		Time/Nu mber	Weight (Marks)	Week Due	Relevant Learning Outcome
Formative	Quizzes	2	20% (20)	5, 10	LO #1,2,10
assessment	Assignments	2	10% (10)	7, 8	LO # 8
	Seminar	1	10% (10)	11	LO # 11
Summative Midterm Exam 21		2 hr	10% (10)	12	LO # 1-12
assessment	Final Exam	3hr	50% (50)	16	All
Total assessment		100% (100 Marks)			

Delivery Plan (Weekly Syllabus)				
المنهاج الاسبوعي النظري محتوى كل اسبوع يجب ان يغطي الوقت المحدد				
	Material Covered			
Week 1	Introduction to Production Systems			
Week 2	- The Concept of Production Systems			
Week 3	- Types of Production Systems			
Week 4	Product Design			
Week 5	- Product Definition			
Week 6	- New Product Introduction Strategies			
Week 7	- Product Development Stages			
Week 8	- Product Life Cycle			
Week 9	New Product Selection Methods (Break-Even Analysis)			
Week 10	Process Design			
Week 11	- Process Definition and Process Design			
Week 12	- Process Focus Strategies			
Week 13	- Classification of Production Systems			
Week 14	Major Process Decisions			
Week 15	- Process Focus Choice			

Delivery Plan (Weekly Lab. Syllabus)				
المنهاج الاسبوعي للمختبر				
	Material Covered			
Week 1	Providing some examples of production systems			
Week 2	Product Design			
Week 3	- Presenting case studies on product design			
Week 4	- Product Life Cycle Examples			
Week 5	- Solving exercises on break-even analysis			
Week 6	Process Design			
Week 7	- Case studies on process design			
Week 8	- Examples of types of production systems			
Week 9	- Examples of linking production systems to product design			
Week 10	Internal Arrangement			
Week 11	- Case studies on internal arrangement			
Week 12	- Examples of types of internal arrangement			
Week 13	- Solving exercises on production line balancing			
Week 15	Material Requirements Planning System			

	Learning and Teaching Resources						
	مصادر التعلم والتدريس						
	Text	Available in the Library?					
	1. Mohsen, Abdul Karim and Al-Najjar, Sabah Majeed, 2012, Production and Operations Management, Fourth Edition, Amman, Jordan.						
Recom	2. HEIZER, J A Y, RENDER, B A R R Y ,and C huck, Munson,2020, OPERA TIONS MANAGEMENT Sustainability and Supply Chain Management ,13 th ed, Pearson Education Limited, USA						
mende d Texts	3. KRAJEWSKI, Lee J, RITZMAN, LARRY P and MALHOTRA, MANOJ K ,2013, Operations Management PROCESSES AND SUPPLY CHAINS GLOBAL, 10 th ed, USA.	No					
	4. Stevenson, William, J, 2018 Operations Management , 13 th ed, McGraw-Hill Education, New York.						

Grading Scheme مخطط الدر جات						
Group Grade التقدير Marks (%) Definition						
	A - Excellent	امتياز	90 - 100	Outstanding Performance		
	B - Very Good	جيد جدا	80 - 89	Above average with some errors		
Success Group (50 - 100)	C –Good	ختر	70 - 79	Sound work with notable errors		
(50 - 100)	D - Satisfactory	متوسط	60 - 69	Fair but with major shortcomings		
	E - Sufficient	مقبول	50 - 59	Work meets minimum criteria		
Fail Group (0 – 49)	FX – Fail	راسب (قيد المعالجة)	(45-49)	More work required but credit awarded		
	F – Fail	راسب	(0-44)	Considerable amount of work required		